

Consolidated Plan for Housing and Community Development

**Annual Action Plan for
July 1, 2003 – June 30, 2004**



June, 2003

City of Oakland
Community and Economic Development Agency

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Executive Summary

A. Summary of Priorities

The City's Consolidated Plan for Housing and Community Development for Fiscal Years 2000-2005 describes the City's needs, priorities and a variety of strategies and actions that will be undertaken to address those identified needs and priorities that will be funded from a variety of sources. This Action Plan for FY 2002-03 describes the planned uses for \$17,352,314 in Federal grant funds and \$1,800,000 in anticipated program income. The priorities and strategies contained in the Five Year Consolidated Plan include:

Housing

- Preserve and expand the supply of affordable housing
- Provide assistance to first time homebuyers
- Encourage housing rehabilitation and neighborhood improvement
- Provide rental assistance for extremely low income families
- Expand housing opportunities for seniors and other non-homeless persons with special needs.
- Reduce and eliminate impediments to fair housing

Homelessness

- Provide outreach and information/referrals to both sheltered and unsheltered homeless persons, enabling them to access the full range of services of the Continuum of Care.
- Expand programs aimed at Homeless Prevention.
- Maintain and expand, where possible, the existing inventory of emergency shelter beds and hotel/motel vouchers, and implement a winter shelter program.
- Maintain and expand, where possible, the current number of transitional housing units.
- Maintain and expand, where possible, the current inventory of permanent supported housing.

Economic Development

- Attract, retain, and expand job opportunities
- Stimulate private investment to foster Oakland's business growth
- Revitalize neighborhood commercial areas
- Link economic development job opportunities with local job training and placement resources for Oakland's low to moderate income residents
- Redevelop Oakland's vacant and underutilized industrial and commercial areas
- Create sustainable development projects.

Public Services and Infrastructure

- Provide social services for seniors, youth, childcare, battered and abused spouses, and other low and moderate income residents
- Hunger Relief
- Employment, Education and Job Training Programs
- Infrastructure/Neighborhood Improvements including acquisition and rehabilitation of facilities serving low and moderate income persons
- Substance Abuse Intervention and Prevention Programs.

B. FY 2003/04 Grant Funds and Uses

The City expects to receive funds under four formula grant programs, and will allocate them as follows:

<i>Community Development Block Grant (CDBG)</i>	<i>\$10,106,000</i>
<i>Program Income</i>	<i>\$1,800,000</i>

Housing	5,247,783
Economic Development	2,824,597
Public Services/ Infrastructure (Neighborhood Improvements)	2,317,720
Program Planning & Coordination	1,515,900

<i>HOME Investment Partnership Program</i>	<i>\$4,883,314</i>
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Housing Development	4,150,817
Program Administration/Monitoring	488,331
Grants to Community Housing Development Organizations for Organizational Operating Expenses	244,166

<i>Emergency Shelter Grant (ESG)</i>	<i>\$344,000</i>
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Emergency Shelter Program	\$326,800
Essential Services	
Homeless Prevention	
Operations/Technical Assistance	
Rehabilitation and Renovations	
Planning/Administration	17,200

<i>Housing Opportunities for Persons With AIDS (HOPWA)</i>	<i>\$2,019,000</i>
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Alameda County	\$1,507,103
Contra Costa County	491,707
Planning/Administration	20,190

Specific uses of HOPWA funds will be based on previously adopted AIDS Housing Plans in each county.

C. Planned Actions to Address Identified Needs and Priorities

The Consolidated Plan identified a number of priorities to address the City's needs for housing and community development. This Annual Action Plan for July 1, 2003 – June 30, 2004 describes the City's plan of action for the fourth year covered by the Consolidated Plan for July 1, 2000 through June 30, 2005. The goals of this Plan are consistent with the Five Year Strategy and reflect the goals of the City Council.

1. Housing

- Preservation and expansion of the supply of affordable housing: housing development and housing rehabilitation using local, state and federal funding sources.
- Assistance to first time homebuyers: mortgage assistance, housing counseling and mortgage credit certificates to first time homebuyers.
- Encouragement of housing rehabilitation and neighborhood revitalization: owner occupied housing rehabilitation programs, rental housing rehabilitation programs, paint programs for owner occupied housing, and minor and emergency home repair programs.
- Provision of Rental Assistance for Extremely low-income families: tenant based rental assistance.
- Prevention and reduction of homelessness: homeless outreach programs, health care programs, information and referral programs, shelter and voucher programs, transitional housing programs, rental assistance, legal assistance, eviction prevention, housing counseling, and tenant education programs.
- Expansion of housing opportunities of seniors and persons with special needs: access improvement program and development programs using local, state and federal funding sources.

2. Homelessness

- Continue to provide funding for the Homeless Mobile Outreach Program to perform outreach to unsheltered homeless encampments residents. Continue to coordinate with Alameda County Health Care for the Homeless to provide medical outreach to the sheltered homeless. Maintain existing outreach and information/referral programs.
- Provide funding to emergency shelter providers for shelter operating costs. Acquire, lease and/or rehabilitate emergency shelter facilities. Provide emergency shelter in the form of hotel/motel vouchers. Coordinate with Alameda County and the City of Berkeley to provide winter shelter.
- Provide technical assistance to service providers to develop new funding avenues for transitional and supported permanent housing units. Support and coordinate the establishment of a new residential transitional "jobs campus" to train homeless persons in employment and pre-employment skills.

- Provide funding for programs that provide rental assistance, eviction prevention, legal assistance, housing counseling and tenant education, to prevent incidents of homelessness from occurring.

3. Economic Development

- Provide business financing, technical assistance, and entrepreneurial skill development
- Provide Commercial Façade Improvement Loans, site/project development assistance, public improvements, merchant association assistance, and technical assistance for twenty-five neighborhood commercial districts,
- Implement programs to achieve the goals of the Enhanced Enterprise Community Program.
- Conduct job fairs and coordinate with local job training agencies to insure that Oakland residents are trained and ready to take advantage of economic development job opportunities
- Provide environmental information, and technical assistance to assist in the cleanup and reuse of toxic sites.

4. Public Services and Infrastructure (Neighborhood Improvements)

- The City will work with the Community Development District Boards to allocate funding to organizations that provide services that address the highest need. The City will also coordinate with other agencies such as Alameda County, etc., that also provide services to the populations identified as having the highest need.

5. Other CDBG-Funded Activities

- Training for boards of directors of community based nonprofits
- Program administration and monitoring

D. Description and Organization of the Annual Action Plan

The Introductory sections of the Action Plan consists of the Executive Summary and four Standard Forms 424 - Applications for Federal Assistance (one for each of the four formula grant programs covered by this Plan).

Section I, "Resources," describes Federal and non-Federal resources that are reasonably expected to be made available during the program year to address the needs identified in the Plan. This discussion includes only funds newly available, and does not include any funds carried over from prior years. Also included here is a discussion of how Federal funds will leverage other resources, and a description of how matching requirements of the HUD programs will be satisfied.

Section II, "Strategy Implementation," is the principal component of the City's Action Plan for FY 2002-03, and is divided into seven subsections.

The Introduction is a brief explanation of the distinction between the scope of Section II, which covers all Consolidated Plan activities, regardless of whether they are being funded with Federal funds, and Section IV, which provides detailed information on activities to be funded from FY 2003-04 Federal grants.

Subsection A is a narrative discussion that details the types of actions to be undertaken to address the City's priorities for non-housing community development activities. These activities include economic development and neighborhood improvement/public service services programs. Economic Development programs are intended to retain and create jobs. Neighborhood Improvement/Public Service programs provide direct services to residents in Oakland's low-and moderate-income neighborhoods. Public Services include: child care, tutorial services, hunger services, drug abuse prevention for youth, legal services, among others. Most of these services are funded under the Community Development Block Grant (CDBG) Program, although other grants and private dollars also complement these funds.

Subsection B-D describes the actions that will be undertaken to address the housing priorities identified in the Strategic Plan, including Continuum of Care activities to address emergency shelter and transitional housing needs of homeless persons, assist the homeless in making the transition to permanent housing and independent living, and prevent at-risk households from becoming homeless. This subsection also includes activities to assist non-homeless persons with special needs. For each priority, there is a table which describes the category of residents to be assisted, the types of activities to be carried out, the programs and resources that will be used, and specific goals for the year. It should be noted that many of the activities described here are continuing activities that were first funded in previous years, and that many of these activities are being carried out with funds other than the four formula grants (CDBG, HOME, HOPWA, ESG) covered by the Consolidated Plan. However, they are included in the Action Plan because specific accomplishments are anticipated during the coming fiscal year.

Subsection E is a description of the geographic areas served. For the coming year, the City is proposing to expand the target area boundaries to duplicate the current Community Development Districts. A listing is also provided of the various entities responsible for the delivery and management of housing and community development programs in the City.

Subsection F entitled "Other Actions," details (1) a variety of activities intended to address public policies that constitute barriers to affordable housing, (2) steps to improve the institutional delivery structure for affordable housing, (3) proposed actions to improve the management, operation and living environment of public housing, (4) actions to foster greater resident participation in public housing management and opportunities for homeownership, (5) efforts to enhance coordination between public and private housing and social service agencies, (6) plans to evaluate and reduce lead-based paint hazards in housing, and (7) proposed efforts to reduce the number of poverty level families.

Section III includes program-specific information required by HUD for the CDBG, HOME, HOPWA and ESG Programs.

Section IV consists of detailed information on the proposed uses of Federal grant funds. This section replaces and expands on the former Final Statement of Objectives for the CDBG program, and encompasses all four formula grants. Specific recipients, funding amounts and performance objectives are all outlined here.

Section V contains the certifications required by HUD as part of the grant application process.

Applications for Federal Assistance (HUD Form 424)

Insert Form 424 on this page (page 1 of 5)

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Insert Form 424 on this page (page 3 of 5)

Insert Form 424 on this page (page 4 of 5)

Insert Form 424 on this page (page 5 of 5)

I. Resources Anticipated to be Made Available

A. Federal Resources

PROGRAM	ANTICIPATED
<u>Community Development Block Grant (CDBG)</u>	\$11,906,000 (grant and program income)
The City has received Community Development Block Grant Funds allocation in the amount of \$10,106,000 for FY 2003-04, and also anticipates receiving program income (loan repayments) of \$1,800,000.	
<u>Housing</u>	\$5,247,783
Housing Rehabilitation Loan Programs (including program delivery costs)	\$3,042,852
Emergency Home Repair Program	\$400,000
Lead Safe Housing Paint Program	\$225,000
Vacant Housing/Housing Development Programs	\$216,181
Minor Home Repair	\$250,000
Access Improvement Program (AIP) Grants	\$217,000
Fair Housing and Tenant Counseling:	\$392,750
Sentinel Fair Housing: Landlord/Tenant Issues & Racial/Ethnic Discrimination	\$130,000
Housing Rights: Discrimination Against Families	\$47,000
CIL: Assistance to the Disabled	\$99,750
East Bay Community Law Center	\$66,000
Eden Information and Referral	\$50,000
ECHO: Home Equity Conversion Program	\$22,000
ECHO: Rental Assistance Program (first and last months rent)	\$87,000
Homeless Winter Relief	\$225,000
East Oakland Community Project Shelter Rent	\$120,000
Rebuilding Together/Christmas in April	\$50,000
<u>Economic Development</u>	\$2,824,597
Neighborhood Commercial Revitalization (NCR) Program	\$291,468
NCR Main Street Program	\$375,000
NCR Personnel Costs	\$1,030,253
Business Development Program Delivery Costs	\$285,848
One Stop Capital Shop	\$387,028
National Development Council	\$25,000
Oakland Small Business Growth Center	\$115,000
Oakland Business Development Center (OBDC) program delivery costs	\$240,000
OBDC Micro-Loan Program	\$75,000
<u>Public Services and Neighborhood Improvements (Infrastructure)</u>	\$2,317,720
<u>Program Planning and Coordination</u>	\$1,515,900
Additional details on the proposed uses of CDBG funds are in Section IV.	

PROGRAM	ANTICIPATED						
<p><u>HOME</u></p> <p>The City's grant is reduced by less than 1 percent compared to last year. These funds are expected to be allocated as follows:</p> <table> <tr> <td>Housing Development (rental and ownership)</td><td>\$4,150,817</td></tr> <tr> <td>Program Administration/Monitoring</td><td>\$488,331</td></tr> <tr> <td>Grants to Community Housing Development Organizations for Organizational Operating Expenses</td><td>\$244,166</td></tr> </table> <p>At least 15 percent of the grant will be reserved for projects that are owned, sponsored or developed by Community Housing Development Organizations (CHDOs).</p>	Housing Development (rental and ownership)	\$4,150,817	Program Administration/Monitoring	\$488,331	Grants to Community Housing Development Organizations for Organizational Operating Expenses	\$244,166	<p>\$4,883,314</p>
Housing Development (rental and ownership)	\$4,150,817						
Program Administration/Monitoring	\$488,331						
Grants to Community Housing Development Organizations for Organizational Operating Expenses	\$244,166						
<p><u>Emergency Shelter Grant (ESG)</u></p> <p>For 2003-04, the City's ESG allocation is \$344,000</p> <table> <tr> <td>Shelter and Homeless Services</td><td>\$326,800</td></tr> <tr> <td>Program Administration and Monitoring</td><td>\$17,200</td></tr> </table>	Shelter and Homeless Services	\$326,800	Program Administration and Monitoring	\$17,200	<p>\$344,000</p>		
Shelter and Homeless Services	\$326,800						
Program Administration and Monitoring	\$17,200						

PROGRAM	ANTICIPATED
<p><u><i>Supportive Housing Program</i></u></p> <p>The City has been awarded funds from the Supportive Housing Program to provide housing and services for the homeless.</p> <p><u>Matilda Cleveland Transitional Housing Program</u> Continuation of provision of transitional housing and services to families. The City's allocation for 2003-04 is \$259,432 (part of a two-year grant award of \$518,864).</p> <p><u>Families In Transition/Scattered Sites Transitional Housing Program</u> Transitional housing and services to families.</p> <p><u>Homeless Families Support Network/Supportive Housing Program</u> Provides long-term housing (up to 24 months) and supportive services to the homeless. The program is designed to provide a continuum or network of services ranging from shelter, supportive services and transitional housing to assistance in obtaining permanent housing.</p>	<p>\$2,329,733</p> <p>\$259,432</p> <p>\$245,146</p> <p>\$1,825,155</p>
<p><u><i>Public Housing Drug Elimination Program</i></u></p> <p>No funds were are anticipated.</p>	<p>\$0</p>
<p><u><i>Section 8 Rental Assistance</i></u></p> <p>OHA does not anticipate receiving new funding from HUD for new rental assistance vouchers for low income households.</p>	<p>\$0</p>

B. Local Resources

PROGRAM	ANTICIPATED
<p><u>City of Oakland General Funds</u></p> <p>City of Oakland General Funds will be used to provide matching funds for the Emergency Shelter Grant Program to provide emergency shelter and services for homeless families and individuals, and to fund other homeless activities.</p>	\$699,000
<p><u>Mortgage Credit Certificates</u></p> <p>Oakland was awarded over \$2,000,000 in October 2002 for Mortgage Credit Certificates (MCCs) administered by Alameda County. MCCs provide assistance to first time homebuyers by providing a direct tax credit that effectively increases the amount of mortgage a household can borrow. Most of these funds have been allocated except for \$1,395,000 and the amount set aside for targeted areas.</p> <p>The County will submit an application for the next allocation of funds, and expects to receive approximately \$2,000,000 to be awarded July 2003 for FY 2003-04. The average home price/each MCC = \$200,000.</p>	\$2,000,000
<p><u>Oakland Redevelopment Agency</u></p> <p>The Oakland Redevelopment Agency will have available approximately \$5,334,548 in tax increment funds in its Low and Moderate Income Housing Fund.</p> <p>\$2,500,000 will be used for the First Time Homebuyer Program, and approximately \$2,834,548 will be available for competitive funding allocations for affordable housing development.</p>	\$5,334,548
<p><u>Rental Rehabilitation</u></p> <p>The City expects to receive approximately \$600,000 in program income (loan repayments) from the discontinued Rental Rehabilitation Program. These funds plus any additional funds received from this source are expected to be used to increase the amount of funds available for the City's <i>Access Improvement Program</i>, <i>Lead Safe Homes Program</i>, and the <i>Minor Home Repair Program</i>. Specific funding amounts for each program have not yet been determined, but it is estimated that each program will receive approximately \$200,000 in addition to CDBG funds that have been reserved for these programs. Final approval by the Oakland City Council for this action is anticipated to take place by August 2003.</p>	\$600,000

C. Leveraging of Non-Federal Resources and Support for Other Applications

The City has a strong record of leveraging non-Federal funds through the use of Federal housing funds. In particular, by providing reservations of funds to specific projects during the predevelopment and preconstruction phases, the City assists developers in obtaining commitments from State and private sources. The City also actively supports efforts by developers to secure other funding by providing letters of support and encouraging other funding sources to invest in Oakland-based projects. In allocating its housing funds, including Federal funds such as CDBG and HOME funds, the City gives preference to projects which leverage greater amounts of outside funding.

The Oakland Redevelopment Agency will invest tax increment and bond funds from its Low and Moderate Income Housing Fund to support affordable housing development and first-time homebuyer assistance.

Although each City project and program leverages funds differently, in general the City has been able to leverage \$2 to \$3 of non-Federal funds for every \$1 of Federal funds invested in housing.

The City will support applications by nonprofit developers and other entities for any and all sources of funding consistent with the objectives of the Consolidated Plan, including but not limited to:

Federal Programs

- Fair Housing Programs
- Federal Low Income Housing Tax Credits
- Funding for Lead Based Paint Testing and Abatement
- HOPE VI
- HOPWA Competitive Funds
- Housing Counseling
- Section 202 Supportive Housing for the Elderly
- Section 8 Rental Assistance Program
- Section 811 Supportive Housing for Persons with Special Needs
- Supportive Housing and Other Programs for the Homeless

State Programs

- California Housing Finance Agency programs
- State of California Low Income Housing Tax Credits
- State of California Multifamily Housing Program
- State of California Predevelopment Loans and Grants
- State of California Supportive Housing Program

Private Sources

- Construction and Permanent Financing from Private Lenders
- Equity Investments from the Sale of Low Income Housing Tax Credits
- Federal Home Loan Bank Affordable Housing Program
- Foundation Grants

D. Matching Funds for Federal Programs

Several Federal housing programs require that matching funds be provided. The City will meet these requirements as follows:

HOME Program

Funds made available to City under the HOME Program must be matched at a 25% rate with funds "permanently contributed" to the HOME Program or to HOME-assisted projects. This requirement applies to the program as a whole, not to individual projects; matching funds provided on one or more projects are used to meet the program requirement, and could result in other projects or activities not needing to supply their own matching funds. The liability for matching funds occurs when the City actually draws down HOME funds from HUD, and the matching funds must be invested in qualifying projects in the same year that the liability is incurred.

The City qualifies for a partial waiver of this requirement because it meets certain definitions of "fiscal distress"; as a result, the matching requirement is reduced to 12.5%. Although the City already has sufficient "excess match" from prior years to cover current match liabilities, the City anticipates that additional matching funds may be provided in the coming year from a variety of sources, including deferred, low-interest loans provided by the Redevelopment Agency's Low and Moderate Income Housing Funds, waivers of property taxes provided to qualifying low income rental projects, grants from foundations and other sources, and the provision of California Low Income Housing Tax Credits to qualifying low income rental projects.

Emergency Shelter Grant

This Federal program, which provides funding for the acquisition, development and operation of emergency and transitional housing for the homeless, requires the City to provide 100% matching funds from non-federal sources. The City intends to meet this match requirement of non-federal sources with the following allocations from the City's General Purpose Fund, lease value of the facility to be utilized in the operation of the Oakland Army Base Temporary Winter Shelter (OABTWS) and lease cost of the East Oakland Shelter.

PURPOSE	MATCH AMOUNT
Emergency Housing Program	\$115,000
Oakland Army Base Temporary Winter Shelter	\$100,000
East Oakland Shelter Lease Cost	\$73,750
Lease Value of Army Base Temporary Winter Shelter (in-kind donation)	\$55,250
TOTAL MATCH	\$344,000

Families In Transition/Scattered Sites Transitional Housing Program

For the 2003/04 fiscal year, this grant requires a 25% match of funds for operations costs and 20% match for support services costs awarded by HUD. The City anticipates an award of

\$245,146. The total match requirement of \$50,735 (\$38,163 for Support Services and \$20,203 for Operations) for this program will be exceeded with following fund sources:

PURPOSE	MATCH AMOUNT
General Purpose Fund	\$133,000
THP/FIT Tenant Rents	\$21,000
TOTAL MATCH	\$154,000

Homeless Families Support Network/Supportive Housing Program

The City is administering the eighth year (2003/04) of the program with the following network of agencies: Travelers' Aid Society, Oakland Homeless Families Project and Operation Dignity (dba Henry Robinson Multi-Service Center). This program requires a 25% match of funds for operations costs and 20% match for support services costs awarded by HUD. The City anticipates an award of \$1,825,154. The total match requirement for this grant will be \$351,579 (\$220,329-Support Services and \$131,250 Operations). Match requirements will be met and exceeded as follows:

PURPOSE	MATCH AMOUNT
General Purpose Fund	\$250,000
Excess Cash Value of Monthly Lease	\$122,558
TOTAL MATCH	\$372,558

Matilda Cleveland Transitional Housing Program

For the 2003/04 fiscal year, this grant requires a 25% match of funds for operations costs and 20% match for support services costs awarded by HUD. The City anticipates an award of \$259,432. Match requirements (total of \$53,642.90) will be met and exceeded through the following:

PURPOSE	MATCH AMOUNT
General Purpose Fund-Maintenance & Rehabilitation	\$25,000
Community Promotions Program for Service Organizations - \$52,750	\$50,000
MCTHP Tenant Rents	\$25,250
Contractor Match Dollars	\$20,000
TOTAL MATCH	\$120,250

Other Federal Programs

To the extent that other Federal programs require that Federal funds be matched in some proportion by contributions from the City, the City has met this requirement by providing local funding, particularly from the Redevelopment Agency. It is anticipated that this practice will continue during the period covered by this Annual Plan.

II. Strategy Implementation

Programs and Activities to be funded with CDBG, HOME, ESG and HOPWA funds

Section IV of this Action Plan contains information on activities to be carried out using Federal grants received in FY 2003-2004 for the CDBG, HOME, HOPWA and ESG programs.

Included in Section IV are a list of funding sources, and listings of proposed projects sorted by both project title and type of activity (HUD matrix code). Also included is a listing of public service and infrastructure projects with the amount of funding allocated by each of the City's Community Development District Councils.

To identify the specific locations of grant-funded activities, maps are provided that indicate the type and location of each project/program/activity. The maps are preceded by a listing of activities sorted by ID Numbers, which are used to identify activities on the maps. Because the specific location of activities to be funded under the HOME, HOPWA and ESG programs will not be known until the City issues a Request for Proposals, reviews submissions, and makes funding determinations, locations for most activities funded under these programs are not indicated. The Consolidated Annual Performance and Evaluation Report (CAPER), which the City prepares at the end of each program year, does provide a detailed listing of all funded activities with their locations and accomplishments.

Finally, Table 3 in Section IV contains a detailed listing of projects and activities for which new federal funding is proposed, sorted by ID Number. For each project or program, the table includes a brief description, location, objectives, and goals. Where prior year funding is indicated, the reference is to unallocated funding from the City's prior year CDBG grant, rather than whether or not the sub-recipient agency received funds in the previous year.

Section IV provides information only on activities funded from the four Federal formula grants. The tables and narratives that follow in the remainder of Section III provide a more complete discussion of the entire range of activities that will be initiated, continuing, or completed in the coming year in order to meet the goals and priorities described in the Consolidated Plan Five Year Strategy. Particularly for housing activities, the tables in this section describe all planned activities, regardless of whether they are funded from Federal or non-Federal sources

A. Economic Development, Public Services and Infrastructure (Neighborhood Improvements)

1. Economic Development Activities

Economic Development			
PROJECT/ACTIVITY NAME LOCATION	DESCRIPTION OF ACTIVITY	PROGRAMS & RESOURCES	ONE YEAR GOALS
Business Development <i>Citywide</i>	Business Development Activities; provides management, technical, referral and financial assistance to retain and increase employment; provide technical assistance.	CDBG \$285,848	Assist 240 businesses to remain in Oakland; retain 1,200 jobs; attract 100 new businesses and create 4,500 jobs.
National Development Council	The National Development Council (NDC) is a national consulting firm that provides technical assistance to eligible neighborhood and small business clients of the Community and Economic Agency. NDC is an integral advisory resource to CEDA's OSCS when considering complex financing structures for HUD-108 finances projects. NDC will be an important advisor to OSCS when developing financing structures for projects involving multiple lenders assuming various security positions.	CDBG \$25,000	Assist OSCS staff with approximately 6 to 8 projects when considering complex financing structures.

Economic Development

PROJECT/ACTIVITY NAME LOCATION	DESCRIPTION OF ACTIVITY	PROGRAMS & RESOURCES		ONE YEAR GOALS
NCR Main Street Program <i>Designated Main Street areas</i>	NCR works with Community Based Organizations to coordinate revitalization activities in the City of Oakland designated California Main Street areas. Main Street utilizes a four pronged approach to revitalize older commercial districts including: Organization, Promotions, Design and Economic Restructuring. Community Based Organizations will coordinate with NCR staff to implement the façade improvement program merchant organizing an public improvement projects	CDBG	\$375,000	Coordinate with NCR to complete 8 façade projects and provide assistance to merchant associations. Conduct outreach activities to merchants for city sponsored projects; coordinate meetings of Merchants Association during contract term; coordinate meetings of Main Street committees; coordinate with NCR to market façade improvement program and provide translation services as needed; coordinate with City staff and property owners to resolve code compliance issues; organize and implement one festival event in each designated area.

Economic Development

PROJECT/ACTIVITY NAME LOCATION	DESCRIPTION OF ACTIVITY	PROGRAMS & RESOURCES	ONE YEAR GOALS
Neighborhood Commercial Revitalization (NCR) Personnel Costs <i>Specific NCR Target Areas</i>	<i>There is currently a discussion that may result in a reorganizing of the NCR Program. It is unclear as to the impact that reorganization may have on one year goals developed for the NCR Program as described in the Consolidated Plan for FY 04-03. Therefore the Consolidated Plan reflects goals for the NCR Program as it exists today. The goals also reflect a \$49,411 reduction in the NCR Program budget for this report period.</i> NCR staff works with businesses, property owners, community groups in 15 NCR areas to improve the physical and economic condition of the commercial district. This is accomplished through the collection and analysis of baseline economic data; organizing and assisting merchant associations; implementing the <i>Commercial Property Façade Improvement Program</i> ; designing and constructing streetscape improvement projects; assisting with the establishment of Business Improvement Districts (BIDs); developing business directories and other materials to promote shopping and to market NCR areas as locations for new businesses and investors.	CDBG \$1,030,253	Complete 40 façade improvement projects; provide assistance to 15 neighborhood merchant associations; assist in the establishment of 1 new BID; assist in the renewal and reauthorization of the 4 existing BIDs; monitor the implementation of 6 streetscape improvement projects and maintain baseline economic data for 15 NCR areas.

Economic Development

PROJECT/ACTIVITY NAME LOCATION	DESCRIPTION OF ACTIVITY	PROGRAMS & RESOURCES		ONE YEAR GOALS
Neighborhood Commercial Revitalization (NCR) Program <i>Specific NCR Target Areas</i>	NCR staff works with the community in 15 NCR districts (residents and businesses) to identify issues and concerns in neighborhood commercial areas and to develop strategies to address the issues and concerns identified. Provides organizational assistance to merchant associations manages the commercial property facade improvement program and conducts strategic assessments of existing conditions to identify strengths and weaknesses and plans comprehensively to establish a framework for public and private investment.	CDBG	\$291,468	Complete 40 facade improvement projects; assist 300 merchants; design and implement 5 minor physical improvement projects and develop marketing materials for 5 NCR areas.
Oakland Business Development Corporation (OBDC) Micro-Loan Program	OBDC operates micro-loan program (max. \$20,000) on behalf of City. Loans intended for micro-enterprises with fewer than 5 employees whose owners are low and moderate income.	CDBG	\$75,000	10 micro loans. Technical and referral assistance to eligible clients.

Economic Development

PROJECT/ACTIVITY NAME LOCATION	DESCRIPTION OF ACTIVITY	PROGRAMS & RESOURCES	ONE YEAR GOALS
OBDC Program Delivery Costs	OBDC is a primary referral for OSCS clients requesting loans of less than \$100,000. The funds being requested through their application for contract allows OBDC to continue this type of lending, provide loan packaging assistance, and offer one-on-one management and technical assistance in connection with the Neighborhood Economic Development Fund (NEDF) and Enhanced Enterprise Community (EEC) loan funds. OBDC is also has taken on responsibility for servicing of all City commercial loans.	CDBG \$240,000 CDBG and EEC Section 108 loan guaranty authority as authorized agent of the City.	12 NEDF loans and 6 EEC Section 108 loans. Technical and referral assistance to eligible clients.
One Stop Capital Shop 519 17th Street	OSCS provides owners of small businesses and entrepreneurs in Oakland with training, resources and information to assist in the success of their small businesses. The OSCS also provides direct commercial business loans for the purpose of business expansion, attraction and retention with the goal of creating jobs for Oakland residents. Businesses located in one of Oakland's three Enhanced Enterprise Communities (EEC) of West Oakland, East Oakland, and San Antonio/Fruitvale are also eligible to apply for specifically designated low interest business financing programs.	CDBG \$387,028	Intake assessment and technical assistance to approximately 1,200 clients; workshop classes to over 600 individuals; fund approximately \$3 mm of loans; increase employment opportunities and newly create approximately 72 jobs for low-to-moderate income Oakland residents; oversight management of the Oakland Business Development Corporation, Small Business and Growth Center, and Ultimate Staffing Services

Economic Development

PROJECT/ACTIVITY NAME LOCATION	DESCRIPTION OF ACTIVITY	PROGRAMS & RESOURCES		ONE YEAR GOALS
Small Business Growth Center	Development and operation of a small business, attraction and retention program, the Small Business Growth Center	CDBG	\$115,000	Provide management of the operation of the City's supported small business incubator project.

Economic Development

2. *Public Services*

In keeping with the goals established by the Oakland City Council and the Five-year Consolidated Plan Strategy, the City of Oakland has allocated FY03-04 funding for public service activities to be carried out through 32 subrecipient agreements with 31 private, nonprofit agencies that serve low- and moderate-income persons in the seven Community Development Districts of Oakland. In addition, 4 City-administered programs will be funded. The activities are in the categories identified in the Strategic Plan for Non-Housing Community Development Needs contained in the Consolidated Plan for July 1, 2000 to June 30, 2005. The number of programs by category are as follows:

Domestic Violence Intervention	2
Employment Education and Job Training	3
Homeless/Food Services	4
Other Social Services	4
Senior Services	7
Youth Services	15
Substance Abuse Intervention and Prevention	1

3. *Infrastructure (Neighborhood Improvements)*

Consistent with the Five-year Strategy to meet the needs of low- and moderate-income Oakland residents, funds from the FY03-04 grant are being allocated for 1 private, nonprofit agency to assist with the acquisition and renovation of a residential shelter that serves homeless persons and persons with HIV/AIDS

Public Services and Neighborhood Improvements

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Hunger Relief <ul style="list-style-type: none"> ▪ <i>Alameda County Community Food Bank</i> ▪ <i>CEDA Supplemental Hunger Program</i> ▪ <i>Elmhurst Food Pantry</i> ▪ <i>Pro-Ject Love</i> 	Food purchase & distribution	Homeless Seniors Adults Youth	CDBG \$195,520	191,075 individuals
Anti-Crime <ul style="list-style-type: none"> ▪ <i>A Safe Place</i> ▪ <i>Family Violence Law Center</i> 	Domestic violence prevention Legal assistance Crisis counseling Support services	Women Children Adults	CDBG \$52,564	325 individuals
Employment Education and Job Training <ul style="list-style-type: none"> ▪ <i>ARC Associates</i> ▪ <i>International Institute of the East Bay</i> ▪ <i>Jobs for Homeless Consortium</i> 	Employment training and counseling Job referral and placement Computer training	Homeless Adults Children Immigrant and refugee women	CDBG \$150,946	189 individuals

Public Services and Neighborhood Improvements

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Youth <ul style="list-style-type: none"> ▪ <i>Alameda County Health Care Foundation</i> ▪ <i>Boys and Girls Clubs</i> ▪ <i>Camp Fire Boys & Girls</i> ▪ <i>Dept. of Human Services</i> ▪ <i>East Bay Conservation Corps</i> ▪ <i>East Bay Little Stars School</i> ▪ <i>Fred Finch Youth Center</i> ▪ <i>La Clinica de la Raza-Fruitvale Health Project</i> ▪ <i>Marcus A. Foster Educational Institute</i> ▪ <i>Oakland Asian Students Educational Services</i> ▪ <i>Oakland Citizens Committee for Urban Renewal</i> ▪ <i>Project Re-Connect</i> ▪ <i>Project SEED</i> ▪ <i>Sports4Kids</i> ▪ <i>The First Place Fund for Youth</i> 	Work experience and career preparation Case management Tutoring and instruction Academic assistance Cultural and life enrichment Computer instruction Health care and education Tree planting and care Sports and fitness programming Housing search assistance Counseling and support services Leadership development Mentor support Life skills training Community service Cultural diversity education Money management services Safety monitoring	Children Youth Juvenile Offenders Foster Care Residents Families	CDBG \$1,224,403	69 Families 14,228 individuals
Neighborhood Facilities <ul style="list-style-type: none"> ▪ <i>East Oakland Community Project</i> ▪ <i>Rebuilding Oakland Together</i> 	Homeless shelter acquisition and rehabilitation Renovation of private homes and community facilities	Families Individuals	CDBG \$80,000	4 Facilities 50 Homes

Public Services and Neighborhood Improvements

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Seniors <ul style="list-style-type: none"> ▪ <i>Alzheimer's Services of the East Bay</i> ▪ <i>Bay Area Community Services</i> ▪ <i>Dept. of Human Services</i> ▪ <i>Grandparents & Relatives as Second Parents</i> ▪ <i>Legal Assistance for Seniors</i> ▪ <i>Life Long Medical Care-Over 60 Health Center</i> ▪ <i>St. Mary's Center</i> 	Case management Information & referral Needs assessment Counseling & support services In-home support Companion services Legal services Day care Outreach & education Medical care Social services Hot meals Respite for caregivers	Seniors Frail Elderly	CDBG \$435,102	2,393 individuals
Substance Abuse <ul style="list-style-type: none"> ▪ <i>Healthy Babies Project</i> 	Residential and day treatment Support services Referrals	Chemically dependent women & their children	CDBG \$60,000	60 individuals
Social Services <ul style="list-style-type: none"> ▪ <i>East Bay Central American Refugee Committee</i> ▪ <i>Ethiopian Community & Cultural Center</i> ▪ <i>Lao Family Community Development</i> ▪ <i>Library Services</i> 	Computer training Family support and assistance Youth development Homeownership information, counseling and assistance Information and referral Case management	Families Individuals Youth	CDBG \$172,185	5,425 individuals

B. Fair Housing

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Center for Independent Living <i>Citywide</i>	Provide housing services and housing-rights counseling to persons with physical and mental disabilities	Persons with disabilities and incomes at 30-50% AMI	CDBG: \$78,000	Provide housing search counseling for 230 individuals and discrimination counseling for 36 individuals Facilitate access to housing for low-income persons with disabilities
East Bay Community Law Center <i>Citywide</i>	Provide free legal services and counseling for housing related problems	Residents with incomes \leq 80% AMI, but primarily \leq 30% AMI	CDBG: \$19,000	Provide legal representation for 72 individuals and counseling for 644
Housing Rights, Inc. <i>Citywide</i>	Investigate cases of housing discrimination against families with children	Families with children and incomes \leq 80% AMI	CDBG: \$47,000	Counsel 1800 households, mediate 60 conflicts, investigate 180 complaints, and conduct 48 outreach activities
Sentinel Fair Housing <i>Citywide</i>	Investigate, mediate and refer in cases of housing discrimination	Individuals and families with incomes \leq 80%	CDBG: \$116,000	Test 10 discrimination cases, conduct 12 workshops, distribute 1,200 information and referrals, investigate 48 fair housing cases, and counsel 160 clients (A portion of the funding for this organization is supporting eviction prevention activities)

Other fair housing actions to be pursued include:

- Efforts to increase private lending activity in minority areas through community reinvestment efforts.
- The Oakland City Council adopted anti-predatory lending legislation in October 2001. This has been challenged in the courts. Implementation has been delayed pending the outcome of the appeal. The City implemented the Don't Borrow Trouble anti-predatory lending education and outreach campaign June 2001 with seed money provided by Freddie Mac. These efforts will continue and expand in the coming year.
- Efforts to improve housing conditions and housing opportunities within areas of minority concentration through the use of targeted investment of federal resources.
- Increased outreach to ensure that persons with disability have access to affordable housing programs and developments.
- Continued compliance with the terms of a 2000 fair housing settlement between the City and HUD.

C. Affordable Housing

Preservation and Expansion of the Supply of Affordable Housing

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
10211 Byron <i>Elmhurst</i>	Site acquisition of a lot for 50 future rental housing units and a church	Households with incomes \leq 80% AMI	Redevelopment Agency: \$386,550	Begin predevelopment
10900 Edes Ave. <i>Elmhurst</i>	Site acquisition of a lot for 20 future homeownership units	Homebuyers with incomes \leq 60% AMI	Redevelopment Agency: \$375,000	Begin predevelopment
1574 – 1590 7th St. <i>Western Oakland</i>	Site acquisition of a lot for future rental housing.	Households with incomes \leq 80% AMI.	Redevelopment Agency: \$136,846	Complete acquisition
160 14th St. <i>Eastlake/San Antonio/Chinatown</i>	Site acquisition of a lot for 100 future live/work loft rental units and ground floor retail space	Households with incomes \leq 80% AMI	Redevelopment Agency: \$1,498,000	Begin predevelopment
2001 Linden St. <i>Western Oakland</i>	Site acquisition of a lot for 8-12 future rental housing units	Households with incomes \leq 80% AMI	Redevelopment Agency: \$148,500	Begin predevelopment
3701 Martin Luther King Jr. Way <i>Western Oakland</i>	Site acquisition of a lot for future rental housing.	Households with incomes \leq 80% AMI.	Redevelopment Agency: \$109,510	Complete acquisition
3829 Martin Luther King Jr. Way <i>Western Oakland</i>	Site acquisition of a lot for 50 future senior rental housing units with ground floor community space.	Seniors with incomes \leq 80% AMI.	Redevelopment Agency: \$52,000	Begin predevelopment
4862-4868 Calaveras <i>Outside of Community Development Districts</i>	Site acquisition of 2 lots for 60 future rental housing units	Households with incomes \leq 80% AMI	Redevelopment Agency: \$1,310,000	Begin predevelopment

Preservation and Expansion of the Supply of Affordable Housing (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
5825 Foothill <i>Central East Oakland</i>	Site acquisition of a vacant bowling alley and 3 lots for 30 future townhouses	Homebuyers with incomes \leq 80% AMI	Redevelopment Agency: \$701,000	Complete financing
592 23rd St <i>Downtown</i>	Site acquisition of a lot for future rental housing.	Households with incomes \leq 80% AMI.	Redevelopment Agency: \$349,229	Complete financing.
Chestnut Court HOPE VI – Ownership Chestnut St. at 24 th St. 32 nd at Martin Luther King Jr. Way 1114 14 th St. <i>Western Oakland</i>	New construction of 15 for-sale homes	Households with incomes \leq 80% AMI	Redevelopment Agency: \$1,700,000 Oakland Housing Authority: \$1,900,000 AHP: \$150,000 CHFA: \$345,000	Complete construction of all 15 homes by June 2003. Complete sales by July 2003
Chestnut Linden Court HOPE VI – Rental Chestnut St. at 24 th St. 1089 26 th Street <i>Western Oakland</i>	New construction of 68 units of rental housing and redevelopment of 83 public housing units 21 1-bdrm units 40 2-bdrm units 63 3-bdrm units 7 4-bdrm units 6 5-bdrm units	Households with incomes \leq 50% AMI	HOPE VI Redevelopment Agency: \$6,200,000	Complete construction.
Coliseum Gardens HOPE VI - Ownership <i>Central East Oakland</i>	Development of 32 for-sale homes	Households with incomes \leq 100% AMI	HOPE VI Conventional mortgages	Complete planning entitlement process, complete architectural drawings
Coliseum Gardens HOPE VI – Rental, Phase I 6745 Brentford St. and offsite <i>Central East Oakland</i>	Demolition of 178 units of public housing, rebuilding of 34 units of public housing and new construction 81 tax-credit rental units	Households with incomes \leq 60% AMI and households with incomes \leq 30%	OHA Land Subsidy HOPE VI HOME: \$1,500,000 Redevelopment Agency: \$1,500,000	Obtain HUD approval of Revitalization Plan Apply for tax credits. Demolish units and begin site preparation.

Preservation and Expansion of the Supply of Affordable Housing (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Faith Housing Corner of 7 th St. and Campbell St. <i>Western Oakland</i>	Land assembly for 70 affordable housing units	To be determined Maximum: 80% AMI	Redevelopment Agency: \$689,598	Complete land assembly through the Site Acquisition Program
Fruitvale Transit Village 3300-3400 E-12 th St. <i>Fruitvale/San Antonio</i>	Large transit-oriented mixed-use development 10 of 47 housing units to be affordable 4 1-bdrm units 6 2-bdrm units 85,000 sq. ft. commercial 68,000 sq. ft. community center	1 household with income \leq 35% AMI 2 households with incomes \leq 50% AMI 7 households with incomes \leq 60% AMI	HOME: \$750,000	Complete construction.
Habitat Fruitvale Avenue 2662 Fruitvale Ave. <i>Fruitvale/San Antonio</i>	New construction of 4 homeownership Units	Households with incomes \leq 80% AMI	ORA: \$112,000 Land subsidy	4 units to be completed by September 30, 2003
Horizon Townhouses 9800, 9809-15 MacArthur Blvd. <i>Elmhurst</i>	14 new, affordable 3- bdrm homeownership townhouse units for families	Households with incomes \leq 100% AMI	Redevelopment Agency: \$1,767,000	Start construction
Leola Terrace, Phase II 90 th Ave. at MacArthur Blvd. <i>Elmhurst</i>	Part A-New construction of 4 single-family detached homeownership units has been terminated. Part B-Rehabilitation of 8 of the existing units will proceed.	Homebuyers with incomes \leq 80% AMI	Redevelopment Agency: \$200,000	Begin rehabilitation of Part B by 2004 Complete rehabilitation of Part B by December 2004

Preservation and Expansion of the Supply of Affordable Housing (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Mandela Gateway Ownership Housing 8 th St. between Mandela Parkway and Center Sts. <i>Western Oakland</i>	New construction of 14 for-sale townhomes	Public housing, Section 8 and households with incomes \leq 100% AMI	Oakland Housing Authority/HOPE VI (Land) HOME: \$771,300 ORA Low/Mod: 1,146,100	Negotiate loan documents, begin and substantially complete construction.
Mandela Gateway –Rental 1364 and 1420 7 th St. <i>Western Oakland</i>	168 total units: 122 units of new low-income family housing 46 units to replace 46 dilapidated public housing units at Westwood Gardens. Some units will be built on nearby sites in the neighborhood 36 1-bedroom units 80 2-bedroom units 42 3-bedroom units 10 4-bedroom units Project also includes commercial space	120 of the units will be affordable to households with incomes \leq 60% AMI. 46 units will be affordable to households with incomes \leq 35% AMI as replacement units for the original public housing units. 2 units are for resident managers.	HOME: \$1,000,000 Redevelopment Agency: \$2,500,000 HOPE VI: \$3,260,000 AHP: \$1,000,000 TCAC Equity: \$5,956,800 Housing Authority local funds: \$550,000 Wells Fargo Bank loan for construction: \$27,235,021	Complete construction by December 2005.
Native American Health Center 2946 International Blvd <i>Fruitvale/San Antonio</i>	New construction of 38 rental housing units and Native American Health Center	Households with incomes \leq 80% AMI	Redevelopment Agency: \$3,289,000	Complete financing.

Preservation and Expansion of the Supply of Affordable Housing (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
North Oakland Vacant Lot Program 3881 Martin Luther King Jr. Way 865 43 rd Street <i>Western Oakland and North Oakland</i>	New construction of 2 or 3 3-bdrm homeownership units	Homebuyers with incomes \leq 80% AMI	CDBG: \$205,000	Although the developer received an allocation of City funding to develop three affordable homes, rapidly rising development costs have made the intended sales prices unattainable. At present, it is unclear whether the project will obtain sufficient subsidy to proceed as planned. A May 15, 2003 deadline has been set, by which time needed subsidy must be arranged; otherwise, the CDBG funds allocated will be withdrawn.
Northgate Apartments – Rental 590-594 23rd St. <i>Western Oakland</i>	New construction of 42 rental housing units 4 4-bdrm units 25 3-bdrm units	Households with incomes at 25%-60% AMI	HOME: \$2,200,771 Redevelopment Agency: \$349,229	Complete construction
Oak Park Apartments 2616 E16th St. <i>Fruitvale/San Antonio</i>	Rehabilitation of an existing 56-unit apartment complex to reconfigure the building into 35 rental units	34 households with incomes below 60% AMI	Redevelopment Agency: \$3,419,000	Complete Phase I of rehabilitation.
Oakland Citywide Community Land Trust Program <i>Citywide</i>	Funding for organizational operating support and subsidy for purchase of approximately 50 permanently affordable CLT homeownership units	Households earning <80% AMI	Redevelopment Agency: \$5,000,000	Transition from interim board to board elected by OCCLT membership, business plan and organizational structure in place, plans for development of units

Preservation and Expansion of the Supply of Affordable Housing (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Oakland Housing Authority Homeownership Program 1430 8 th St. 816 Center St. <i>Western Oakland</i>	New construction of 3 4-bdrm homeownership units (this is part of the Westwood Village HOPE VI project)	First-time homebuyers with incomes \leq 120% AMI	Land subsidy	Negotiate and finalize DDA
Palm Court 10 th St. at Union St. <i>West Oakland</i>	12 for-sale single- family detached housing units	12 households with incomes \leq 60% AMI	Redevelopment Agency: \$855,400	Negotiate loan documents, begin construction
Palm Villa (formerly MacArthur Park) MacArthur Blvd. between 90 th and 94 th Ave. <i>Elmhurst</i>	New construction of 78 single-family detached homes 4 4-bdrm units 74 3-bdrm units	Homebuyers with incomes \leq 120% AMI)	Redevelopment Agency: \$4,253,000	Complete construction and close on all phases by July 2003
Santana Apartments 2220 10th Ave. <i>Eastlake/San Antonio/Chinatown</i>	Capital improvement of 30 existing rental units 6 studios 12 1-bdrm units 6 2-bdrm units 6 3-bdrm units with supportive services	Households with incomes \leq 50% AMI	Redevelopment Agency: \$713,000	Complete capital improvements.
Scattered Site Single-Family Infill Development 9507 Edes Avenue <i>Elmhurst</i>	New construction of 10 for-sale detached homes	51% of units developed must be sold at prices set for affordability to households with incomes of no more than 70% of AMI. Maximum eligible buyer income: 80% AMI.	Land subsidy – land provided at no cost. Other funds to be proposed by RFP applicants.	Issue Request for Proposals by June 30, 2004.
Scattered Site Single-Family Infill Development 820 Peralta St. <i>Western Oakland</i>	New construction, 2 homeownership units; 1 – 2bdrm 1 – 3bdrm	Homebuyers with incomes \leq 80% AMI	Land subsidy	Negotiate Disposition and Development Agreement.

Preservation and Expansion of the Supply of Affordable Housing (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Toler Heights New Housing Development (Black Phoenix Housing) 2475 and 2515 98 th Ave. 98 th Ave. at Stearns Ave. <i>Elmhurst</i>	New construction of 6 homeownership units	Households with incomes ≤ 120% AMI	Land subsidy	Construction to be completed by May 2004.
Vacant Housing Acquisition & Rehabilitation Program (V-HARP) <i>Citywide</i>	Assist developers in the acquisition and rehabilitation of 1- to 20-unit vacant and blighted residential properties located throughout the City. Program expanded to include construction of new units on vacant lots. Rehabilitated or newly constructed units may become rentals or homeownership units Units to remain affordable for 55 years if they become rentals or for 45 years if they become homeownership units	For rental projects, households with incomes ≤ 80% AMI. For homeownership projects, primarily for households with incomes < 80% AMI, some for higher income (<120% AMI) households	Redevelopment Agency: \$2,097,550	Assist in funding the acquisition and rehabilitation of 10 to 15 units in vacant blighted properties and acquisition and new construction of 4 homeownership units in vacant lot. Provide up to \$100,000 per affordable unit.
Vacant Lot Infill Program Various locations <i>10 homes on Golf Links Rd</i> <i>15 homes on other sites to be determined</i>	New construction of 25 homeownership units	At least 9 units will be affordable to households with annual incomes ≤ 80% of AMI. Pricing of other units to be determined.	Land subsidy, and internal subsidy generated by profit from market-rate sales.	Executed Disposition and Development Agreement. Begin construction of first three units by June 2004.

Assistance to First-Time Homebuyers

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESI- DENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
First-Time Homebuyers Mortgage Assistance Program (MAP) <i>Citywide</i>	Assist first-time homebuyers with deferred loans of up to \$50,000	First-time homebuyers with incomes \leq 80% of AMI	Redevelopment Agency: \$2,500,000	Offer financial assistance to 50 first-time homebuyers.
Down Payment Assistance Program for Public Safety Officers and Oakland Unified School District Teachers <i>Citywide</i>	Assist first-time Oakland homebuyers employed by the Oakland Police Dept, Fire Services Agency, or OUSD teachers with deferred loans of up to \$10,000 (minimum of \$5,500)	Public safety officers and OUSD teachers with incomes \leq 120% of AMI	No new funding. Program will use unspent funds from prior years	Offer financial assistance to OUSD teachers and Oakland Police and Fire Services Employees to purchase homes
Homeownership Education Program <i>Citywide</i>	Assist potential first-time homebuyers by offering certificated homeownership classes, which can aid them in qualifying for loan discounts from commercial mortgage lenders	Potential first-time homebuyers	CDBG	Continue to offer 24 homebuyer-education classes per year to 900-1,000 potential first-time homebuyers

Housing Rehabilitation and Neighborhood Improvement

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESI- DENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Home Maintenance and Improvement Program <i>7 Community Development Districts</i>	Moderate rehabilitation of 1- to 4-unit owner occupied properties.	Homeowners with incomes \leq 50% AMI (for deferred loans) and \leq 80% AMI (for amortized loans)	CDBG: \$3,042,852 (\$1,200,000 for direct loans and \$1,842,852 for other program costs associated with all 3 City-administered rehabilitation loan and grant programs). HOME Program Income: \$500,000	45 loan applications will be originated and 35 units will be rehabilitated (note that these units may not be the same as for loans originated in this time period)
Emergency Home Repair Program <i>7 Community Development Districts</i>	Emergency repair and rehabilitation financing (minimum loan of \$2,500 and maximum of \$7,500)	Homeowners with incomes \leq 50%	CDBG: \$400,000	60 loan applications will be originated and 50 units will be rehabilitated
Lead Safe Housing Program <i>7 Community Development Districts</i>	Painting of exterior of homes, and lead hazard remediation grants for homeowners	Homeowners with incomes \leq 50%	CDBG: \$225,000	20 single-family detached units will be repainted and/or have lead hazards removed or contained (New HUD regulations regarding abatement of lead-based paint hazards have significantly increased the cost of painting homes. The goals for this program have been reduced accordingly.)
Minor Home Repair Program <i>Citywide</i>	Grants to seniors or disabled for minor home repairs. Administered by Alameda County.	Senior or disabled homeowners with incomes \leq 50% AMI	CDBG: \$225,000	Repair 150 housing units

Rental Assistance for Extremely Low Income Families

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Family Unification Section 8 Rental Assistance <i>Citywide</i>	Rental assistance to families and individuals	Households that are involved with Child Protective Services and have incomes \leq 80% AMI	0 new Section 8 vouchers	The Oakland Housing Authority has instituted a program with CFPS to “graduate” families who have successfully reunified. This will allow more families to be served by freeing up Family Unification vouchers from the Authority’s allocation. 10 new families will be served this year because of this policy
Project-Based Rental Assistance <i>Citywide</i>	Rental assistance to families and individuals	Households with incomes at 30-50% AMI	0 new Section 8 vouchers	Project-based vouchers are funded from the Authority’s existing tenant-based allocation. The Authority is working with the City and local nonprofits to receive a waiver from HUD to allow the Authority to utilize project-based assistance in Oakland
Section 8 Mainstream Program <i>Citywide</i>	Rental assistance for disabled individuals and families	Disabled renters with incomes at 30-50% AMI	0 new Section 8 vouchers	To lease all 75 vouchers and to apply for any new allocations that become available
Section 8 Rental Assistance Program <i>Citywide</i>	Rental assistance to families and individuals	Renters with incomes at 30-50%	0 new Section 8 vouchers	No new funding is anticipated.
Shelter Plus Care Rental Assistance <i>Citywide</i>	Rental assistance to families and individuals	Formerly homeless renters with disabilities and incomes at 30-50% AMI	0 new Section 8 vouchers	The Oakland Housing Authority will work with Alameda County to apply for new vouchers if available for Shelter Plus Care

Housing for Seniors and Other Persons with Special Needs

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Access Improvement Program <i>7 Community Development Districts</i>	Grants for accessibility modifications to 1-to-4-unit properties where owners or tenants have disabilities.	12 property owners with special needs whose incomes are \leq 50% AMI	CDBG: \$217,000	Originate grant applications for 12 units. Complete rehabilitation work on 10 units.
Casa Velasco (Casa de las Flores) 3430 Foothill Blvd. <i>Fruitvale District</i>	Rehabilitation of 20-unit apartment building	Seniors \leq 50% AMI	Redevelopment Agency: \$1,350,000 Tax Credit Investment: \$2,210,191 Citibank: \$662,854	Complete construction by January 2004 Re-occupy by March 2004
ECHO Home Equity Conversion Program <i>Citywide</i>	Counseling and advocacy for City of Oakland senior homeowners regarding all home-equity plans	Seniors with incomes \leq 80% AMI	CDBG: \$23,000	Provide information and referrals, conduct group presentations to seniors citywide and counseling to 35 seniors interested in home equity conversions
Eastmont Court 6850 Foothill Blvd. <i>Central East Oakland</i>	New construction of 19 units of rental housing.	Households with persons with disabilities, with incomes \leq 20% AMI	Redevelopment Agency: \$1,427,000 HOME funding: \$460,600 (pending Council approval as of 3/6/03)	Secure remainder of funding; if full funding is obtained, begin construction by July 2003

Housing for Seniors and Other Persons with Special Needs (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Housing Opportunities for Persons With AIDS (HOPWA) <i>Alameda County & Contra Costa County</i>	Housing and continued services for individuals and families of individuals living with HIV/AIDS Acquisitions of housing units New construction of permanent housing for persons with HIV/AIDS Additional units to be announced	Persons with HIV/AIDS and incomes at 30-50% AMI, and their families	HOPWA \$2,019,000 [Alameda County: approximately \$1,507,103] [Contra Costa County: approximately \$491,707] [City Administration: \$20,190] Actual allocations are based on number of reported AIDS cases as confirmed by the Centers for Disease Control	Assist approximately 1,026 persons and/or families with HIV/AIDS shelter, transitional housing and permanent housing Maintain capacity of existing housing and support services, including the acquisition of existing licensed service-enriched emergency housing facilities for persons with AIDS Continue development of additional set-aside of 35 HIV/AIDS living units in non- HIV/AIDS situations Begin construction June 2003 Reserve funds for technical assistance and address emerging issues Continue Project Independence (shallow rent subsidy program)
Lake Merritt Apartments 1417 First Ave. <i>Eastlake/San Antonio/Chinatown</i>	Preservation of 55 low-income rental units for seniors 55 year affordability extension, and building renovation.	11 seniors with incomes \leq 35% AMI 43 seniors with incomes \leq 60% AMI 1 manager's unit	Redevelopment Agency: \$1,900,000	Complete renovations by June 30, 2004.
North Oakland Senior Homes (North Oakland Missionary Baptist Church Senior Housing) 3255 San Pablo Ave. <i>Western Oakland</i>	New construction of 65 rental housing units for seniors 64 1-bdrm units 1 2-bdrm unit	Seniors with income \leq 50% AMI	HOME HUD Section 202	Complete construction by July 2003

Housing for Seniors and Other Persons with Special Needs (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Oak Street Terrace Senior Housing 1109 Oak Street <i>Downtown</i>	New construction of a senior housing development. 39 studio units.	38 units will be affordable to seniors <60% AMI. One unit will be an unrestricted manager's unit	Redevelopment Agency: \$2,066,000 Anticipated funding: Tax Credit Equity: \$3,857,751 Low Income Investment Fund: \$780,238 AHP: \$195,000	Secure remaining funding by March 2004. Begin construction by June 2004.
Percy Abram Jr. Senior Apartments (Sister Thea Bowman Manor II) 1070 Alcatraz Ave. <i>North Oakland</i>	New construction of 44 units 44 1-bdrm senior units Adjacent to existing Sister Thea Bowman Manor; includes community space, social services, staff services coordinator and entry plaza between the buildings	Seniors with incomes <50% AMI Most likely residents will have incomes <30% AMI	Redevelopment Agency: \$1,000,000 HOME: \$1,045,800 HUD 202: \$5,472,200	Close City/Agency loan; complete plans-specs and other predevelopment; complete all reviews approvals needed to obtain HUD 202 Firm Commitment. Begin construction by June 30, 2004.
Southlake Tower Apartments 1501 Alice St. <i>Western Oakland</i>	Project preserves 130 units of very affordable Section 8 senior housing at risk for conversion to market-rate.	Seniors with incomes ≤ 50% AMI (97% of current tenants earn <30% AMI, all earn < 50% AMI)	HOME: \$1,000,000 Redevelopment Agency: \$445,300 CHFA bond funds: \$7,320,000	Begin and substantially complete minor rehabilitation of property.

D. Continuum of Care

Prevention and Reduction of Homelessness

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
ECHO Home Equity Conversion <i>Citywide</i>	Counsel home-owning seniors on reverse mortgages to enable them to retain their homes.	Home owners at least 62 years old	CBDG: \$22,000	Issue information and referrals to 130 clients, provide 40 homeowners with in-depth counseling, and conduct various forms of outreach
ECHO Rental Assistance Program <i>Citywide</i>	Payment of first and last month's rent and security deposits.	Households with incomes at 30-50% AMI	CDBG: \$87,000	Prescreen 1500 clients, place and do follow-up for 150 households, provide support counseling, information, referrals, and other forms of outreach

Prevention and Reduction of Homelessness (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Emergency Shelter Grant Program <i>Citywide</i>	1) Shelter and other forms of temporary housing and support services to be provided to the City's homeless population 2) Homelessness prevention (rental assistance, legal assistance and eviction prevention) 3) Assistance to battered women and their children 4) Housing advocacy for seniors 5) Technical assistance	Homeless families, individuals and seniors with incomes at 30-50% AMI	ESG: \$344,000 (Homeless Prevention: up to \$103,200, Essential Services: up to \$81,750, Operations: up to \$141,850, City Administration: \$17,200) General Fund: \$115,000 (Emergency Housing Program) Lease Value: \$55,250 (Oakland Army Base Temporary Winter Shelter) Lease Value: \$73,750 (East Oakland Shelter Lease and/or Relocation) General Fund: \$100,000 (Oakland Army Base Temporary Winter Shelter)	Assist at least 15,000 persons with shelter, services, rental assistance, eviction prevention and/or other support services to the homeless and near-homeless population. This includes services provided with match funding.
Matilda Cleveland Transitional Housing Program (MCTHP) 8314 MacArthur Blvd. <i>Elmhurst</i>	Temporary housing for homeless families attempting to stabilize their lives to obtain permanent housing 3 SROs 2 1-bdrm units 3 2-bdrm units 4 3-bdrm units 2 4-bdrm units	Homeless families with incomes at 30-50% AMI	Supportive Housing Program \$259,432 [MCTHP \$247,079] [City Admin. \$12,353] Rehabilitation & Maintenance (City of Oakland) \$25,000 CPPSO \$50,000 Contractor Match \$20,000 Tenant Rents \$25,250	Assist 14 families

Prevention and Reduction of Homelessness (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Sentinel Fair Housing <i>Citywide</i>	Landlord-tenant mediation services to prevent evictions	Renters with incomes \leq 80% AMI	CDBG: \$116,000	Provide dispute resolution for 360 households (A portion of the funding for this organization is supporting fair housing counseling services)
Supportive Housing Program (SHP)-Homeless Families Support Network (HSFN) 1) Henry Robinson MSC 559 16th St. 2) Travelers Aid Society 520 16 th St. 3) Oakland Homeless Families Project 1900 Fruitvale, Suite 3E <i>Downtown and Fruitvale</i>	Provide a continuum of services, shelter and transitional housing to homeless families through a network of agencies 54 units of transitional housing	Families with incomes at 30-50% AMI	SHP \$1,825,154 [HSFN \$1,738,242] [City Admin. \$86,912] Alameda County: \$250,000 Excess Cash Value of Monthly Lease: \$122,558	Assist 348 families (approximately 950 individuals)
Transitional Housing Program (THP) 1) 173 Hunter Ave. 2) 1936 84 th Ave. 3) 5239-A 5241 Bancroft Ave. 4) 2400 Church St. 5) 6850 Halliday Ave. 6) 3501 Adeline St. 7) 3824 West St.	Temporary housing for homeless families attempting to stabilize their lives to obtain permanent housing 3 1-bdrm units 4 2- bdrm units 2 3-bdrm units	Homeless families with incomes at 30-50% AMI	THP \$245,146 [THP/FIT \$233,473] [City Admin. \$11,673] General Fund \$133,000 Tenant Rents \$21,000	Assist 29 families (approximately 82 individuals)
Winter Relief Program <i>Citywide</i>	Emergency food and temporary shelter during winter months	Persons with incomes at 30-50% AMI	CDBG \$225,000	Assist 2,000 persons

E. Geographic Distribution and Service Delivery and Management

1. Geographic Distribution

Target Areas for CDBG Funds

Community Development Block Grant funds allocated for economic development include funds allocated to designated Neighborhood Commercial Revitalization areas.

To better achieve the City Council's policy objective of promoting safe, affordable and healthy neighborhoods, the focus of the City's housing programs – particularly those involving rehabilitation of the existing housing stock – is primarily within the Community Development Districts. Efforts are made to use housing funds in specific designated areas within those districts, including Neighborhood Commercial Revitalization areas, certain Redevelopment project areas, blighted properties identified by Building Services and the Service Delivery System teams, and certain Strategic Planning areas. This will allow for a more coordinated targeting effort, and a more visible, sustainable revitalization of those areas, that will in turn stimulate more private revitalization activities.

Target Areas for Housing Development and Homeless Programs

Funding for development of ownership and rental housing is allocated on a citywide basis. New rental projects that are outside areas of low income concentration are given preference points in order to promote a wider range of housing opportunities. New homeownership projects are given preference if they are located in areas that have a homeownership rate significantly lower than the citywide average, in order to increase ownership rates and contribute to neighborhood revitalization. Efforts are made to locate housing development projects in proximity to other major focus areas, such as Neighborhood Commercial Revitalization areas. The City has a general policy of encouraging higher density multi-family housing along major arterial streets, in the downtown, at the waterfront, and near mass transit stations.

Funds to assist the homeless are allocated throughout the City.

Location of Specific Activities Funded with Federal Grant Funds

Section IV of this Annual Action Plan includes a detailed listing of all projects and programs to be funded with the four Federal formula grant fund programs (CDBG, HOME, ESG and HOPWA). Maps are included that indicate the geographic distribution of these investments.

2. Service Delivery and Management

The Community and Economic Development Agency (CEDA) is the lead agency for implementation of the housing and community development actions described in the Consolidated Plan.

Responsibility for specific components of the action plan is shown in the following table.

Program/activity	Responsible party	Phone
Comprehensive land use planning	CEDA/Strategic Planning	238-3941
Emergency shelter, transitional housing, and related supportive services for homeless persons	CEDA/Community Housing Services	238-6680 986-2721
Fair housing - support for counseling and advocacy agencies	CEDA/Housing Policy	238-3501
Fair housing planning	CEDA/Housing Policy	238-3501
First time homebuyer programs	CEDA/Residential Lending	238-3909
Housing and supportive services for persons with HIV/AIDS	CEDA/Community Housing Services	238-6187
Housing code enforcement	CEDA/Code Enforcement	238-3381
Housing counseling	CCCS of the East Bay	729-6966
Housing development (new construction and rehabilitation)	CEDA/Housing Development	238-3502
Housing development for persons with special needs	CEDA/Housing Development	238-3502
Housing rehabilitation (owner-occupied and small rental properties)	CEDA/Residential Lending	238-3909
Monitoring of City-assisted housing and community development activities	CEDA/CDBG Programs	238-3716
Neighborhood commercial revitalization	CEDA/Service Delivery System	238-3695
Neighborhood revitalization – technical and financial assistance for public services and infrastructure (neighborhood improvements)	CEDA/CDBG Programs	238-3716
Preservation of existing assisted housing	CEDA/Housing Development	238-3502
Public housing	Oakland Housing Authority Housing Management Division	874-1500
Rental assistance for low income households	Oakland Housing Authority: Leased Housing Department	874-1500
Small businesses – technical and financial assistance	CEDA/One Stop Capital Shop	238-3703
Zoning	CEDA/Zoning	238-3911

F. Other Actions

In addition to the investment plan described above, the City and other entities operating within the City intend to undertake a number of other actions to address housing needs and problems in the City. These include efforts to modify or mitigate the impact of any public policies which act as barriers to public housing, improvements to the institutional delivery structure to address any gaps or weaknesses identified in the Five-Year Strategy, efforts to improve the physical condition and management of public housing and promote greater resident involvement in public housing management and create opportunities for homeownership by public housing residents, and efforts to reduce the hazards of lead-based paint in housing.

1. Public Policies

The following actions will be undertaken to address some of the public policy barriers to affordable housing that were identified in the Five Year Strategy:

- Work will continue on development of specific rezoning actions consistent with the recently revised Comprehensive Land Use and Transportation Plan. Rezoning will facilitate the development of housing at appropriate densities to meet the City's housing needs.
- The City will complete the revision and update of the Housing Element of the General Plan. The Housing Element will describe the City's strategy for facilitating the development of its "fair share" of the Regional Housing Needs Allocation, as determined by the Association of Bay Area Governments as required by State law. The Housing Element will include an inventory of sites suitable for residential development and plans for overcoming any local barriers to meeting housing needs.
- The City will continue to work to develop a broader community consensus on the need for affordable housing developments, in order to overcome problems of neighborhood resistance to affordable housing projects. City staff will continue to work with the Non-Profit Housing Association of Northern California and the East Bay Housing Organizations, as well as developing its own education and outreach activities.
- The City will continue to work to streamline its processes for the issuance of zoning and building permits, including development of new automated systems and internet-based information and application systems.

2. Institutional Structure

a. Strategy to Overcome Gaps in the Housing Delivery System

During the next year covered by the Annual Plan, the City will continuously monitor the housing delivery system and work with local associations of housing organizations, private institutions, and other local public agencies to improve housing delivery. Specific activities that the City intends to carry out to improve this system are listed below.

i. Increasing Available Resources

- Continue attempts to expand the amount of resources available. In particular, the City will actively lobby for increases in State and Federal funding for housing.
- Encourage and support the attempts of local non-profit developers and service organizations to secure funds for service delivery and organizational operations from governmental and non-governmental sources.

ii. Coordinating Resources

- Improve coordination required to match accessible housing units available for the disabled with those in need of such units through better referral mechanisms.
- Improve processes within the Community and Economic Development Agency (CEDA) to facilitate housing service delivery. As in the past, CEDA will continue to streamline its internal and external processes to facilitate program utilization and department efficiency.
- The City will continue to work with the Oakland Housing Authority to develop a program to “project base” Section 8 assistance (commitments would be tied to specific housing units) to facilitate preservation and rehabilitation of existing housing, including SRO hotels.
- Mayor Brown and the City Manager have expanded efforts to coordinate effectively with all cities in the County to increase the supply of affordable housing. Work during the coming year is to develop specific actions to be taken by these cities to increase the supply of affordable housing throughout the County.

iii. Capacity and Character of Non-profit Housing Organizations

- Develop mechanisms to increase the capacity of non-profit affordable housing developers and actively encourage non-profit developers to take advantage of local programs such as the Local Initiatives Support Corporation (LISC) training program for non-profit developers.
- Use HOME funding to support non-profit capacity building.

- Encourage developers to increase the representation of low and moderate income persons in their decision making processes and thereby to become eligible for receipt of HOME funds targeted to CHDO organizations.
- Provide training and technical assistance to homeless service providers in shelter and transitional housing.

iv. Participation of For-Profit Organizations

- Explore programs to encourage corporate participation in the provision of affordable housing, particularly employer participation in first-time homebuyer programs.
- Develop programs which expand private sector investment in the general provision of affordable housing. The Oakland Homeownership Assistance Alliance (OHAA) is a collaborative effort of public agencies, lenders, non-profit organizations and other key players in the housing development community, whose objective is to revitalize Oakland neighborhoods by increasing homeownership opportunities for low and moderate-income households. The goal for this fiscal year is to increase the number of homeowners in Oakland by 2000, through OHAA programs and services and by increasing the number of participating lenders. The housing market presents challenges, this will be accomplished by providing new, creative financing tools, one-stop homebuyer assistance centers, debt management counseling, new and innovative mortgage products, and an aggressive marketing and outreach campaign.
- Attempt to overcome housing discrimination by encouraging financial institution participation in mortgage lending to low and moderate income individuals and in low and moderate income communities, largely through joint City and FannieMae efforts to promote existing lending programs and create new programs.
- Continue to implement community reinvestment programs. The City will encourage private, for-profit lending and investment practices that meet the needs of all Oakland households and neighborhoods and discourage discrimination in lending and in the provision of insurance. One program is the City's Linked Banking Services Ordinance, which requires the City to deposit its funds only with banks that are meeting their "fair share" of the City's community credit needs, as determined by an annual estimate of the citywide community credit demand. The City also has legislation in place to prohibit predatory lending practices.
- In order to overcome housing discrimination by landlords, the City will continue during the coming year to fund fair housing counseling and education agencies which counsel individuals and train landlords and tenants regarding their rights and responsibilities under the law.

3. Public Housing Improvements

i. Management Improvements for Public Housing

Specific plans for improving the management and operation of public housing are set forth each year in the Oakland Housing Authority's Annual Plan. Some of the improvements stated in the plan and others that are currently being implemented include a review of the process to select, compensate and monitor onsite Responsible Persons that reside at and perform minor routine tasks at OHA turnkey developments. To increase efficiencies and accommodate working residents, the work order process has been revised. To better prepare residents for public housing occupancy, the Resident Orientation Program was reviewed and updated to include additional information. By outsourcing Unlawful Detainer Legal Services, efficiencies have been gained in the eviction process. In preparation for HOPE VI redevelopment activity, all public housing residents from Westwood Gardens and Coliseum Gardens were relocated. The Authority has also expanded the Police-In-Residence program to enhance security measures at additional sites. The solid waste management corrective measures to address health and safety issues relative to excess trash and debris and enhance the curb appeal of OHA properties is ongoing. The Oakland Housing Authority continues to focus on compliance with the Quality Housing and Work Responsibility (QHWRA).

b. Improvement of the Living Environment

i. Public Housing Capital Fund Activities

Utilizing the Capital Fund, the Oakland Housing Authority will continue its efforts to address the many physical and social problems that exist in and around public housing sites through a strategy that includes comprehensive modernization of the Authority's oldest developments, and immediate repairs, and renovations to address the most pressing needs at individual housing developments.

Among the most significant of the renovation activities that will occur within the next fiscal year is:

- Comprehensive modernization of the 3rd phase of Lockwood Gardens (the final 142 of the 372 total units).

Two smaller sites will undergo dramatic rehabilitation:

- 2005 E. 21st Street (8 units)
- 2202 Mitchell St. (7 units)

Additionally, a new West District Administration Building is being constructed to replace the former Oakland Housing Authority building at Peralta Villa, including office space for administration and community space for meetings and programs offered by the Authority.

The Housing Authority's Capital Fund Annual Plan for FY 2003 will be finalized as soon as we are notified by HUD of the exact amount of funding to be received. OHA anticipates a grant of approximately \$8.5 million for the fiscal year.

ii. HOPE VI Activities

The Housing Authority has received several grants under the HOPE VI program to renovate and redevelop some of its larger public housing developments.

- Lockwood Gardens and Lower Fruitvale

In 1994, the Authority received a \$25.5 million HOPE VI grant to fund a comprehensive community and social service program and renovation of Lockwood Gardens (renovations are partially funded out of HOPE VI, with the remainder coming from the Capital Fund) and three scattered site developments in East Oakland including 5726 Elizabeth, 3634 Foothill Blvd. and 1905 Seminary. The final construction phase of the HOPE VI program should be completed by June 2004. (The Capital Fund program will be used to complete the modernization of the units in Phase III at Lockwood Gardens.) The community and supportive services portion of the grant has been completed.

- Chestnut Court and 1114 – 14th Street

In 1998, the Oakland Housing Authority received a \$12.7 million HOPE VI grant to be used for comprehensive redevelopment of Chestnut Court and 1114-14th Street in West Oakland, in conjunction with larger neighborhood and community revitalization plans. The Chestnut Court HOPE VI project is now referred to as "Chestnut/Linden Court". This development will create 151 units providing affordable housing opportunities to 149 low and very low-income families (the other two units are set aside for management employees) on two sites located one half block from each other. The project is scheduled for completion in July 2003.

The project is consistent with the 1998 Chestnut Court HOPE VI Revitalization Plan. The project will contribute to the revitalization of the West Oakland neighborhood through the redevelopment of a severely distressed public housing project and the conversion of a former light industrial site into residential use. As the largest development project in the McClymonds neighborhood of West Oakland, Chestnut/Linden Court has the ability to transform the neighborhood.

The development will replace the demolished public housing units with an equal number of new high quality public housing units (83), as well as tax credit units (68), community rooms (2), a new day care facility, 10,000 square feet of community and retail space. Ongoing self-sufficiency programs offered both on and off site will assist residents to improve their career and educational opportunities.

The project is the result of collaboration between the Oakland Housing Authority and BRIDGE Housing Corporation. Financing for the project includes:

- Department of Housing and Urban Development (HUD) HOPE VI grant (administered by the Oakland Housing Authority)
- Oakland Housing Authority Local Funds
- CHFA HELP Loan funds (loaned by the Oakland Housing Authority in the loan-to-lender format)
- City of Oakland Redevelopment Agency taxable bonds
- Equity investment from the sale of 9% federal low income housing tax credits
- Affordable Housing Program Funds from the Federal Home Loan Bank
- Construction financing from Wells Fargo Bank

The Authority and BRIDGE used \$12.7 million in HOPE VI funds to leverage a total of \$28 million in other funds. The Authority's developer partner for homeownership units is Em Johnson Interest.

In addition to the rental units, 15 new ownership units will be developed along 24th St. at Chestnut Court, on 1114 14th St. and on Martin Luther King Jr. Way at 32nd St.. The Authority has also acquired one existing house and plans to acquire two other existing homes from the City of Oakland. While no HOPE VI funds are utilized for the ownership units, the Authority and Em Johnson Interest raised an additional \$5 million for this component, in effect leveraging \$33 million dollars from the HOPE VI funds.

- Westwood Gardens (Mandela Gateway)

In 1999, the Authority received a \$10 million HOPE VI grant to fund a comprehensive redevelopment of the 46-unit Westwood Gardens public housing site. Located adjacent to the last Bay Area Rapid Transit (BART) station in the East Bay before San Francisco, the project (Mandela Gateway) is considered an anchor to the revitalization of the neighborhood surrounding the West Oakland station. BRIDGE Housing Corporation is the Authority's development partner for both the rental and ownership components.

All 46 units will be demolished and replaced in the new development, which will add 122 additional tax credit units on the original site and nearby acquired off-sites. This development will also include about 20,000 square feet of community retail space. Construction of the rental development commenced in February 2003 and will be completed by September 2004. Additionally, 14 for-sale units will be built on the original site for first-time homebuyers.

The community and supportive services component of the grant is designed to help residents overcome barriers to becoming self-sufficient. Included are items such as job training, transportation, day-care, substance-abuse intervention and supervised activities for youth.

The Authority and BRIDGE have leveraged \$40 million for the rental component from the \$10 million HOPE VI grant, and an additional \$2.5 million has been raised for the homeownership component, totaling 42.5 million in leveraged funds.

- Coliseum Gardens

In 2000, the Authority received \$34.5 million to revitalize its 178 unit public housing project known as Coliseum Gardens. All 178 existing units will be demolished and replaced on a one-for-one basis. Because of the concentration of public housing units in the Coliseum area, 81 of the 178 public housing units will be replaced in developments scattered “off site” throughout the City of Oakland. The original or “primary site” will be developed as a mix of housing types by the Authority and a developer partnership consisting of EBALDC, the Related Companies and Chambers General Construction, and will include 97 public housing units, 261 additional tax credit units, 32 affordable for-sale units, and 90 senior units. Because of the size of the development, the rental component will be divided into three phases, and the ownership component will be timed to coincide with the second rental phase. The first phase will consist of 115 rental units, including 30 public housing units. The Authority and its development partners expect to leverage an additional \$100 million in other funds to build out the development as planned.

The following table summarizes planned actions for HOPE VI projects.

Development Name	Location	Existing Units	Planned Activities
1998 HOPE VI – Chestnut Court and 1114 14th Street			
Chestnut Court	1075 24 th St.	77 units	45 public housing units and 27 additional tax credit units will be on the original site, as well as 6 new for sale units.
1114 14 th Street	1114 14 th St.	6 units	Construction of 3 for-sale homes
Linden Court	26 th St./Linden St.	0 units	Construction of 38 public housing and 41 tax credit units
Off-site (new)	MLK @32nd St.	0 units	6 affordable for-sale units
Off-site (turnkey)	Chestnut Court neighborhood	0 units	3 affordable for-sale units will be purchased and re-sold.
1998 HOPE VI -- Total Units to be Developed			<div> <div>Chestnut Court</div> <div>45 public housing, 26 tax credit, 1 manager and 6 affordable for-sale</div> </div> <div> <div>1114 14th Street</div> <div>3 affordable for-sale</div> </div> <div> <div>Linden Court</div> <div>38 public housing, 40 tax credit and 1 manager</div> </div> <div> <div>Off-Site (new)</div> <div>9 affordable for-sale</div> </div> <div> <div>Off-Site (turnkey)</div> <div>3 affordable for-sale</div> </div> <div> <div>Total</div> <div>83 public housing, 66 tax credit, 2 manager and 18 affordable for-sale</div> </div>

Development Name	Location	Existing Units	Planned Activities	
1999 HOPE VI – Westwood Gardens				
Westwood Gardens West Block	1420 7 th St.	46 units	All 46 units will be demolished. 20 public housing, 40 tax credit & 14 for-sale units will be built on the site along 8 th St.	
CalTrans “Park & Ride” and J&A Truck Repair site or the East Block	7 th & Mandela	0 units	26 public housing, 56 tax credits, & 8 for-sale units will be built on the site	
8 th & Center	8 th & Center	0 units	The OHA may acquire land from the City of Oakland & a private owner at the corner of 8 th & Center to build a second phase of 5 for-sale units	
1999 HOPE VI -- Total Units to be Developed			Westwood	20 public housing, 40 tax credits & 8 for-sale
			Park & Ride	26 public housing, 56 tax credits, & 8 for-sale
			8 th & Center	3 for-sale
			Total	46 public housing, 96 tax credits, & 19 for-sale
2000 HOPE VI – Coliseum Gardens				
Coliseum Gardens	6722 Olmstead St.	178 units	Demolish all 178 public housing units. 83 public housing units will be replaced in privately owned developments being built throughout the City of Oakland. The remaining 95 will be rebuilt on and off-site in a mix of housing types by a private developer.	
2000 HOPE VI -- Total Units to be Developed			Existing site	30 public housing, 20 tax credit & 85 affordable for-sale
			Off-site	148 public housing, 46 tax credits
			Total	178 public housing, 66 tax credits, & 85 affordable for-sale

iii. Public Housing Drug Elimination Program (PHDEP)

The Oakland Housing Authority officially closed its final PHDEP grant in December 2002. While the loss of this funding resulted in reduced staffing for the Oakland Housing Authority’s Police Department and Resident and Community Services Department, the Authority will continue to offer drug prevention education activities. The activities include an annual resident survey, on-site education activities, access to community involvement activities, and support of the National Night Out. Supportive services continue to be provided by community service partners at four of the six largest sites. However, the Authority no longer hosts the Boys and Girls Clubs, as these clubs were forced to closed due to a loss of funding for the Oakland Boys and Girls Club, Inc. The

Authority is working with other community-based organizations to compensate for this major loss in positive youth activity.

iv. Grant Programs for Social Services and Economic Development in Public Housing

Name of Grant Program and Description	Partners	Units or Families Served
<p><i>Resident Uplift and Economic Development (RUED)</i> Job training, placement and retention services for welfare-to-work activities in West Oakland. The Authority will close out this grant as of March 4, 2003.</p>	East Bay Asian Local Development Corp., Bay Area Urban League, Bridge West Oakland Housing, Oakland Private Industry Council, Asian Community Mental Health Services, Corporation for Supportive Housing, Boys & Girls Club, Oakland Community Housing Inc., Westside Economic Development Corporation, City of Oakland – Enhanced Enterprise Community, Eden Housing	500
<p><i>Tenant Opportunity Program / Technical Assistance Grant (TOP/TAG)</i> Technical assistance for established resident councils. Each resident council must apply for funds from HUD which are awarded on a competitive basis. The Authority completed close out of these grants November 2002.</p>	Resident Councils at Lockwood Gardens, Campbell Village, Peralta Villa and Chestnut Court	933
<p><i>HOPE VI (Chestnut)</i> Community and supportive services component assists residents with overcoming barriers to become self-sufficient and provides activities for youth.</p>	Asian Neighborhood Design, Prescott Family Support Center, West Oakland Health Center, Museum of Children’s Art, DeFremery Recreation Center, Youth Employment Partnership/Youthbuild, Alameda County Community Food Bank, Alameda County Social Service Agency, Alameda County Youth Development, Asian Community Mental Health Services, Bay Area Urban League, Boys & Girls Club, Child Care Food Program, ICRI Support Network, City of Oakland Life Enrichment Agency, East Bay Asian Local Development Corporation, East Bay Conservation Corps, Marriott Corporation, Oakland Child Health & Safety Initiative, Oakland Unified School District, Women’s Economic Agenda Project, YMCA, Weed and Seed	83

Name of Grant Program and Description	Partners	Units or Families Served
HOPE VI (Westwood) Community and supportive services component assists residents with overcoming barriers to become self-sufficient and provides activities for youth.	Youth Employment Partnership/Youthbuild, Alameda County Community Food Bank, Alameda County Social Services Agency, Alameda County Youth Development, Asian Community Mental Health Services, Asian Neighborhood Design, Bay Area Urban League, Boys & Girls Club, Child Care Food Program, International Child Resource Institute, City of Oakland Life Enrichment Agency, City of Oakland Office of Parks and Recreation, East Bay Asian Local Development Corporation, East Bay Conservation Corps, Marriott Corporation, Museum of Children's Art, Oakland Child Health & Safety Initiative, Oakland Unified School District, Oakland Private Industry Council, Port of Oakland, YMCA, Weed and Seed Program, 7 th Street McClymonds Corridor Initiative (Hewlett Foundation/San Francisco Foundation), America Works Partnership	46
HOPE VI (Coliseum) Community and supportive services component assists residents with overcoming barriers to become self-sufficient and provides activities for youth.	East Oakland Community Development Corporation, Oakland Citizens Committee for Urban Renewal, Boys & Girls Club, America Community Partnerships, Science in the 'Hood, Youth Employment Partnership, Corporation for Supportive Housing, Bay Area Community Services, Bay Area Urban League, Oakland private Industry Council, East Oakland Youth Development Center, Conciliation Forums of Oakland, Westside Economic Development Corporation, Big Brother Big Sisters, Girls Inc., University of California Cooperative Extension, Asian Community Mental Health Services, Ujima Housing, International Child Resource Institute, Community Food, Eastmont Mall Computer Center, San Francisco Bay Girl Scout Council, Center for Family Counseling	178

4. Public Housing Resident Initiatives

a. Resident Participation in Management

The Oakland Housing Authority is pursuing several courses of action for increasing resident participation in the management of public housing. First, the Authority is seeking to strengthen the existing Resident Councils located at large family and selected small public housing developments, including one senior site. Second, the Authority will continue to solicit resident input into the Authority's Annual Plan, which includes the Capital Fund Program. Resident input into the plan is largely acquired through the Resident Advisory Board (RAB), which includes 40 residents appointed to the RAB by the Authority's Board of Commissioners. Third, the Authority will continue to expand programs that will provide public housing residents with job training and employment opportunities through a variety of initiatives and funding sources.

b. Resident Opportunities for Home Ownership

Through the HOPE VI program, the Authority is developing approximately 64 to 69 affordable homeownership units, which will be available to public housing residents, Section 8 participants and other low-income residents in the City of Oakland. Additionally, the Oakland Housing Authority is currently developing a Homeownership Program in consultation with community groups, Fannie Mae, local lenders and the Resident Advisory Board that will enable eligible families to utilize their Section 8 assistance towards their monthly mortgage and housing costs.

The Oakland Housing Authority will also continue to explore opportunities for homeownership for residents of the Authority and will continue to collaborate with the City of Oakland, non-profit agencies and others to encourage residents to become homeowners. Additionally, residents will be referred to the City's First-time Homebuyer Program or similar homeownership counseling. The Authority will encourage residents to participate in Individual Development Account (IDA) Program, which will match family savings on a 2:1 basis.

5. Lead-based Paint Hazard Reduction

The City's rehabilitation loan programs continue to include lead-based paint hazard education within the initial phase of the loan application process. During the financial interview, homeowners are given a copy of the booklet *"Protect Your Family from Lead in Your Home"*. In addition, as a part of the disclosure process, homeowners must complete and sign a written acknowledgement of the receipt of this booklet. The loan application package also includes the required referral to the Alameda County Lead Poisoning and Prevention Program for a lead hazard risk assessment and consultation.

The City's Rehabilitation Specialists, who have direct responsibility to the homeowner during the actual rehabilitation construction work, have all received a minimum of 40 hours' training in identification, testing and available remediation methodologies for lead paint hazards. Since 1992, all Contractor agreements incorporate compliance with lead paint regulations and safe work practices as part of the work description.

As a result of increased Federal lead-based paint regulations issued by HUD effective September 15, 2000, the City's residential rehabilitation loan programs now include an enhanced partnership effort with Alameda County Lead Poisoning Prevention Program (ACLPPP) for homeowner education and blood level testing for children, contractor certification outreach and training, lead hazard risk assessment and post-construction clearance testing.

During FY 2001-2003, under a partnership grant program with ACLPPP, utilizing HUD 6 grant funds, the residential rehabilitation program expended \$316,346 for painting and lead abatement contractors and materials. The partnership agreement resulted in reimbursements totaling \$124,486. These funds are utilized for future painting and lead abatement projects.

To continue the City's lead-based paint compliance activities, a number of actions are planned for the coming year. The City is a founding member of the Alameda County Joint Powers Authority, which has established specific quantitative objectives for the coming year. In coordination with the Alameda County Lead Poisoning Prevention Program, FY 2003-04 goals include:

ACTION	GOAL
Distribution of Lead Safe Painting Prep Kits to homeowners	1,320
Distribution of additional lead hazard literature to homeowners where children aged 6 or younger spend a significant amount of time in the home and encourage rehab loan applicants to have children tested for "elevated blood" condition	1,000
Provide risk assessment referrals to the County program where hazards appear significant	198
Coordination of homeowner awareness events	19
Coordination of lead-safe painting instruction and home renovation classes	15
Provide information and referral services to information line callers	660
Provide information and referral services to Website visitors	792
Provide training and certification referrals to Alameda County Lead Poisoning and Prevention Program for local contractors and their employees	65
Provide Rapid Response consultations to homeowners	10

Most of the City's residential rehabilitation loans average \$35,000-\$40,000, with up to \$10,000 in painting and lead hazard reduction costs. Because many of these homes were built prior to 1950, it is likely that lead paint hazards will exist and require abatement. The cost of abatement could approach \$10,000 per unit. Utilizing current funding allocations, the number of units that can be rehabilitated would be reduced by almost 25%, which will make it difficult to achieve performance goals that were originally set for these programs. To address this situation the City has changed the Free House Painting Program, which provided grants to very low income and/or disabled homeowners to paint the exterior of their homes, to the *Lead Safe Homes Program*. Though the program still offers home painting, it has been expanded to include other lead abatement measures such as covering contaminated soil in areas where children may come in contact with lead hazards, and interior lead testing and remediation activities.

6. Coordination

a. Coordination Efforts

Several actions will be pursued to facilitate greater coordination among:

- Public agencies providing housing resources
- Assisted housing providers
- Private and governmental health, mental health and social service agencies

These actions will include:

- The City and the Oakland Housing Authority will work to coordinate project-based rental assistance provided by the Housing Authority with housing development projects sponsored by the City. The City has reviewed and commented on the guidelines used by the Housing Authority in allocating such funds, and the Housing Authority has included consistency with the Consolidated Plan among its criteria.
- The City will continue to attend and participate in meetings of East Bay Housing Organizations, an umbrella organization comprised of nonprofit housing developers, housing advocacy organizations, fair housing providers, and service organizations. These meetings are also attended by representatives of the Oakland Housing Authority and other local governmental housing and social service agencies.
- The City will continue to work closely with the Alameda County-wide Continuum of Care Planning Committee in the further development and implementation of a newly developed method of data collection that will more accurately profile the Oakland Homeless population. The City's participation in the Alameda County-wide Continuum of Care Planning Committee (COCPC) and the Management Information Systems (MIS) sub-committee of the COCPC along with the Emergency Services Network (ESN) of Alameda County, an umbrella organization comprised of organizations providing housing and supportive services to the homeless helped to pilot a data collection/intake form among several service providers within Alameda County. The successful completion of the pilot results in a final Standardized Intake form adopted by the City, requiring each agency contracted with the City under its Hunger and Homeless Programs Unit to participate in the collection of data through the use of the Standardized Intake Form. Further development of the standardized intake process is in progress with plans to integrate computer network systems into a count-wide MIS, enabling shared client information among participating Alameda County homeless service providers and further assisting Alameda County in developing a more accurate profile of the homeless population through the electronic collection of pertinent client information. This will require the partners to conduct an inventory of all providers' current capacity to meet all minimum standards and system requirements. Training and resources needed to fill the gaps have been identified. After needed resources are identified, needed equipment must be obtained. Then the designing and implementation of a training and technical assistance program

must be put in place to ensure minimum level of MIS competency for all participating agencies.

- The Oakland Housing Authority and the City will continue to work with nonprofit and for profit housing providers and an array of government and nonprofit service providers as part of the implementation of the Shelter Plus Care and Supplemental Assistance for Facilities to Assist the Homeless (SAFAH) programs.
- The Oakland Housing Authority will continue to collaborate with the Alameda County Department of Social Services/Children and Family Services to implement the Family Unification Program.
- Oakland Housing Authority will continue to collaborate with the Alameda County Social Services Agency (ACSSA) to assist public housing residents and Section 8 participants who are recipients of TANF enroll in CalWORKS activities. The focus is on TANF recipients who have been identified by ACSSA as unwilling or unable to comply with State and County requirements to attend a CalWORKS orientation, engage in work activities and secure gainful employment.
- The City's Community & Economic Development Agency will continue to work closely with the Alameda County Department of Housing (ACHCD) and Community Development, Contra Costa County Community Development Department (CCCCDD), housing providers, and service providers to further the implementation of the multi-year AIDS Housing Plans for both counties. The City, along with these agencies and the Contra Costa County Department of Health Services and Ryan White Consortium, will administer the Housing Opportunities for People With AIDS (HOPWA) program throughout the Oakland Eligible Metropolitan Statistical Area (EMSA).
- Alameda County HCD, the City of Berkeley, and the City of Oakland will ensure the continued implementation of the Alameda County-Wide Continuum of Care Plan developed and adopted in 1997. The mission of this plan is to coordinate homeless planning efforts throughout Alameda County to better develop a more comprehensive and coordinated homeless service delivery system. A "continuum of care" plan defines services from prevention of homelessness, through a person's first contact with the "system" of emergency assistance and shelter, transitional housing and services, and permanent housing and jobs. A structure is established for inter-jurisdictional and community cooperation, detailing specific goals for achieving improvement in count-wide service delivery.

A county-wide working group including representatives from the City of Oakland, ten other cities, the County, homeless providers, consumers, and advocates will oversee the execution and administration of activities defined in the current Plan. Further, the Committee will take steps to revise the current Plan to better serve the homeless population and direct resources where the greatest needs are. Results from a county-wide effort to count and survey recipients of homeless services and housing in

Alameda County will be analyzed to find out from the consumer of such services and housing, which services are being accessed and which needs are getting met or not. The homeless count and survey is the first phase of a three-phase process in developing a revised plan. Following phase one, is the community process (phase two), and ultimately, the drafting of a revised Continuum of Care Plan. This plan will be more data driven, with expectations of meeting the greatest needs of our homeless population in Oakland and the surrounding cities of Alameda County.

- The Community and Economic Development Agency will continue to maintain directories of assisted housing developments, emergency and transitional housing facilities, housing finance programs, and nonprofit housing development and homeless assistance organizations.
- The Eden Information and Referral Service (Eden I & R) maintains a comprehensive listing of housing and services available to homeless people throughout Alameda County. The annual directory will be produced for all of Alameda County, referred to as *The Blue Book - Directory of Human Services for Alameda County*.
- The City's Community and Economic Development Agency will continue to work with Alameda County, the City of Berkeley, and a non-profit agency to obtain funds and staffing to operate a temporary winter shelter at the Oakland Army Base. Shelter and transportation services to the shelter will be available to the homeless population who are unable to access the existing inventory of shelters within Oakland during the cold and rainy seasons.
- As a member of the Alameda County Lead Based Paint Prevention Program, the City of Oakland will work with governmental agencies and health agencies to address the problem of lead-based paint hazards.
- In September 1999, the City initiated a 5-Year Oakland Homeownership Assistance Alliance (OHAA) with Freddie Mac, Bank of America, the Low Income Housing Fund, Oakland Association of Realtors (OAR), the Local Initiative Support Corporation, Consumer Credit Counseling Services of the East Bay and the Homebuyer Assistance Center. Wells Fargo Home Mortgage, Inc. joined at the beginning of 2001 and ACORN Housing Corporation, the Unity Council, Neighborhood Assistance Corporation of America (NACA) and Lao Multilingual Homeownership Center have joined. The goal of the Alliance is to increase the number of homeowners by 10,000 over five (5) years
- The City works with a number of organizations to expand the supply of financing for all types of housing. The City is a member of the Community Reinvestment Coalition that works with lenders, housing advocates and others to create additional sources of capital for affordable housing. A revised lease purchase program will be announced within the next few months.

b. EEC Program

The City of Oakland was designated in 1994 as a federally funded Enterprise Community through the federal Empowerment Zone/Enterprise Community Program. As part of the Enhanced Enterprise Community (EEC) program, the City received funds to support economic development and community revitalization in three EEC areas: West Oakland, Fruitvale/San Antonio, and East Oakland. The funds were disbursed in the form of loans and other support to enterprises and projects in those areas that met EEC goals.

Funding for the EEC Program was provided through a \$3 million grant from the U.S. Department of Health and Human Service's Social Service Block Grant funds (Title XX funds). In addition, \$22 million in Housing and Urban Development (HUD) Economic Development Initiative funds (EDI) and \$22 million in HUD Section 108 loan authority were granted.

One of the other significant EEC program activities revolved around the "sustainable economic development" strategy. The resources for this strategy included \$22 million in EDI grant funds, and \$22 million of EEC HUD Section 108-loan authority. Half of these funds have been appropriated to economic development projects (flagship projects) to promote economic growth and provide jobs in the targeted EEC areas. The remainder of funds is provided to EEC area businesses through a revolving loan fund. These programs, as well as entrepreneurial training programs, workshops, and business information and referrals continued to be expanded and implemented through the One Stop Capital Shop (OSCS) of CEDA. The OSCS staff continues to make semi-annual status reports to the City Council regarding the overall EEC Revolving Loan Fund portfolio.

It is predicted that the country's and region's economic growth will not increase dramatically for several quarters to follow. The OSCS staff intend to meet lending goals through outreach efforts focused on specific Oakland businesses that fit into the City's targeted industries, businesses that have the capacity to create jobs for low-moderate income residents of Oakland's EEC areas, and those businesses that are poised for future growth.

i. EEC Loan Review Policy

While resources for supporting the EEC Policy Board activities have diminished, CEDA will continue to implement its programs and activities designed to benefit the EEC areas and its residents. Those programs include Neighborhood Commercial Revitalization (NCR) activities, Community Block Grant funded programs, business loans and technical assistance.

The role of the EEC Policy Board is separate and distinct from the role of the Loan Review Committee in the loan review process. The Loan Review has been created as an advisory committee to provide recommendations to the Council on commercial Loans. The City Council authorized Resolution Number 74098 to establish the Loan Review Committee to provide recommendations to the Council ensuring the following:

that consistent and fair underwriting practices are adhered to;
that the project is financially feasible and,
that public funds are leveraged to the greatest extent possible with private funds.

The Committee is composed of five (5) members, one (1) appointed from the Enhanced Enterprise Community and four (4) members to be from the private financial community.

ii. Use of Resources

3OSCS provides owners of small businesses and entrepreneurs in Oakland with training, resources and information to assist in the success of their small businesses. The OSCS also provides direct commercial business loans for the purpose of business expansion, attraction and retention with the goal of creating jobs for Oakland residents. Businesses located in one of Oakland's three Enhanced Enterprise Communities (EEC) of West Oakland, East Oakland, and San Antonio/Fruitvale are also eligible to apply for specifically designated low interest business financing programs. Oakland Small Business Growth Center, Inc. will provide management of the operations of the City's small business incubator project.

7. *Anti-Poverty Actions*

According to the 2000 Census, over 19 percent of Oakland's residents are living in households with incomes below the poverty line. The City is engaged in a variety of efforts to address this problem, including in particular a variety of initiatives aimed at reducing the level of unemployment in the City. The City has designated significant parts of the City as a State Enterprise Zone as part of a strategy to attract new businesses and expand employment opportunities for Oakland residents. The City has also been designated by HUD as an Enhanced Enterprise Community.

a. Local Hiring Goals on City-funded Projects

i. Local Employment Program

On February 25, 1993, the City of Oakland established a revised Local Employment Program (LEP) for the City of Oakland and Redevelopment Agency construction projects. The LEP (revised February 1997) establishes an employment goal of 50% of the total project workforce hours on a craft-by-craft basis be performed by Oakland residents and 50% of all new hires to be performed by Oakland residents on a craft-by-craft basis. The first new hire must be an Oakland resident and every other new hire thereafter. To implement the goals for the LEP, the City created the Local Construction Employment Referral Program (LCERP).

The LCERP partners with 35 Community Based Organizations, (CBO) that serve a variety of qualified individuals of all races, languages, skill levels and physical abilities and refer a continuous pool of construction workers to the City. This pool of workers is maintained in a referral data bank. With a 3-day notice, workers may be referred in response to a request by an employer.

The LCERP partners with 35 Community Based Organizations, (CBO) who refer a continuous pool of construction workers to the City. This pool of workers is maintained in a referral data bank. With a 3-day notice, the City may refer Oakland workers in response to a request.

Because CBOs serve a variety of clients, the employer has access to qualified individuals of all races, languages, skill levels and physical abilities.

LCERP maintains a data bank of 3,436 workers and has placed 1,923 workers on Construction projects since July 1993.

ii. 15% Apprenticeship Program

On January 26, 1999, the City Established a 15% Apprenticeship Program in order to increase Oakland resident participation as apprentices, the policy provides for a 15% apprenticeship hire goal that is based on total hours worked and on a craft-by-craft basis. The hours worked may be performed on City of Oakland projects, or 7.5% of the 15% hours worked may be performed by residents apprentices on a non -City of Oakland or Oakland Redevelopment Agency projects. On May 16, 2000, the incentive and punitive guidelines were added to the policy. The incentive and punitive guidelines include three major areas of importance: Incentive, Punitive/penalties, and Waivers. A detailed information report to City Council is in progress to track the outcome of this policy.

b. Living Wage Ordinance

The City adopted a “Living Wage” Ordinance that requires the payment of a “living wage” (effective July 1, 2003, \$9.58 per hour with health benefits or \$11.02 per hour without benefits) to employees of business under a City contract or receive financial assistance from the City. Living Wage rates are subject to annual cost-of-living adjustments. The ordinance applies to contractors who provide services to the City in an amount equal to or greater than \$25,000. It also applies to entities that receive financial assistance with a net value of \$100,000 or more in a 12 month period. The legislation is intended to ensure that City funded contractors employ people at wages above the poverty level.

c. Provision of Supportive Services in Assisted Housing for the Homeless

Many City-sponsored housing projects, particularly in Single Room Occupancy housing and in housing targeted to the homeless, include a planned service component that aims, in part, at assisting very low-income person to develop the necessary employment and job search skills required to allow such persons to enter or return to paid employment and an ability to live independently. Various innovative activities within the City's homeless service program contracts will target assisting homeless persons in need of job assistance and employment search skills.

d. Laney College, City of Oakland, Oakland Rotary Endowment Partnership for Construction Training

Through a partnership with the Oakland Rotary Club and Laney Community College, the City makes available vacant lots, or assists in the acquisition of vacant houses to be rehabilitated by Laney's construction training programs. The program provides students with "hands-on" training to develop and refine the skills necessary to enter the construction trades.

The program enrolls approximately 40 students per semester in a combination classroom and hands-on construction project program. The students and instructors provide the labor for the project and the end product is a one or two unit residential dwelling, made available for occupancy by low to moderate-income families. Upon completion of a project, the property is sold for cost and all proceeds are used to fund subsequent projects.

e. Business Opportunities for Public Housing Residents

The Oakland Housing Authority will continue to expand opportunities to assist public housing residents establish small businesses. The resident owned and operated businesses will have preferential status as allowed by Federal procurement procedures and Section 3 of the Housing Act of 1968, as amended.

f. Job Training and Employment Programs in Public Housing

Additionally, the Authority will continue to expand programs that provide public housing residents with job training and employment opportunities. The Resident Internship Program will continue which provides several residents with a work site opportunity/experience in a variety of clerical and paraprofessional functions. Additionally, as part of the Capital Fund Program, the Authority sets public housing resident hiring goals for companies that have contracts in excess of \$100,000 with the Authority and will continue to monitor contract compliance with these goals.

g. Section 8 Family Self-Sufficiency Program

The Authority's Family Self-Sufficiency Program (FSS) assists residents with becoming self-sufficient and saving for the future. Over 250 Section 8 households currently participate in the program and the Authority will continue to encourage additional families to participate. Residents graduating from the program may use their saving accounts for educational expenses or can participate in a first-time homebuyers program. The Authority is attempting to increase its FSS program to over 300 participants in the next year.

h. Youthbuild (Training and Employment)

The City may apply and/or will support applications by other entities for assistance under HUD's Youthbuild Program (if funds are still made available), which provides low income youth with education and job skills in conjunction with housing activities.

i. Workforce Development Program

Oakland's Workforce Development Unit will continue to align its efforts with the City's Economic and Business Development initiatives, including the compilation of Job Training Program Inventories for each of the City's targeted industry clusters. Workforce will also continue working closely with the One Stop Capital Shop and Neighborhood Commercial Revitalization to support local business development and expansion. Specific to its FY '03-'04 budget, the Workforce Development Unit plans to accomplish the following goals: 1) improve the performance of Oakland's employment and training services for youth and adults as measured by increased numbers of placements and attainment of federally mandated performance measures; 2) promote business development and growth through excellent staffing, worker training, and hiring tax credit services for more than 100 businesses; 3) save Oakland business millions of dollars by doubling the number of tax credit vouchers administered in Oakland from 2,500 to 5,000; 4) expand and improve job training services for hundreds of youth offenders and parolees; and 5) redesign Oakland's One Stop Career Center and Youth Service delivery systems under the leadership of the Oakland Workforce Investment Board..

j. Life Enrichment Agency Programs

Since 1971, the City of Oakland has been the Community Action Agency (CAA) for Oakland, charged by law with developing and carrying out an antipoverty strategy for the city. While the operational functions of the CAA are lodged in a particular City department (Aging, Health, and Human Services), the City Council itself serves as the Governing Board of the CAA and at least one Councilmember always serves personally on the CAA Administering Board, helping to assure a high-level policy link to the City Council/Governing Board.

The Oakland CAA prepares an annual Plan for submission to the State of California Department of Community Services and Development which outlines, at a minimum, how the Community Services Block Grant funds received by the CAA will be used, along with those related activities carried out by grants which the CSBG funds are used to administer. Since Oakland now receives a relatively modest amount of CSBG funds (approximately \$743,028), the CAA has shifted its emphasis away from funding small contracts to community based organizations, and toward using the Block Grant to support the acquisition of other, antipoverty related funding.

Anti-Poverty Actions to be Carried Out by City of Oakland Life Enrichment Agency, FY 2003-2004

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
ASSETS Senior Employment Program 150 Frank Ogawa Plaza Oakland, CA <i>Citywide</i>	Increase skills, self confidence, and employability using classroom training, work experience, and personalized guidance in job seeking efforts.	Residents of Oakland, Berkeley, Albany and Emeryville, aged 55 and older meeting Department of Labor low income guidelines	US Dept. of Labor \$8.90,000 Community Action Agency \$50,000 City of Oakland General Fund \$114,000 Oakland Workforce Investment Board \$150,000	Serve a minimum of 215 low-income adults; enroll 143 into program, place 38 into unsubsidized jobs with average wage at placement of \$7.25 hourly.
Multipurpose Senior Services Program 150 Frank Ogawa Plaza Oakland, CA <i>Citywide</i>	Case management for frail, elderly persons to allow them to remain in their own homes, avoiding early institutionalization.	Age 65 and older, Medi-Cal recipients, reside in Oakland, Emeryville, and 2 zip codes in Berkeley.	Calif. Dept. of Aging \$1,352,467 (Medicaid)	Will provide case management services to 350 individuals
Linkages 150 Frank Ogawa Plaza Oakland, CA <i>Citywide</i>	Case management, information, assistance and consultation services for adults with disabilities and frail elderly persons that enables them to live independently in the community and avoid unnecessary institutionalization	Frail elderly persons and adults age 18 and older with disabilities, living in Oakland and willing and able to participate in the case management process	Alameda Area Agency on Aging \$225,000 City of Oakland General Fund- \$150,000 Alameda County Targeted Case Management \$180,000 City of Oakland Handipark Revenue \$36,000	Will provide case management services to 320 individuals; will provide information, assistance and consultation services to 1,200 individuals

Anti-Poverty Actions to be Carried Out by City of Oakland Life Enrichment Agency, FY 2003-2004 (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Community Action Agency 1. Welfare to Work 2. Hunger Relief 3. Senior Support 4. Advocacy 5. Ex-offender Re-entry <i>Citywide</i>	1. Provide community services job training, placement, education, case management and support services 2. Provide well balanced meals and assistance for emergency housing 3. Increase older workers' employability and skills by providing range of employment and training services 4. Provide advocacy, support, and education to increase awareness on issues that assist low income ability to reach self-sufficiency 5. Provide wrap around case management services to ex-offenders and/or parolees	Low income households and individuals including TANF recipients, Head Start families, seniors, non-custodial parents 2. Homeless and low income residents 3. Residents of Oakland, Berkeley, Albany and Emeryville, aged 55 and older meeting Department of Labor low income guidelines 4. Low income residents 5. Parolees/ex-offenders ages 16-30 released from State prisons and juvenile institutions	Community Action Agency: \$689,944 (Calendar Year 2003) Welfare to Work: \$300,000	1. Provide services to 50 clients 2. Provide 40,000 brown bag meals for families 3. Provide service to 16 low income older adults 4. Host, sponsor and facilitate community forums on a range of identified issues such as housing, energy, etc. 5. Provide case management/coaching services to 61 ex-offenders

Anti-Poverty Actions to be Carried Out by City of Oakland Life Enrichment Agency, FY 2003-2004 (cont'd)

ACTIVITY NAME LOCATION CEDA Area	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Multipurpose Senior Centers 150 Frank Ogawa Plaza Oakland, CA 94612 <i>Citywide</i>	A network of five senior centers gives seniors access to a variety of recreation, social, nutrition and education programs. Center staff provides assistance for seniors to access medical and social services. Special events and regional travel give seniors an opportunity to remain active in their community, and other services meet the needs of approximately 4000 local seniors.	Oakland residents over the age of 55.	City of Oakland general funds <div style="text-align: right;">\$2,620,339 (03-04 proposed)</div>	Will increase paid membership by 12.5% from 2,400 to 2,700. Will support the establishment of a new Center at the Fruitvale Transit Village.

8. Monitoring

Monitoring procedures, construction contracting requirements, environmental review procedures and post-occupancy monitoring are addressed in the Five-Year Strategy Section of the Consolidated Plan for 2000 – 2005.

Monitoring continues to be an element of the City's overall program management. The City regularly monitors its housing and community development programs, and its assisted affordable housing developments, in order to assess program effectiveness and ensure compliance with City, State, and Federal regulations.

a. General Monitoring Procedures

All housing and community development activities which are funded through CEDA are governed by loan or grant agreements, regulatory agreements, and/or other enforceable agreements which require the recipients to comply with variety of Federal, State and local requirement, including affirmative action and equal employment efforts, nondiscrimination, affirmative marketing efforts, prohibition on the use of lead-based paint, compliance with environmental protection requirements and procedures, tenant lease protection, payment of prevailing wages, insurance, bonding, financial standards and audit requirements, prohibition on conflict of interest, etc.

Recipients are monitored throughout the life of the project to ensure that requirements are being met on a continuous basis. The City's monitoring policies, programs and procedures are regularly reviewed by HUD to ensure that the City is carrying out its responsibilities in the use of Federal funds.

City staff are Project Administrators for all CDBG-funded projects and they conduct project monitoring to ensure compliance with the contractual goals established between the City and the Service Providers. The Project Administrators also receive monthly reports from the Service Providers that include units of service provided, the cost of providing the service, who the service was provided to, and any problems encountered during the month.

The City's Financial Services Agency also provides fiscal and on site monitoring of CDBG-funded projects that receive \$25,000 or more. The purpose of having the City's Finance Agency staff do this monitoring is that these staff persons have the appropriate fiscal background to ensure that the service providers are properly and appropriately documenting and recording expenses, as well as complying with contract goals.

b. Construction Requirements

Construction projects are monitored, with the assistance of the Contract Compliance Unit in the Office of Public Works, to ensure that all affirmative action, equal employment opportunity, and prevailing wage ("Davis-Bacon") requirements are met. These requirements are included in City loan and grant agreements with developers, along with provisions that the requirements be passed through to construction contractors and subcontractors at every tier. Notices to proceed with construction work are not issued until the Contract Compliance Unit indicates that a project has met the requirements. In addition,

the Contract Compliance Unit monitors projects during construction, including regular on-site visits, to ensure that requirements are actually being met.

c. Environmental Requirements

All development and public service projects throughout the City of Oakland that receive any federal funds (U.S. Department of Housing and Urban Development) are subject to the provisions of the National Environmental Policy Act (NEPA) to ensure that the projects do not have an adverse impact on the natural and human environment.

The Executive Director's Office of the Community and Economic Development Agency, upon request from all government and local non-profit agencies, reviews proposed projects to determine if they are exempt, categorically excluded or in need of an Environmental Assessment. All projects resulting in an Environmental Assessment with the Finding of No Significant Impact (FONSI) require public notification as well as formal permission from HUD to release grant funds.

d. Marketing Requirements

For all assisted housing developments, the City monitors marketing plans to ensure that project marketing solicits participation from all sectors of Oakland's diverse low and moderate-income community. Housing developers who receive funding from the City or Redevelopment Agency must comply with the City's Affirmative Fair Housing Marketing Plan, which has been reviewed and approved by HUD. A copy of the Affirmative Fair Housing Marketing requirements is included in Section III of this Consolidated Plan, in the portion of the subsection entitled "Specific Submission Requirements for Individual Programs" where requirements for the HOME program are delineated.

Because conventional marketing plans often fail to reach all minority communities, CEDA reviews project marketing plans before their implementation. The Office currently meets with each project developer and the developer's management agent prior to unit lease-ups or sales in order to review marketing plans and ensure that information on housing openings and services is made widely available. The Monitoring and Evaluation Unit perform the on-going monitoring of CEDA projects for racial and ethnic diversity.

e. Post-Occupancy Monitoring

CEDA also has responsibility for monitoring new construction and rehabilitation development projects on an annual basis to ensure that: (1) rents are below the maximum limit established by each applicable program; (2) occupancy is restricted to eligible households; (3) tenant incomes are re-examined periodically as required; (4) units are well maintained, (5) the projects remain fiscally sound, and (6) all other requirements are being met.

The City's monitoring activities include informational reports that are made available to the community and to City Council as it relates to service providers' compliance with CDBG contract objectives and this information is used as a basis for recommendation for continued funding of those providers.

The City also conducts annual program evaluations on all CDBG-funded activities. Evaluations are conducted by an outside consultant under contract with the City. The community, staff and City Council use these evaluation results when considering requests for CDBG funding.

G. Citizen Participation and Public Comment

1. Citizen Participation Process

a. Background

The City's second five-year Consolidated Plan for Housing and Community Development, covering July 1, 2000 through June 30, 2005, was adopted and submitted to HUD in June 2000. The Consolidated Plan contains a Community Profile describing demographics, needs, and resources; and a Five Year Strategy describing the City's priorities for assistance and strategies for meeting those priorities. An Annual Action Plan is prepared each year describing proposed activities, including specific applications for funding under four formula grant programs operated by the U.S. Department of Housing and Urban Development (HUD). These programs include: Community Development Block Grant (CDBG), HOME Investment Partnerships, Housing Opportunities for Persons With AIDS (HOPWA), and Emergency Shelter Grant (ESG). In addition, the City uses a variety of local and other non-Federal funds to implement activities in furtherance of its housing and community development strategy.

b. Public Hearing on Housing and Community Development Needs, and to Review Past Program Performance

A Public Hearing to solicit input from Oakland residents regarding housing and supportive service needs, non-housing community development needs, and past program performance was held at the City Council meeting on December 17, 2002 to review and consider FY 2001-02 performance.

c. Publication of Draft Annual Action Plan and Notice of Public Hearing on Proposed Plan

The draft Annual Action Plan for FY 2003-2004 was released for a 30-day public comment period on April 21, 2003. A public notice that provided a summary of the plan and a request for comments and notice of the public hearing to consider the draft Plan was published in the Oakland Tribune Sunday, April 20 and Tuesday, April 22, 2003; in the Post Sunday, April 20 and Wednesday, April 23, 2003 and in the El Mundo Thursday, April 24, 2003. Notices were also mailed to housing and community development organizations and other interested parties.

Copies of the draft plan were placed on file with the Office of the City Clerk and in the main branch of the Oakland Public Library. Copies were available at no charge from the offices of the Community and Economic Development Agency.

d. Public Hearing on Proposed Annual Action Plan

A Public Hearing to consider the proposed Plan and hear public comments was held Tuesday, May 20, 2003, at 7:00 p.m. in the City Council Chambers, a time and place convenient and accessible to the general public.

e. Continued Changes from Prior Years for the CDBG Process

This is the third year of implementation of the new process adopted by City Council for obtaining community input into the development of the CDBG portion of the Consolidated Plan. While the new process had been an improvement in the community input, there is still remains room for improvement in the process. The recommendations for the CDBG program are a result of input from the Community Development (CD) District boards, the Citizen Advisory Committee (CAC) and the City Manager. City Council members continue their participation in the deliberations in a variety of ways and there continues to be a substantial increase in the participation of residents from several areas. ?)The District Boards remain a part of the process, but are more accountable to the Councilmembers. Rather than have uniform processes, each Council Member developed a system that addresses the community participation needs in his/her respective district. This new process has brought a large number of new people into the CD process with representation from throughout the district.

During the review of proposals, the Community Development District Boards held a number of evening meetings to accommodate citizen review and recommendations for FY 2003-04 CDBG funding. Each district board reviewed the proposals, needs assessments conducted by CDBG Staff, the results of the evaluation conducted by Gibson and Associates, and heard presentations from persons requesting funds to formulate its recommendations.

The CAC held five (5) meetings this past year as part of their review process. The first was a training and orientation session. The second was a hearing of the Housing and Economic Development proposals. The third was to hear the Neighborhood Improvement/Infrastructure and Public Service proposals, and the fourth and fifth meeting were to formulate and ratify their recommendations.

The CAC's recommendations for FY 2002-03 CDBG funding were formulated after receiving the recommendations from the CD District Boards, consideration of the presentations made by each organization that requested funds in response to the Request for Proposals (RFP), a review of information from the community needs assessments conducted by CDBG Staff and the evaluation of projects conducted by Gibson and Associates. The CAC wishes it to be noted that it:

Accepted/approved the recommendations of the local boards with regard to single district programs or services in the Neighborhood Improvements/Public Services category (about 37 proposals including one for fair housing).

Accepted/approved, the recommendations of the local boards with regard to the majority of Citywide programs or services (about 24 proposals – mainly economic development and housing).

After careful consideration of the current CDBG Public Participation process, the CAC recommends the City Council make changes in order to improve the process in these areas:

Timeline And Process Changes
Changes In Proposal Organization and Standards

Paper Reduction Practices
Improved Orientation And Training
Other Miscellaneous Recommendations

f. Citizen Participation for ESG, HOME and HOPWA Funds

The Citizen Participation process for the other three formula grants remains unchanged from prior years.

General uses of funds for these programs are included in the Annual Action Plan
HOPWA funds are allocated to Alameda and Contra Costa counties by formula. Each County awards funds through a competitive process, using priorities established in their respective AIDS Housing Plans.

ESG and HOME funds are awarded through a competitive process and approved by the City Council. Proposed allocations are subject to public review and comment consistent with the public review process for all City Council actions.

2. *Public Comments*

a. Opportunity for Public Comment

Public notices were placed in the Oakland Tribune, Post and El Mundo newspapers, announcing the public hearing and the availability of the draft plan. Citizens were invited to provide comments and input.

Copies of the draft plan were placed on file with the Office of the City Clerk and in the main branch of the Oakland Public Library. Copies were available at no charge from the offices of the Community and Economic Development Agency.

Written comments were accepted by the Community & Economic Development Agency through May 21, 2003.

Verbal comments were received at the public hearing before the City Council on May 20, 2003.

b. Summary of Verbal Comments Received at the Public Hearing

There were a number of verbal comments received at the public hearing. These centered primarily around requests to provide funding (or additional funding) in line with the recommendations of the Citizens Advisory Committee.

c. Summary of Written Comments

One written comment was received. The Citizen Advisory Committee (CAC) provided extensive comments on both the specific funding recommendations and the City's CDBG process. Those comments appear on the following pages. The City's response may be found immediately after the memo from the CAC.

CITY OF OAKLAND
CAC RECOMMENDATION REPORT

TO: City Council
FROM: Community Advisory Committee
DATE: April 7, 2003
RE: IMPROVEMENTS TO THE EXISTING COMMUNITY DEVELOPMENT
BLOCK GRANT (CDBG) PUBLIC PARTICIPATION PROCESS IN
OAKLAND

SUMMARY

The Citizen Advisory Committee (CAC), after careful consideration of the current CDBG Public Participation process, recommends the City Council make changes in order to improve the process in these areas:

- Timeline And Process Changes
- Changes In Proposal Organization And Standards
- Paper Reduction Practices
- Improved Orientation And Training
- Other Miscellaneous Recommendations

FISCAL IMPACTS

There are no direct fiscal impacts associated with this report.

BACKGROUND

Four years ago, the existing Community Development Block Grant (CDBG) Public Participation process was changed. In addition to the existing seven Community Development (CD) Boards in each of the Council districts, the City Council created a seventeen member Citizen Advisory Committee (CAC). The CAC is made up of two members appointed by each City Councilmember and three members appointed by the President of the City Council.

After decisions are made by each of the CDBG district boards, the CAC meets and considers the recommendations of each of the seven boards and makes its own recommendations to be forwarded to the City Manager and City Council. Historically, each of the CDBG Boards have focused discussion around the Public Services portion of the CDBG allocation while the CAC would focus on the citywide programs involving Housing and Economic Development. In recent years both the district CDBG boards and the CAC have been encouraged to consider and make recommendations on both the Public Service and the Housing and Economic Development proposals, broadening the process considerably.

The CAC believes that changes made four years ago are an improvement over the previous Public Participation process. However, after working under the new system for three full CDBG annual cycles, we would like to make the following recommendations to improve the process for the future. It is our hope that by bringing these issues to the City Council, the needed changes will be implemented.

KEY ISSUES AND IMPACTS

1. TIMELINE AND PROCESS CHANGES

The current CDBG calendar is dictated by a previous resolution. Although the resolution mandates elections to be held in September/October, City Council has historically viewed these dates as the dates to plan for the election meetings. Most elections are held in October/November. As a result, in the last three years the timeline has always been severely compressed in the last month(s) before recommendations go to City Council. The CAC recommends that the calendar be moved up with the process decided in July, prior to August Council vacations.

Ideally district CDBG board elections should be held in early September and with the CAC board appointed shortly thereafter, but not later than Mid-October. There should be no delay, since regulations require that at least one member of the CAC from each Council District also be a member of the district's CDBG Board. Councilmembers need to assure that the district boards are made up of responsible, committed members who are seated early enough to receive the training and orientation necessary for them to be able to perform their duties adequately.

Moving the process up a month or two would also serve another important purpose. It would allow time for questions from the CAC to be addressed by each of the district boards. Currently, each district CDBG board submits its recommendations to the CAC two months before recommendations are due to go to the City Council. When the CAC meets the following month, the CAC may see errors or have questions about the intent of the district board; however, there is no way the CAC can ask the district CDBG board to explain or reconsider. The CAC now makes decisions without any such feedback. If there is an additional month between the district boards and CAC recommendations, the CAC can send questions back to the board for each of the boards to resolve the matter. The CAC values the thinking of the District CDBG Boards and wants the opportunity to be able to work with them instead of independently when it is time to send the recommendations forward to the City Manager and Council. Cooperation between the two levels will produce better results than the two entities working alone or possibly at cross-purposes.

Councilmembers may exercise their right to appoint members to CAC who are not on their district's board, but should encourage those individuals to attend district board meetings in order to hear proposal presentations and to become more familiar with the process. Appointees unfamiliar with the process, or who have not attended any orientation & training, handicap the effectiveness of the CAC.

A proposal coming to City Council from the CDBG Administration will call for two-year terms for District CDBG Board members.

2. CHANGES IN PROPOSAL ORGANIZATION AND STANDARDS

Gibson & Association Evaluation and Report of CDBG Programs

The CAC would like to commend the City Council and City Manager for hiring Gibson & Associates to do an independent evaluation of the system. The reports generated by Gibson & Associates have been an invaluable resource used in evaluation of CDBG programs and proposals. We urge the city to continue contracting for this service. Most of our recommendations are congruent with the conclusions of Gibson & Associates. That is also why we would like to see action on these recommendations before the next funding cycle.

Training on Proper Proposal-Writing

We recommend that CDBG staff provide a mandatory orientation for those responding to the Requests for Proposals so that there is less confusion and more uniformity in proposals coming from community based organizations (CBO) & nonprofit organizations. Community based organizations do not always organize material properly or in the same fashion leading to confusion among board members.

The CAC requests that all City and CEDA proposals adhere to the same standards that private, non-profit community-based organizations are required to follow. Proposals need to include a budget and financial information including appropriate breakdown by job title, salary, % FTE. By requiring the same information in city proposals as CBO's, board members can compare programs, fully and fairly.¹

Currently a disproportionate amount of CDBG funding is set aside for CEDA programs, particularly in the Housing and Economic Development categories. Gibson & Associates reports that in other cities comparable to Oakland, higher percentages of CDBG housing funds go to Community Based Organizations.² In support of our local community organizations, we recommend that staff and CEDA review this practice.

Full Financial Data

Some board members have been frustrated by lack of full financial data for proposals and community based organizations. Many board members request information from the CBO but receive information often after the district board proposal process is finished. The "Executive Summary coversheet" for each proposal, contains a record of documentation on file with the CDBG program, for each organization submitting proposals. These documents include audited financial statements. Everything listed in the Executive Summary is available for all to review, although the training sessions provided do not make this common knowledge. Training needs to

¹ Gibson & Associates, *Final Evaluation Report for Oakland Community Development Block Grant Program, Program Year 2001-2002*, November 1, 2002. "Executive Summary", pgs 10-11.

² Gibson & Associates, *Final Evaluation Report for Oakland Community Development Block Grant Program, Program Year 2001-2002*, November 1, 2002. Section 7, "General Recommendations", pgs 64-68 Also, Appendix 3, "Evaluation of CDBG Administrative Practices: A Comparative Review of Selected Cities", November 1, 2002. Procurement, Section IV3, Recommendation 7.

include that such documents are available for review, and must be on file before contracts are finalized with CBO's.

Eliminate “Mega”-proposals

The CAC strongly recommends that the city agency proposals not contain multiple programs. Currently CEDA submits a single proposal with five or more programs included. It has been nearly impossible for board members to determine costs associated with each program (i.e., expenses, salaries, % FTE) and thus to be able to properly evaluate each of the programs on its own merit.

Allocation Categories & Percentages (i.e., determination of Housing vs. Public Services)

Program categorization or labeling has been a major source of confusion for both the district CDBG boards and the CAC. While a program might be labeled a public service, the actual funding source might come out of housing, economic development, or administration budget. This confusion can affect whether a Board recommends a program for funding. We believe that staff should either work to clarify the labeling of various programs or to train CAC and CDBG Board members how to understand HUD regulations governing proposal categories so that they can do it themselves if they disagree with the labels that CEDA has assigned.³

Essentially, the 5 broad categories used to label proposals, are the city's own terminology to express a number of priorities that fall within these sections of this Federal regulation. The regulations are not neatly categorized. Percentage under these categories set annually by City Council, with ranges for current year indicated:

Housing (35-45%)
Economic Development (22-32%)
Public Service/ Neighborhood Improvement (20-25%)
Administration (15%)
(HUD Mandates a 20% cap on program administration to run CDBG.)

The concept of “ranges” has not been explained adequately to the boards but is believed to be necessary because each board, in fact, has more flexibility in its recommendations than has been revealed in the past.

3. PAPER REDUCTION PRACTICES

The current system of distributing the proposals is confusing to the district directors and very wasteful of paper. A complete collection of more than 200 proposals along with the Gibson Report, and other associated documents amounts to over two linear feet of paper per District Board member. Add up the 105 members of the 7 District Boards, it amounts to a lot of wasted paper, labor and time. Currently each CDBG board gets all 200 proposals, even though as many

³ (In particular, Attachment C in the Request For Proposals (RFP) document received by directors needs to be elaborated on, especially “Summary of activities eligible for funding under Code of Federal Regulations, Title 24, Part 570, Sections 570.200-570.207, from Final Rules published in March 1996”.)

as 140 of them are addressed to other CDBG boards and will be simply discarded as irrelevant. In addition to the expense of this wasteful procedure, it leaves Board members saddled with the responsibility of going through the mountain of proposals to extract the ones addressed to them, a process which takes an hour or more.

The CAC recommends that for future CDBG cycles, only four full sets of proposals be delivered to each CDBG Board: one each for the Chairperson, the Vice-Chair, and one each for the Proposal Review Committee Chairs. All other District Board members would receive only the Executive Summary of proposals addressed to their district and that they would be both three-hole punched and stapled together.

The CAC makes the following recommendations for additional paperwork reductions:

- a. Reduce wasteful practices—The boards have questioned the necessity of multiple proposals for a single program addressed to several or all the District Boards. Staff has explained that if the dollar amounts or number of persons served varied from District to District, multiple proposals are required. However, it would seem feasible to note these variations on a single proposal and distribute it to the Boards involved.

Teenagers or seniors could be hired to do the collation and that the cost of labor would be more than offset by decreased costs of paper and duplication. Chairperson Winters has suggested using a revised numbering matrix as an easy way to determine proposals heard by each board. [See appendix, page 8.]

- b. Increased use of technology—Although every Board member needs to have access to all relevant materials, they may not need the entire package for all proposals. If material could be posted electronically, the amount of paper needed could be reduced. Several Board members have stated their preference to receive materials electronically and forgoing paper copies. We feel this should be explored. Currently proposals cannot be submitted via the Internet or in electronic form. The CEDA/City website does have a downloadable *.PDF file that can be printed and sent in via hardcopy. The enhancement of web interface will not be possible without an IT solution and dedicated server space. The city should look at any other locales that currently have such a system in place. Additionally, posting material online may promote more citizen involvement since the public could have the opportunity to read the proposals. A computer system & program for tracking loans made by the city is another potential source for technological improvement.

4. IMPROVED ORIENTATION AND TRAINING

General Points

The CAC believes that training under the current process is even more important than under the previous Public Participation process because of the short time-line and high turnover of CAC and District Board members. Moreover, with the increased responsibilities placed on the Boards and the CAC, the training provided needs to be of a very high caliber and neither be a gloss-over of the process, nor simply to emphasize things such as Conflict of Interest and the Sunshine

Ordinance. Orientation and training should be mandatory for new district board and CAC members so that they can participate fully and effectively in the CDBG process.

Detailed Training on Housing and Economic Development Categories and Programs

Currently, this orientation has been somewhat deficient with not much more than a re-run of CEDA departmental presentations, rather than explaining the role of district boards in shaping these important programs that receive the lion's share of CDBG funding.

5. MISCELLANEOUS RECOMMENDATIONS

Communication & Correspondence Lists

Because of the short time frame for meeting and considering proposals, little time is available for meeting and getting to know fellow CAC and District Board members. The CAC feels that it is imperative that phone & email contacts lists be produced and made available immediately at the first meeting of the CAC and District Boards.

District Board Review Process

Districts Boards determine their own review process. There is no absolute standard to which they must adhere. Some district boards appoint a subcommittee or two subcommittees to review the district's proposals. The review committee was found to be a helpful process, especially when it ties local priorities to CDBG programs.

Communication between District Boards and between District Boards and the CAC

Without violating public meeting laws, CAC directors encourage District Board review committee members to communicate with review committee members on other Boards and on the CAC during the proposal consideration process. We recommend that review committee rosters be circulated so people involved in the review process and be in touch across districts.

TV Broadcast of CAC meetings

We believe it would be helpful to have KTOP broadcast at least two CAC meetings--CAC proposal presentation session and the session when the CAC arrives at its final recommendations for the City Manager and City Council.

Community Needs Assessment

The CAC requests that CDBG Staff review and revise community needs assessment forms and process to:

- Enable data collection procedures which increase citizen participation.

- Accurately report citizen needs and concerns.

- Provide reliable information useful to district board and CAC members.

Recent Community needs assessment efforts were burdensome to staff and yielded low citizen participation and little reliable information. Staff has already begun to explore other city needs assessment instruments and to consider economical and appropriate alternatives. The CAC hopes this will continue.

RECOMMENDATIONS

We recommend delegation of these specific steps:

City Council

1. Begin board election process earlier. Have plan in place by July for District boards to be elected in September.
2. Appoint CAC directors no later than October 15th.
3. Elect district board members for a two-year term.

Citizen Advisory Committee

1. Hold an early November training on CDBG process for Housing & Economic Development.
2. Create & Distribute membership roster at first meeting that includes contacts/email.

CDBG Program Administrative Staff

1. Reduce & streamline paperwork for board directors.
2. Distribute spreadsheets for board use via computer disk or electronic attachment.
3. Utilize technology solutions for distribution of proposals.
4. Explore possibility of accepting proposals 'on-line'.
5. Investigate possible KTOP broadcast of important CAC proceedings.
6. Improve community needs assessment process.

Community & Economic Development Agency (CEDA)

1. Eliminate multi-program "mega" proposals.
2. Adhere to proposal format required of CBO's competing for same funds.
3. Delineate expenses, salaries, %FTE's

CONCLUSION

Public Participation in the CDBG process is its most important aspect. This process needs improvement. The CAC hopes that City Council will carefully consider the recommendations and direct staff to implement them this coming cycle.

Respectfully submitted,

Prepared by:

Jonathan Winters
Colleen Brown
Don Link
Gladys Green

APPENDIX A

Paperwork reduction; proposal numeration

Two main suggestions regarding the organization of materials and their inventory.

This would streamline the process from a staff and board director's point of view. It also appears that there would be labor-time and \$\$ savings (reduced copy costs; time delays) in implementing these strategies.

- 1) Directors do not need packets that are 'complete' with Proposals from other districts. Use of a numbering matrix that sorts proposals by order they arrived AND the district they are for, would both save paper and be less of a headache to sort through. (Example: use letters for the district—A= dist. 1, B= dist. 2, H=citywide; + number 1 to infinity). This way at a glance, one can see how many proposals there are per district, and both their order and location.
- 2) City staff prepares an MS-Excel spreadsheet for their own purposes to track proposals that come in. This spreadsheet was very useful, especially to the district committee review process, since all groups and details about them could be seen 'at-a-glance'. Coupled with the revised numbering system above, this would be very easy to sort so that each district only looked at proposals for the entire city & their own district, rather than districts they cannot fund.

d. Response to Comments

The City's detailed response to the CAC's comments may be found beginning on the next page.

TO: Citizen Advisory Committee
FROM: Community Development Block Grant Program Staff
DATE: April 16, 2003
RE: RESPONSE TO RECOMMENDATIONS FOR IMPROVEMENTS
TO THE EXISTING COMMUNITY DEVELOPMENT BLOCK GRANT
(CDBG) PUBLIC PARTICIPATION PROCESS IN OAKLAND.

This report responds to the Citizen Advisory Committee (CAC) recommendations for improvements to the existing Community Development Block Grant (CDBG) Public Participation Process, as well as additional improvements.

1. TIMELINE AND PROCESS CHANGES

The CAC is correct with the fact that the resolution mandates the CDBG Board District elections take place in September/October. This past year there were problems with scheduling some of the District elections in September and some occurred in October. Staff agrees with the CAC on the premise that all CDBG District Board elections should take place in early September. In order to ensure that the elections take place in September, staff will work with City Council to schedule the dates for CDBG Board District elections in early July, prior to the summer recess. This will ensure that the date, time and place are secure for the election in September and allow ample time to conduct outreach to encourage individuals to attend.

Staff is also in agreement with the CAC regarding the timeliness of the City Council making appointments to the CAC. Although this past year there was a delay in requesting CAC appointments until early November due to the problem with some CDBG District Boards not completing their elections until October, some City Councilmembers did not make their appointments until January. The delay in making appointments resulted in not being able to conduct the training and orientation for the CAC members until late January. As indicated in the CAC recommendations, it is best that the CAC appointments take place shortly after all the CDBG District Board elections are completed. It is also correct that delays in making the appointments can be avoided since at least one member of the CAC representing each district come from its CDBG District Board.

As the CAC has indicated, staff will present a proposal to City Council to change the term of the elected CDBG District Board members to two years. This proposal will come before the City Council in the month of July.

2. CHANGES IN PROPOSAL ORGANIZATION AND STANDARDS

Gibson & Association Evaluation and Report of CDBG Programs

Staff is in agreement with the CAC that the reports generated by Gibson & Associates have been an invaluable resource for evaluation of the CDBG programs. The service Gibson & Associates provides evaluating the CDBG programs fill a gap in services previously provided by City staff reassigned.

To improve the effectiveness of the evaluation of the CDBG programs, as well as the format for presenting the information, staff modified the contract with Gibson & Associates to change the scope of services.

Training on Proper Proposal-Writing

The CDBG Application process includes an orientation/bidder's conference for anyone interested in submitting an application. The orientation is to provide information on what programs are eligible for receiving CDBG funding, how to complete the application and the selection process. In prior years, the orientation was not mandatory and not everyone who submitted an application attended. This year the orientation will be mandatory and only those who were in attendance to the orientation will be eligible to submit an application for funding. Staff believes this will reduce the level of confusion and promote uniformity in the organization of material by those submitting applications which are issues that the CAC raised. This will hopefully also address the issue of the City and CEDA applications adhering to the same standards of providing information enforced on the community based organizations.

The CAC state in their recommendations that a disproportionate amount of CDBG funding is set aside for CEDA programs, particularly in the Housing and Economic Development categories, this is inaccurate. With the exception of the funding for administration of the CDBG, there are no CDBG funds that are set aside for any program. Any program that receives CDBG funding has to submit an application, go through the review process to ensure eligibility for funding, receive recommendation for funding from the CDBG District Boards, CAC and City Manager and receive final approval from the City Council.

Full Financial Data

As a part of the requirement for submitting an application for CDBG funding, financial data is required for the organization. An application submitted that does not include the financial information is deemed incomplete and is not accepted. Due to the large volume of paper that CDBG District Board members receive, this information is not included in the proposal for their review. The financial information for all applicants is on file in the CDBG Program office and is available upon request. This has been the practice in the previous years, but some CDBG District Board and CAC members may have not been aware; therefore, we will make sure this information is provided in the orientation and training.

Eliminate "Mega" Proposals

Staff believe that this problem of the City Agencies proposals containing multiple programs will be resolved based upon the requirement of City applications adhering to the same standards of providing information enforced on the community based organizations discussed in the "Training on Proposal Writing" section above.

Allocation Categories & Percentages

Based upon the eligible activities defined in the HUD Rules and Regulations governing the CDBG Program, the City has historically used five broad categories to classify activities that are funded: Housing, Economic Development, Public Services, Neighborhood Improvements, and Administration. The terminology used for these categories is taken directly from the HUD Rules. The only exception is that, instead of the HUD designation "Public Facilities and

Improvements”, the term “Neighborhood Improvements” is used to categorize the acquisition of neighborhood facilities and the physical improvements in residential neighborhoods which are funded by allocations available to the seven CD Districts.

Since the inception of the CDBG Program in Oakland, the City Council has determined the percentage of the annual grant that is allocated for each program category. In recent years the City Council established ranges in the percentages to allow itself greater discretion in making allocation decisions based on the increase or decrease in the annual grant as well as on City goals, priorities and needs.

Housing, Economic Development and Administration funds must be used exclusively for activities that fall within the respective categories and generally for programs that serve all of the seven Districts. On the other hand, as stated in the cover letter to the request for proposal packet, funds available to the seven Districts can be used for any eligible activity. The Districts tend to allocate funding for public services predominantly and for some capital improvement projects. However, Districts can as they have in the past also allocate funding for housing, economic development and administrative activities. Allocations for administrative activities would be limited by the fact that the City can expend no more than 20% of the grant on such activities and there are constraints on existing obligations for overall CDBG program management.

The activities allowed under each category are not all cited in discrete sections of the HUD Rules so we have listed below, by category, the respective activities and the section of the HUD Rules that authorizes each activity. A detailed summary of the eligible and ineligible activities is included in the annual request for proposal packet. We recognize the need to spend more time in the District Board and CAC orientations explaining the types of activities that can be funded under each program category and will do so in the future.

Housing Activities:

- Housing services related to assisting owners, tenants, contractors and other entities [Section 570.201(k)]
- Construction of housing [Section 570.201(m)]
- Direct homeownership assistance to low- and moderate-income homebuyers [Section 570.201(n)]
- Rehabilitation assistance for residential buildings and improvements [Section 570.202(a)]
- Financing assistance to rehabilitate residential properties [Section 570.201(b)]
- Code violations inspections and enforcement [Section 570.201(c)]
- Lead-based paint hazard evaluation and reduction [Section 570.201(f)]
- Special activities by Community-Based Development Organizations [Section 570.204]

Economic Development Activities:

- Microenterprise assistance [Section 570.201(o)]
- Rehabilitation assistance for commercial or industrial buildings [Section 570.202(a)]
- Financing assistance to rehabilitate properties [Section 570.202(b)]
- Code violations inspections and enforcement [Section 570.201(c)]
- Special Economic Development Activities, including: acquisition, construction, reconstruction, rehabilitation or installation of commercial or industrial properties;

assistant to private for-profit businesses; and economic development services [Section 570.203]

- Special activities by Community-Based Development Organizations [Section 570.204]

Public Services Activities, including: child care, health, education, job training, public safety, fair housing counseling, senior citizens, homeless persons, drug abuse, energy conservation, employment, crime prevention, welfare, homebuyer down payment assistance, or recreational needs. [Section 570.201(e)]

- A service must either be new or be a quantifiable increase in the level of an existing service above that which has been provided with State or Local funds in the previous twelve calendar months.
- The amount obligated for public services shall not exceed 15 percent of the annual grant and of program income received during the immediately preceding program year.

Neighborhood Improvements Activities:

- Acquisition, construction, reconstruction, rehabilitation or installation of public facilities and improvements, except buildings for the general conduct of government [Section 570.201(c)]
- Rehabilitation assistance for non-profit owned nonresidential buildings and improvements [Section 570.202(a)]

Administration and Planning Activities on which no more than 20% of the annual grant can be expended:

- Planning, urban environmental design, and policy-planning-management-capacity building [Section 570.205]
- Program administration costs, including: program management, coordination, monitoring and evaluation; provision of information and other resources to citizens; provision of fair housing services; preparation of Federal program applications [Section 570.206]

3. PAPER REDUCTION PRACTICES

Staff is open to the recommendations of reducing the amount of paper generated for the review process. The recommendation from the CAC on proposal distribution for the future CDBG cycles is under consideration for implementation.

For the FY 2003-04 CDBG Application, organizations applying for funding from multiple districts will be allowed to submit one application if the dollar amount and the services provided are the same for each district.

Within the CDBG Program, technology is used to the greatest extent possible. In previous years, the CDBG application was available on the website for individuals to download. For FY 2003-04, the CDBG application will again be available on the web site and it will have the capability of saving it to a disk.

In order to meet the recommendations of the CAC around the use of technology requires further discussion with the Information Technology Department of the City. The recommendations of the CAC also assume that everyone is up to date with the use of technology and many

organization may not be able to use the latest technology, so alternative paper processes will need to be maintained.

4. IMPROVED ORIENTATION AND TRAINING

The curriculum used for the training and orientation for the CDBG District Boards and CAC members is currently under review. Staff will include the recommendations of the CAC around training and orientation in this review process.

5. MISCELLANEOUS RECOMMENDATIONS

Communication & Correspondence Lists

When there is a copy machine on site where the first CDBG District Board and CAC meeting is held, the contact list will be copied and distributed immediately. If there is not copy machine on site, the contact list will be available as soon as possible.

District Board Review Process

Each CDBG District Board has its own discretion on how to conduct its review process. staff does not dictate as to how each CDBG District Board operates, but is available for technical assistance.

Communication between CDBG District Boards and the CAC

Staff agrees that communication amongst the CDBG District Boards is very important and will help facilitate the process, but advise to be careful in not violating any of the public meeting laws.

TV Broadcast of CAC meetings

Staff will take under consideration the possibility of having the CAC meetings broadcast on KTOP.

Community Needs Assessment

Staff is currently exploring ways in which other departments utilize surveys to get citizen input. Staff is looking at how to best utilize the City Manager's Survey, as well as other City agency surveys, as the CDBG Needs Assessment Tool for the FY 2004-05 application. Staff will include the recommendations of the CAC around the Community Needs Assessment in this review process.

RECOMMENDATIONS

Staff is in full agreement with all the recommendations for the City Council, Citizen Advisory Committee and the Community & Economic Development Agency. Staff is in full agreement with all the recommendations for the CDBG Program Administrative Staff with the exception of; utilizing technology solutions for distribution or proposal and exploring the possibility of accepting proposals 'on-line'. These two recommendations will require discussion with the Information & Technology Department and makes the assumption that everyone is up to speed with the use of technology.

CONCLUSION

Staff is in agreement with the CAC around the statement that public participation is the CDBG process is the most important aspect and that there is room for improvement.

III. Program Specific Information

A. CDBG: Program Specific Information

HUD requires that the City include specific additional information for the individual programs covered by the Consolidated Plan. The following pages provide the following information:

1. Specific CDBG Submission Requirements

The City does not anticipate any new float funded activities this fiscal year. The loan to the Small Business Growth Center is still outstanding. Float-funded activities use CDBG funds that have already been allocated to other activities that will not need to draw down funds until some point in the future. Float funded activities are implemented with great care to ensure that the loans are repaid and the funds are available for the original CDBG activities.

B. Specific HOME Submission Requirements

1. Provisions to Ensure Continuing Affordability of Homeownership Units

Although the City is not currently using HOME funds for homebuyer assistance, the provisions described below will be used if such activities are resumed.

The City has in place controls to ensure that when HOME funds are utilized to assist homebuyers, the units are either maintained as affordable units, or the HOME funds are recaptured and made available for eligible HOME expenditures on other projects and programs.

One set of controls pertains to mortgage assistance provided for acquisition of existing units.

A second set of controls pertains to projects involving the development (new construction, or acquisition and rehabilitation) of new affordable homeownership units with long-term use restrictions for low income occupancy.

These controls are described separately in the following pages.

a. *First-Time Homebuyer Resale Controls for Acquisition of Existing Units (Mortgage Assistance Program)*

i. Overview

Under this program, the City and the homeowner each have contributed to the purchase price of the home. Although title to the property is held only by the homeowner, when the City loan is repaid, the homeowner and the City will split the net proceeds (after paying selling costs and paying off the first mortgage) based on their relative financial investments in the home. If the homeowner remains in the property for 20 years, the City loan will be forgiven.

The homeowner's equity investment is the total of (i) the Down payment, (ii) payments of principal made on the first mortgage, and (iii) any capital improvements to the home made by the homeowner and approved by the City. Over time, the homeowner's equity investment increases as more of the principal on the first mortgage is repaid.

The City's investment is equal to the amount of the City loan.

Because the amount of the homeowner's equity investment rises over time, while the City's investment is constant, the homeowner's share of the net proceeds increases every year. This method provides an incentive to long-term ownership, which contributes to neighborhood stability.

If the property increases in value, the City and the homeowner will share the increase when the property is sold, based on their relative investment shares. If the property decreases in value, the homeowner and the City will divide the net sales proceeds in the same proportion, so that the City and the homeowner share the losses. However, the program does specify that the City will not forgive more than a pro-rata share of its loan. In other words, if the sales proceeds are insufficient to repay both the owner's investment and the City's loan, the amount of the City's loan that can be forgiven will not be more than 1/20 of the loan amount for each year the owner has occupied the home.

Examples of Repayment

Assumptions:

Original Purchase Price	\$150,000
5% Down payment	7,500
First Mortgage	107,500
City Second	30,000

Property Resold at the End of 5 Years

Calculation of Equity Investments:

Principal (1st Mortgage) Repaid	\$5,300 <i>(after 5 years)</i>
<u>Original Down payment</u>	<u>7,500</u>
Homeowner Equity Investment	\$12,800
 City Equity Investment (Loan)	 \$30,000 <i>(from above)</i>

Relative Equity Shares:

Total Equity Invested:

Homeowner	\$12,800
<u>City</u>	<u>\$30,000</u>
Total	\$42,800

Homeowner Equity Share: $\$12,800 / \$42,800 = 29.9\%$

City Equity Share: $\$30,000 / \$42,800 = 70.1\%$

ii. Recapture provisions when assisted property appreciates

If the property appreciates, upon the sale of the house, the net proceeds (sales price less transaction costs and payoff of first mortgage) are divided between the homeowner and the City based on their relative investment shares. The longer the homeowner remains in the home and continues to pay the principal on the loan balance, the larger the share of proceeds the homeowner receives at the time of sale.

When the loan is repaid (in this example, 5 years later), with appreciation of 5%/year:

Gross Sales Price	\$191,442
Less Sales Costs	(13,401) <i>estimated</i>
<u>Less 1st Mortgage Balance</u>	<u>(102,200)</u>
Net Proceeds	\$75,841
Net Proceeds to Homeowner:	29.9% x \$75,841 = \$22,676
Net Proceeds to City:	70.1% x \$75,841 = \$53,165

iii. Recapture provisions when property does not appreciate

If the property fails to appreciate by an amount insufficient to repay both the homeowner's equity investment and the City loan, the City and the homeowner share the monetary loss in proportion to their respective investments.

For example, if the City's loan is \$30,000, the table on the following page illustrates the maximum allowable loss on the City loan.

When the loan is repaid, (in this example, 5 years later), with depreciation of 1.00% per year:

Gross Sales Price	\$142,649
Less Sales Costs	(9,985) <i>estimated</i>
<u>Less First Mortgage Balance</u>	<u>(102,200)</u>
Net Proceeds	\$30,464

Under the Shared Equity formula, the homeowner would receive 29.9% of this amount, or \$9,109, and the amount due on the City loan would be \$21,355.

However, because of the limitations noted above, the City cannot forgive this much of its loan after only five years occupancy. Instead, the required payment on the City loan would be \$22,500, and the homeowner would receive \$7,964.

Minimum Repayment Required When Sales Proceeds are Insufficient to Repay Loan

Occupancy Time (Yrs.)	Proportion of Occupancy Time to Compliance Period	Maximum Amount of City Second Loan Forgiven	Minimum Amount to be Repaid to City
1	5%	\$1,500	\$28,500
2	10%	\$3,000	\$27,000
3	15%	\$4,500	\$25,500
4	20%	\$6,000	\$24,000
5	25%	\$7,500	\$22,500
6	30%	\$9,000	\$21,000
7	35%	\$10,500	\$19,500
8	40%	\$12,000	\$18,000
9	45%	\$13,500	\$16,500
10	50%	\$15,000	\$15,000
11	55%	\$16,500	\$13,500
12	60%	\$18,000	\$12,000
13	65%	\$19,500	\$10,500
14	70%	\$21,000	\$9,000
15	75%	\$22,500	\$7,500
16	80%	\$24,000	\$6,000
17	85%	\$25,500	\$4,500
18	90%	\$27,000	\$3,000
19	95%	\$28,500	\$1,500
20	100%	\$30,000	\$0

The actual amount to be repaid to the City will be the ***larger*** of the amount determined by the equity sharing formula or the amount shown in the table above.

b. *First time homebuyer resale controls for development of homeownership units with long term use restrictions*

The City will provide a forgivable loan to the developer to be used for site acquisition, construction costs and related soft costs.

The City will ensure compliance with the HOME requirements for resale controls as follows:

1. Fair rate of return to owners: The developer will be required to restrict the price at which the initial and subsequent owners could resell their homes to an Affordable Sales Price (ASP), as defined below. When the initial owner and each subsequent owner sells an assisted unit, they will be able to receive from the net sales proceeds their original investment, plus all of the appreciation up to the maximum ASP, thereby assuring them a fair rate of return. The ASP will fluctuate based on both the maximum income limit for the unit and the interest rate at the time of sale.
2. Long-term affordability: The City will use a recorded regulatory agreement to ensure that houses are sold only to qualified lower income households, at an Affordable Sales Price as defined below.

Affordable Housing Cost:

A unit is affordable if a household devotes no more than 30 percent of its income to principal, interest, taxes, property insurance, utilities, homeowners' association dues and an allowance for maintenance costs.

Affordable Sales Price

An Affordable Sales Price is a sales price at which a household with an income equal to a specified percentage of area median income, adjusted for household size, pays no more than an Affordable Housing Cost. For homes restricted to households with incomes at or below 80 percent of median, the specified percentage for this calculation will be 70 percent of median income (this ensures that the homes are affordable to a range of lower income households). Some units may be restricted to lower income levels, with the formula for the ASP adjusted accordingly.

Affordable sales prices are based on the target income level (for example, 70 percent of median income), not the income of the actual homebuyer. The household size adjustment that is used in determining the income limit for purposes of setting the affordable price is based on the number of bedrooms in the unit, not the size of the homebuyer. This allows sales prices to be set in advance of identifying a specific buyer.

Homebuyers must qualify as lower income households based on their actual income and household size.

For purposes of determining the ASP, the following assumptions will be used:

- Downpayment of 5 percent of the sales price
- Mortgage term of 30 years
- Interest rate equal to the FNMA rate for conforming loans.

Enforceability

Because the unit is subject to resale restrictions that ensure the sales price will be affordable, it is expected that no additional City mortgage assistance will be needed or provided to keep the units affordable over the long term.

The City will record a Declaration of Resale Restrictions and Grant of First Right of Purchase against the land which would only be subordinated to the first deed for the buyer. At the City's discretion, the Declaration may be subordinated to the first deed of trust. The City will monitor the resale of all assisted units to ascertain that the affordability requirement is maintained. The loan agreement with the developer will contain appropriate pass-through enforcement provisions (the Declaration) for the City to ensure compliance on the part of both the developer and the homeowners.

2. Affirmative Marketing Procedures

The City requires, as part of the legally binding agreements it enters into with recipients of HOME funds, that all recipients pursue affirmative marketing efforts. These requirements include the following:

- a. All advertisements, brochures, signs, etc. must include the Fair Housing Logo and/or a statement that the owner is an Equal Housing Opportunity Provider.
- b. Owners must agree not to discriminate against potential tenants and/or purchasers on the basis of race, color, religion, family or marital status, age, national origin, sex, sexual preference, disability, AIDS or AIDS-related conditions, etc.
- c. Owners are required to make a good faith effort to seek eligible persons of all racial, ethnic and gender groups in Oakland. In particular, owners are required to take affirmative efforts to market available units to persons and groups least likely to apply for such housing by engaging in outreach efforts to community organizations, social service agencies, and fair housing groups, as well as advertising in newspapers likely to reach such populations.

As part of its monitoring of assisted projects and programs, the City will examine the records of owners/sponsors to ensure compliance with these Affirmative Marketing requirements and will require corrective action if necessary.

The City's Affirmative marketing requirements and procedures are described in the following pages.

**CITY OF OAKLAND
COMMUNITY AND ECONOMIC DEVELOPMENT AGENCY**

AFFIRMATIVE FAIR MARKETING PROCEDURES

Methods and Practices for Informing the Public

In order to inform the public, owners, and prospective tenants about federal fair housing laws and the City's affirmative marketing policies, the City will include the Equal Housing Opportunity logotype and/or slogan, and a logotype and/or slogan indicating accessibility to the disabled, in all press releases, solicitations, and program information materials.

In addition, the City provides funding to a number of fair housing agencies to provide information and counseling regarding fair housing laws and policies.

Requirements and Practices for Owners

All developers who receive funds from the City's HOME program will be required to enter into loan agreements with the City prior to receiving any funds. These loan agreements are designed to bind the recipients to all of the HOME program requirements, including the affirmative fair marketing procedures.

As a condition of these agreements, not less than 120 days prior to project completion, owners must submit proposed marketing and management plans to the City for review and approval. Marketing plans must include the use of the fair housing logotype and/or slogan, and use of a logotype and/or slogan indicating accessibility to the disabled, and fair housing posters must be displayed at the project rental or sales office. Owners are required to advertise in newspapers of general circulation, and to provide notice to community groups when units become available.

Prior to commencing marketing activities, owners will be required to meet with City staff to review the proposed marketing strategy to ensure that affirmative marketing efforts will be employed.

Procedures for Outreach to Persons Not Likely to Apply

Owners are required to engage in special outreach to persons and groups in the housing market area who are not likely to apply for the housing without special outreach efforts. In particular, owners are required to advertise in commercial media which reaches such groups, and to provide notice to community organizations, fair housing agencies, and other similar organizations. Vacancies are also advertised through the City's Housing Counseling unit. Multilingual advertising is encouraged where such efforts would result in reaching persons and groups not likely to apply.

Recordkeeping and Monitoring

Owners are required to submit to the City copies of all advertisements with indicating the date the advertisements were placed and the media outlets which were used. Owners must also provide copies of notices sent to community groups and a listing of those groups to which notices were sent.

Owners are also required to provide the City with information regarding the characteristics of persons applying for vacant units, and the characteristics of persons actually selected for the units.

Assessment of Success and Corrective Actions

The City will review the records submitted by owners to ensure that affirmative fair marketing requirements are being met. Where the characteristics of applicants are significantly different from the make-up of the City's population (i.e., in cases where specific groups are over-represented or under-represented), the City will examine in more detail the owner's actions to determine if a violation of the requirements has occurred.

The City employs a variety of corrective actions. Initially, owners who have not fully complied with the requirements are directed to engage in targeted marketing efforts to reach groups not initially reached. In cases where owners refuse to comply with the affirmative fair marketing procedures, the City may take additional actions to secure performance under the loan agreement, including declaring the loan in default and recapturing the HOME funds.

3. Minority and Business Outreach Efforts

The Minority and Women-Owned Business Enterprise Programs that the City used in the past to maximize opportunities for such firms to participate in City-funded activities were prohibited by California Proposition 209, passed in November 1996. As a result, these programs are no longer employed. Nonetheless, State law does allow for compliance with requirements of federal grants. As a result, the loan and grant agreements that the City uses in connection with the HOME Program contain provisions that require recipients to undertake efforts to include minority and women-owned firms.

C. Specific ESG Submission Requirements

1. Process and Criteria for Awarding Funds

A Request for Proposals (RFP) is issued, inviting nonprofit service organizations to submit proposals outlining the proposed project/program, a proposed budget, and documenting the applicant's experience and qualifications. Applications are ranked on the basis of the following criteria:

- Agency Capacity
- Quality and Breadth of Program Services
- Proposed Budget
- Fiscal Management
- Sole Source/Special Circumstances

Applicants are ranked by a review panel, with interviews and/or site visits as deemed necessary. City staff then provides recommendations to the City Council for final approval. Upon this approval, grant contracts are produced and executed.

2. Matching Funds

The City will provide matching funds for the FY 2003-04 Emergency Shelter Grant in the amount of \$344,000 from the following sources:

GRANT AMOUNT	PURPOSE	MATCH AMOUNT
\$344,000	Emergency Housing Program	\$115,000
	Oakland Army Base Temporary Winter Shelter	\$100,000
	East Oakland Shelter Lease Cost	\$73,750
	Lease Value-Oakland and Relocation Army Base Temporary Winter Shelter	\$55,250
	TOTAL MATCH	\$344,000

D. Specific HOPWA Submission Requirements

The City of Oakland is the recipient of HOPWA funds for the Oakland Eligible Metropolitan Area (EMA) consisting of Alameda and Contra Costa Counties. The City allocates funds to Contra Costa and Alameda Counties for distribution within their respective counties through a Request For Proposals (RFP) process, and, in conjunction with other agencies in Alameda County, determines specific allocations within the entire EMA. By agreement, HOPWA funds are distributed between Alameda and Contra Costa counties based on the relative proportion of AIDS cases in the two counties. 1% of the HOPWA grant is allocated for the City's administrative costs to be incurred in administering grant amounts and allocating the grant to the HOPWA project sponsors.

1. Urgent Housing and Supportive Service Needs Not Currently Being Addressed and How Proposed Activities Will Address Those Needs:

Estimating the number of homeless people who are HIV positive is difficult. Many people that are infected are unaware of, or do not reveal, their status until they have developed AIDS. Estimates of HIV positive/AIDS cases are therefore based on numbers of known AIDS cases. These estimates provide one basis for assessing the number of people with urgent housing and supportive service needs.

Alameda County

In the late 1990's, the National Commission on AIDS estimated the rate of HIV infection among homeless people to be between 15 and 25 percent.⁴ The 1997 Alameda County HIV/AIDS Epidemiology and Surveillance Office reported that more than 13,500 individuals had been infected with HIV in Alameda County since the early 1980s.

The Alameda County Public Health Department's AIDS Epidemiology Report produced in September, 2002 indicates that a total of 6,162 diagnosed cases of AIDS from 1980 to 2001 among Alameda County residents, the majorities were either White (44%) or African American (43%) males (88%), adults age 30-49 (72%), and were residents of Oakland (58%) at the time of diagnosis. These totals do not include reported HIV cases.

The largest number of AIDS cases diagnosed in a single year in Alameda County occurred in 1992 (627 cases). Since then, there has been a steady decline in the number of cases diagnosed each year. However, the case rates in Alameda County continue to exceed the statewide and national AIDS case rates. In 2001, the AIDS case rates per 100,000 population in Alameda County were 43.3 among African Americans, 10.9 among Hispanics, and 5.4 among Whites.⁵

The fatality rate has continued to decline each year. Of the 6,162 Alameda County residents diagnosed with AIDS, at least 3,670 have died, yielding a case fatality rate of 60%. For individuals diagnosed between 1995 and 2001, the case fatality rate has been less than 30%.

⁴ Alameda County-Wide Homeless Continuum of Care Plan - 1997

⁵ 2002 AIDS Epidemiology Report – Alameda County Public Health Department

Increased availability of anti-retroviral therapies, improved clinical management and earlier diagnosis has resulted in longer life expectancy for individuals infected with HIV.

Based on information cited in the 1997 Long Term Care Facilities Plan for People Living with AIDS in Alameda and Contra Costa Counties, more than 1,907 people are living with AIDS within Alameda County. In the 1993-94 Provider Survey conducted by the Ryan White Planning Council, providers in Alameda and Contra Costa Counties estimated that among their clients there were 1,423 people living with HIV/AIDS that had an unmet housing need. These needs included assistance locating suitable housing or shelter, temporary housing, and long-term free or subsidized housing, or housing vouchers. Since that time, life expectancy of persons living with HIV and eventually AIDS has increased while the increase of housing resources for people with HIV/AIDS has grown minimally.

People with AIDS also emphasize the need for housing resources. Ten focus groups, comprised of persons with HIV/AIDS were conducted in Alameda County in 1993, housing was named the highest priority by five groups: 1. African American men who have sex with men; 2. Women; 3. Intravenous drug users; 4. Homeless people; and 5. Persons receiving services from County facilities. Housing was ranked among the top four priorities for all other groups interviewed except white men who have sex with men, who ranked housing last among nine categories of need.

Contra Costa County

From February 1982 to December 31, 2001, the Contra Costa County Department of Public Health reports a cumulative total of 4,900 Contra Costa County residents estimated to have been infected with the HIV virus. Of the 4,900, 2,248 (45.88%) have been diagnosed with and reported to have AIDS. This represents a cumulative incidence of 236.98 per 100,000 population using 2000 Census Data. Of the 2,248 AIDS cases, 1,443 of these people have died of AIDS.

Within Contra Costa County, the majority of AIDS cases are gay/bisexual males (70.9%) and female heterosexual injection drug users (50.1%). The breakdown of race/ethnicity of those infected with AIDS in Contra Costa County is White (53.5), African American (30.3%), Latino (10.9%), Asian/Pacific Islander (1.9%) and Native American/Alaskan (.4%). The largest age group with AIDS is adults between the ages of 30 and 39.6

The results of a November, 1992, survey indicates a range of needs for the HIV population within Contra Costa County. The range includes housing affordable to lower income ambulatory persons with HIV/AIDS, and supportive housing for persons with special services and/or medical needs. Twenty-nine percent of the 140 respondents stated they were concerned with their housing security over the next six months. Additionally, community forums held in each region of the County identified housing as an ongoing need. A 1996 survey of 520 (unduplicated) individuals receiving services throughout the County AIDS Program found that,

⁶ HIV/AIDS Epidemiology Report April 2002 – Contra Costa County Health Services Public Health Communicable Disease Programs

low income is a problem experienced by most HIV-positive clients who use publicly funded services.

2. Public and Private Resources Expected to be Made Available in Connection with HOPWA Activities

Housing development for people with HIV/AIDS will continue to leverage local government funds such as HOME, CDBG, and/or Redevelopment Agency funds, and private sector financing. Supportive services funding will be supplemented through the Ryan White CARE Act Title II funds, private donations, local General Purpose Funds, local public funds, the AIDS Drug Assistance Program, the State of California and Home-Based Care Program, and, the Residential AIDS Shelter Program.

3. Method of Selecting Project Sponsors

Alameda County

The Alameda County Multi-Year AIDS Housing Plan identifies priority areas for HOPWA funds. Each year, specific priorities not yet addressed in the county, will be selected from the Plan, based on the amount of funds available. Requests for Proposals or Requests for Letters of Interest will be developed for the selected priorities, and distributed widely to interested developers and service providers. Proposals will be reviewed according to criteria established in the RFP/RFLOI by City and County staff, and, where appropriate, by review panels convened from the community. Alameda County will oversee this process and will make recommendations to the City of Oakland for final approval. At the end of the year, a community meeting will be convened to evaluate progress under the AIDS Housing Plan and to reevaluate the priorities contained in the Plan.

Contra Costa County

The Contra Costa County HIV/AIDS Housing Plan identifies priority populations and housing recommendations for addressing the needs of low-income persons living with HIV/AIDS. HOPWA funds for supportive services will be awarded through a competitive application process implemented by the AIDS Program of the Contra Costa County Health Services Department. HOPWA funds used for development of affordable rental housing for people with HIV/AIDS, will be awarded through a competitive application process involving Contra Costa's Entitlement Jurisdictions: the cities of Antioch, Concord, Pittsburg, Richmond, and Walnut Creek, and the Urban County - and the Title I Ryan White Planning Council. Applications will be reviewed by the participating jurisdictions according to criteria established in the HOPWA application, with recommendations submitted to the Contra Costa County Board of Supervisors for approval.

IV. Projects/Activities Proposed for Federal Grant Funding

This section contains lists, maps and detailed descriptions of all projects, programs and activities to be funded from FY 2002-2003 Federal grants. Included here are the following:

- A. Funding Sources (From Community 2020 Software Used for Plan Preparation)
- B. FY 2003-2004 Projects Listed by Project Name
- C. FY 2003-2004 Projects Listed by Activity Type (HUD Matrix Code)
- D. FY 2003-2004 Projects Listed by Project ID Number
(This Table is Used as a Key to the Maps)
- E. Maps Showing Locations of Projects, Identified by Project ID Number
- F. Detailed Project Information Sheets (HUD Consolidated Plan Table 3).

A. FY 2003-04 FUNDING SOURCES

Entitlement Grant (includes reallocated funds)		
CDBG	\$10,106,000	
ESG	\$344,000	
HOME	\$4,883,314	
HOPWA	\$2,019,000	
Total		\$17,352,314
Prior Years' Program Income NOT previously programmed or reported		
CDBG	\$0	
ESG	\$0	
HOME	\$0	
HOPWA	\$0	
Total		\$0
Reprogrammed Prior Years' Funds		
CDBG	\$0	
ESG	\$0	
HOME	\$0	
HOPWA	\$0	
Total		\$0
Total Estimated Program Income		
CDBG	\$1,800,000	
Total		\$1,800,000
Section 108 Loan Guarantee Fund		\$0
TOTAL FUNDING SOURCES		\$19,152,314
Other Funds		\$0
Submitted Proposed Projects Totals		\$19,152,314
Un-Submitted Proposed Projects Totals		\$0

B. FY 2003-04 PROJECTS BY PROJECT NAME

Project ID	Project/Program Name	CDBG	HOME	ESG	HOPWA	TOTAL
28	A Safe Place/Domestic Violence Assistance Program	23,564				23,564
6	Alameda County Community Food Bank/Shared Maintenance & Delivery Scholarships	46,404				46,404
2	Alameda County Health Care Foundation/Model Neighborhood Program (H66880)	76,615				76,615
26	Alzheimer's Services of the East Bay/Dementia Specific Adult Day Health Care	44,811				44,811
75	ARC Associates/Allendale Family Resource Center	12,000				12,000
36	Bay Area Community Services/Meals on Wheels for	150,880				150,880
86	Boys & Girls Clubs of Oakland/Smart Moves Program	43,180				43,180
32	Camp Fire Boys & Girls, Oakland East Bay Council/Kids With Dreams Project	59,600				59,600
33	Center for Independent Living/Housing Search & Counseling for the Disabled	78,000				78,000
61	Community & Economic Development Agency - Economic Development/Business Development Program Delivery Costs	285,848				285,848
34	Community & Economic Development Agency - Economic Development/National Development Council	25,000				25,000
74	Community & Economic Development Agency - Economic Development/NCR Main Street Program	375,000				375,000
64	Community & Economic Development Agency - Economic Development/NCR Program	291,468				291,468
60	Community & Economic Development Agency - Economic Development/Neighborhood Commercial Revitalization (NCR) Personnel Costs	1,030,253				1,030,253
76	Community & Economic Development Agency - Economic Development/One Stop Capital Shop	387,028				387,028
11	Community & Economic Development Agency/HCD - Access Improvement Program	217,000				217,000

Project ID	Project/Program Name	CDBG	HOME	ESG	HOPWA	TOTAL
90	Community & Economic Development Agency/HCD - Access Improvement Program	400,000				400,000
14	Community & Economic Development Agency/HCD – Homeless Winter Relief Program	225,000				225,000
9	Community & Economic Development Agency/HCD - Lead Safe Housing Paint Program	225,000				225,000
66	Community & Economic Development Agency/HCD - Rehabilitation Loan Program	3,042,602				3,042,602
44	Community & Economic Development Agency/HCD - Supplemental Hunger Program	81,616				81,616
67	Community & Economic Development Agency/HCD - Vacant Housing Program	216,181				216,181
31	Community and Economic Development Agency - CDBG Program Monitoring and Administration	1,515,900				1,515,900
10	East Bay Central American Refugee Committee/Youth and Family Enrichment Project	48,000				48,000
47	East Bay Community Law Center - Housing Advocacy Project	66,000				66,000
84	East Bay Conservation Corps/Burbank Elementary Community Garden	30,000				30,000
77	East Bay Conservation Corps/Eastmont Corridor Blight Abatement Project	60,000				60,000
78	East Bay Little Stars Preschool/After-School Tutorial & Leadership Program	36,000				36,000
43	East Oakland Community Project - Relocation of Emergency Housing Facility	30,000				30,000
46	East Oakland Community Project - Shelter Rent	120,000				120,000
62	Eden Council for Hope and Opportunity - Home Equity Conversion Counseling	22,000				22,000
23	Eden Council for Hope and Opportunity - Rental Assistance Program	87,000				87,000
88	Eden Information and Referral/Housing Outreach and Information Access	50,000				50,000

Project ID	Project/Program Name	CDBG	HOME	ESG	HOPWA	TOTAL
87	Elmhurst Food Pantry/Emergency Food Brown Bag Program	50,500				50,500
19	Emergency Shelter Program			344,000		344,000
79	Ethiopian Community and Cultural Center, Inc./Case Management Program	20,716				20,716
8	Family Violence Law Center/Domestic Violence Prevention Project	29,000				29,000
80	Fred Finch Youth Center-Alameda County Homeless Youth Collaborative/Youth Housing Empowerment Project	45,000				45,000
58	Grandparents and Relatives as Second Parents	50,487				50,487
37	Healthy Babies Project/Healthy Families Program	60,000				60,000
29	HOME - CHDO Operating Support		244,166			244,166
15	HOME - Housing Development		4,150,817			4,150,817
30	HOME - Program Monitoring and Administration		488,331			488,331
18	HOPWA - Alameda County				1,507,103	1,507,103
24	HOPWA - City Monitoring and Administration - HOPWA Program				20,190	20,190
38	HOPWA - Contra Costa County - HOPWA Program				491,707	491,707
63	Housing Rights, Inc. - Comprehensive Fair Housing Services	47,000				47,000
39	International Institute of the East Bay/Caregivers Job Training and Placement Program	55,000				55,000
49	Jobs for Homeless Consortium/H.E.L.P. Program	83,946				83,946
69	La Clinica de la Raza-Fruitvale Health Project, Inc./Hawthorne Elementary School-Based Clinic	42,051				42,051
70	Lao Family Community Development, Inc./Multilingual Homeownership Center	53,469				53,469
4	Legal Assistance for Seniors/ Legal Services for Seniors	15,000				15,000
45	Life Enrichment Agency-Aging, Health & Human Services/Golden Gate Library Computer Lab	50,000				50,000
45	Life Enrichment Agency-Aging, Health & Human Services/Safe Walk to School	259,755				259,755

Project ID	Project/Program Name	CDBG	HOME	ESG	HOPWA	TOTAL
21	Life Enrichment Agency-Aging, Health & Human Services/Senior Companion Information Referral Program	79,924				79,924
22	Life Long Medical Care-Over 60 Health Center/East Oakland Clinic	40,000				40,000
81	Marcus A. Foster Educational Institute/Prescott Clown Troupe	11,000				11,000
20	Minor Home Repair Program	250,000				250,000
82	Oakland Asian Students Educational Services/Village Mosaic Collaborative-Diversity Education Project	20,000				20,000
83	Oakland Citizens' Committee for Urban Renewal-Eastmont Computing Center/East Oakland Community Connector Project	75,000				75,000
16	Oakland Small Business Growth Center	115,000				115,000
51	OBDC Program Delivery Costs	315,000				315,000
85	Pro-Ject Love/Food Distribution	14,000				14,000
1	Project Re-Connect	125,000				125,000
5	Project SEED/Supplemental Math Instruction Program	260,000				260,000
89	Rebuilding Together/Christmas in April	50,000				50,000
12	Sentinel Fair Housing - Fair Housing and Landlord/Tenant Counseling Program	130,000				130,000
73	Sports4Kids/School-Based Sports & Fitness Program	5,000				5,000
35	St. Mary's Center/Senior Homeless Case Management Program	54,000				54,000
59	The First Place Fund for Youth/Emancipation Training Center	76,202				76,202
	TOTAL	11,906,000	4,883,314	344,000	2,019,000	19,152,314

C. FY 2003-04 ACTIVITIES BY ACTIVITY TYPE (HUD MATRIX CODE)

Project ID	PROJECT/PROGRAM NAME	CDBG	HOME	ESG	HOPWA	TOTAL
Homeless Facilities (03C)						
43	East Oakland Community Project - Relocation of Emergency Housing Facility	30,000				30,000
Operating Costs of Homeless/AIDS Housing (03T)						
14	Community & Economic Development Agency/HCD – Homeless Winter Relief Program	225,000				225,000
46	East Oakland Community Project - Shelter Rent	120,000				120,000
19	Emergency Shelter Program			344,000		344,000
18	HOPWA - Alameda County				1,507,103	1,507,103
Public Services (General) (05)						
6	Alameda County Community Food Bank/Shared Maintenance & Delivery Scholarships	46,404				46,404
44	Community & Economic Development Agency/HCD - Supplemental Hunger Program	81,616				81,616
10	East Bay Central American Refugee Committee/Youth and Family Enrichment Project	48,000				48,000
62	Eden Council for Hope and Opportunity - Home Equity Conversion Counseling	22,000				22,000
23	Eden Council for Hope and Opportunity - Rental Assistance Program	87,000				87,000
87	Elmhurst Food Pantry/Emergency Food Brown Bag Program	50,500				50,500
79	Ethiopian Community and Cultural Center, Inc./Case Management Program	20,716				20,716
70	Lao Family Community Development, Inc./Multilingual Homeownership Center	53,469				53,469
45	Life Enrichment Agency-Aging, Health & Human Services/Golden Gate Library Computer Lab	50,000				50,000
45	Life Enrichment Agency-Aging, Health & Human Services/Safe Walk to School	259,755				259,755
21	Life Enrichment Agency-Aging, Health & Human Services/Senior Companion Information Referral Program	79,924				79,924
85	Pro-Ject Love/Food Distribution	14,000				14,000
Senior Services (05A)						

Project ID	PROJECT/PROGRAM NAME	CDBG	HOME	ESG	HOPWA	TOTAL
26	Alzheimer's Services of the East Bay/Dementia Specific Adult Day Health Care	44,811				44,811
36	Bay Area Community Services/Meals on Wheels for	150,880				150,880
58	Grandparents and Relatives as Second Parents	50,487				50,487
4	Legal Assistance for Seniors/ Legal Services for Seniors	15,000				15,000
22	Life Long Medical Care-Over 60 Health Center/East Oakland Clinic	40,000				40,000
35	St. Mary's Center/Senior Homeless Case Management Program	54,000				54,000
Youth Services (age 13-18) (05D)						
2	Alameda County Health Care Foundation/Model Neighborhood Program (H66880)	76,615				76,615
86	Boys & Girls Clubs of Oakland/Smart Moves Program	43,180				43,180
32	Camp Fire Boys & Girls, Oakland East Bay Council/Kids With Dreams Project	59,600				59,600
84	East Bay Conservation Corps/Burbank Elementary Community Garden	30,000				30,000
77	East Bay Conservation Corps/Eastmont Corridor Blight Abatement Project	60,000				60,000
78	East Bay Little Stars Preschool/After-School Tutorial & Leadership Program	36,000				36,000
80	Fred Finch Youth Center-Alameda County Homeless Youth Collaborative/Youth Housing Empowerment Project	45,000				45,000
82	Oakland Asian Students Educational Services/Village Mosaic Collaborative-Diversity Education Project	20,000				20,000
83	Oakland Citizens' Committee for Urban Renewal-Eastmont Computing Center/East Oakland Community Connector Project	75,000				75,000
1	Project Re-Connect	125,000				125,000
5	Project SEED/Supplemental Math Instruction Program	260,000				260,000
59	The First Place Fund for Youth/Emancipation Training Center	76,202				76,202
Substance Abuse Services (05F)						
37	Healthy Babies Project/Healthy Families Program	60,000				60,000
Domestic Violence Services (05G)						
8	Family Violence Law Center/Domestic Violence Prevention Project	29,000				29,000
Employment Training (05H)						
75	ARC Associates/Allendale Family Resource Center	12,000				12,000
39	International Institute of the East Bay/Caregivers Job Training and Placement Program	55,000				55,000

Project ID	PROJECT/PROGRAM NAME	CDBG	HOME	ESG	HOPWA	TOTAL
49	Jobs for Homeless Consortium/H.E.L.P. Program	83,946				83,946
Fair Housing Activities (05K)						
88	Eden Information and Referral/Housing Outreach and Information Access	50,000				50,000
Tenant/Landlord Counseling (05K)						
47	East Bay Community Law Center - Housing Advocacy Project	66,000				66,000
Services for Children (under age 12) (05L)						
69	La Clinica de la Raza-Fruitvale Health Project, Inc./Hawthorne Elementary School-Based Clinic	42,051				42,051
73	Sports4Kids/School-Based Sports & Fitness Program	5,000				5,000
Abused and Neglected Children (05N)						
28	A Safe Place/Domestic Violence Assistance Program	23,564				23,564
Security Deposits (05T)						
38	HOPWA - Contra Costa County - HOPWA Program				491,707	491,707
Construction of Housing (12)						
15	HOME - Housing Development		4,150,817			4,150,817
Rehabilitation: Single-Unit Residential (14A)						
11	Community & Economic Development Agency/HCD - Access Improvement Program	217,000				217,000
90	Community & Economic Development Agency/HCD - Emergency Home Repair Program	400,000				400,000
66	Community & Economic Development Agency/HCD - Rehabilitation Loan Program	3,042,852				3,042,852
67	Community & Economic Development Agency/HCD - Vacant Housing Program	216,181				216,181
20	Minor Home Repair Program	250,000				250,000
89	Rebuilding Together/Christmas in April	50,000				50,000
Rehabilitation: Other Publicly Owned Residential Buildings (14D)						
81	Marcus A. Foster Educational Institute/Prescott Clown Troupe	11,000				11,000
Lead-Based Paint/Lead Hazard Testing/Abatement (14I)						
9	Community & Economic Development Agency/HCD - Lead Safe Housing Paint Program	225,000				225,000
Economic Development: Technical Assistance (18B)						
61	Community & Economic Development Agency - Economic Development/Business Development Program Delivery Costs	285,848				285,848

Project ID	PROJECT/PROGRAM NAME	CDBG	HOME	ESG	HOPWA	TOTAL
34	Community & Economic Development Agency - Economic Development/National Development Council	25,000				25,000
74	Community & Economic Development Agency - Economic Development/NCR Main Street Program	375,000				375,000
76	Community & Economic Development Agency - Economic Development/NCR Program	387,028				387,028
64	Community & Economic Development Agency - Economic Development/NCR Program	291,468				291,468
60	Community & Economic Development Agency - Economic Development/Neighborhood Commercial Revitalization Program (NCR) Personnel Costs	1,030,253				1,030,253
51	OBDC Program Delivery Costs	315,000				315,000
Micro-Enterprise Assistance (18C)						
16	Oakland Small Business Growth Center	115,000				115,000
General Program Administration (21A)						
31	Community and Economic Development Agency - CDBG Program Monitoring and Administration	1,515,900				1,515,900
24	HOPWA - City Monitoring and Administration - HOPWA Program				20,190	20,190
Fair Housing Activities (21D)						
33	Center for Independent Living/Housing Search & Counseling for the Disabled	79,750				99,750
63	Housing Rights, Inc. - Comprehensive Fair Housing Services	47,000				47,000
12	Sentinel Fair Housing - Fair Housing and Landlord/Tenant Counseling Program	130,000				130,000
HOME Administration/Planning Costs (21H)						
30	HOME - Program Monitoring and Administration		488,331			488,331
HOME CHDO Operating Costs (21I)						
29	HOME - CHDO Operating Support		244,166			244,166
TOTAL		11,906,000	4,883,314	344,000	2,019,000	19,152,314

D. FY 2003-04 PROJECTS BY PROJECT NUMBER

(Key for Maps)

Project ID	Project/Program Name	CDBG	HOME	ESG	HOPWA	TOTAL
1	Project Re-Connect	125,000				125,000
2	Alameda County Health Care Foundation/Model Neighborhood Program (H66880)	76,615				76,615
4	Legal Assistance for Seniors/ Legal Services for Seniors	15,000				15,000
5	Project SEED/Supplemental Math Instruction Program	260,000				260,000
6	Alameda County Community Food Bank/Shared Maintenance & Delivery Scholarships	46,404				46,404
8	Family Violence Law Center/Domestic Violence Prevention Project	29,000				29,000
9	Community & Economic Development Agency/HCD - Lead Safe Housing Paint Program	225,000				225,000
10	East Bay Central American Refugee Committee/Youth and Family Enrichment Project	48,000				48,000
11	Community & Economic Development Agency/HCD - Access Improvement Program	217,000				217,000
12	Sentinel Fair Housing - Fair Housing and Landlord/Tenant Counseling Program	130,000				130,000
14	Community & Economic Development Agency/HCD - Homeless Winter Relief Program	225,000				225,000
15	HOME - Housing Development		4,150,817			4,150,817
16	Oakland Small Business Growth Center	115,000				115,000
18	HOPWA - Alameda County				1,507,103	1,507,103
19	Emergency Shelter Program			344,000		344,000
20	Minor Home Repair Program	250,000				250,000
21	Life Enrichment Agency-Aging, Health & Human Services/Senior Companion Information Referral Program	79,924				79,924

Project ID	Project/Program Name	CDBG	HOME	ESG	HOPWA	TOTAL
22	Life Long Medical Care-Over 60 Health Center/East Oakland Clinic	40,000				40,000
23	Eden Council for Hope and Opportunity - Rental Assistance Program	87,000				87,000
24	HOPWA - City Monitoring and Administration - HOPWA Program				20,190	20,190
26	Alzheimer's Services of the East Bay/Dementia Specific Adult Day Health Care	44,811				44,811
28	A Safe Place/Domestic Violence Assistance Program	23,564				23,564
29	HOME - CHDO Operating Support		244,166			244,166
30	HOME - Program Monitoring and Administration		488,331			488,331
31	Community and Economic Development Agency - CDBG Program Monitoring and Administration	1,515,900				1,515,900
32	Camp Fire Boys & Girls, Oakland East Bay Council/Kids With Dreams Project	59,600				59,600
33	Center for Independent Living/Housing Search & Counseling for the Disabled	78,000				78,000
34	Community & Economic Development Agency - Economic Development/National Development Council	25,000				25,000
35	St. Mary's Center/Senior Homeless Case Management Program	54,000				54,000
36	Bay Area Community Services/Meals on Wheels for	150,880				150,880
37	Healthy Babies Project/Healthy Families Program	60,000				60,000
38	HOPWA - Contra Costa County - HOPWA Program				491,707	491,707
39	International Institute of the East Bay/Caregivers Job Training and Placement Program	55,000				55,000
43	East Oakland Community Project - Relocation of Emergency Housing Facility	30,000				30,000
44	Community & Economic Development Agency/HCD - Supplemental Hunger Program	81,616				81,616
45	Life Enrichment Agency-Aging, Health & Human Services/Golden Gate Library Computer Lab	50,000				50,000

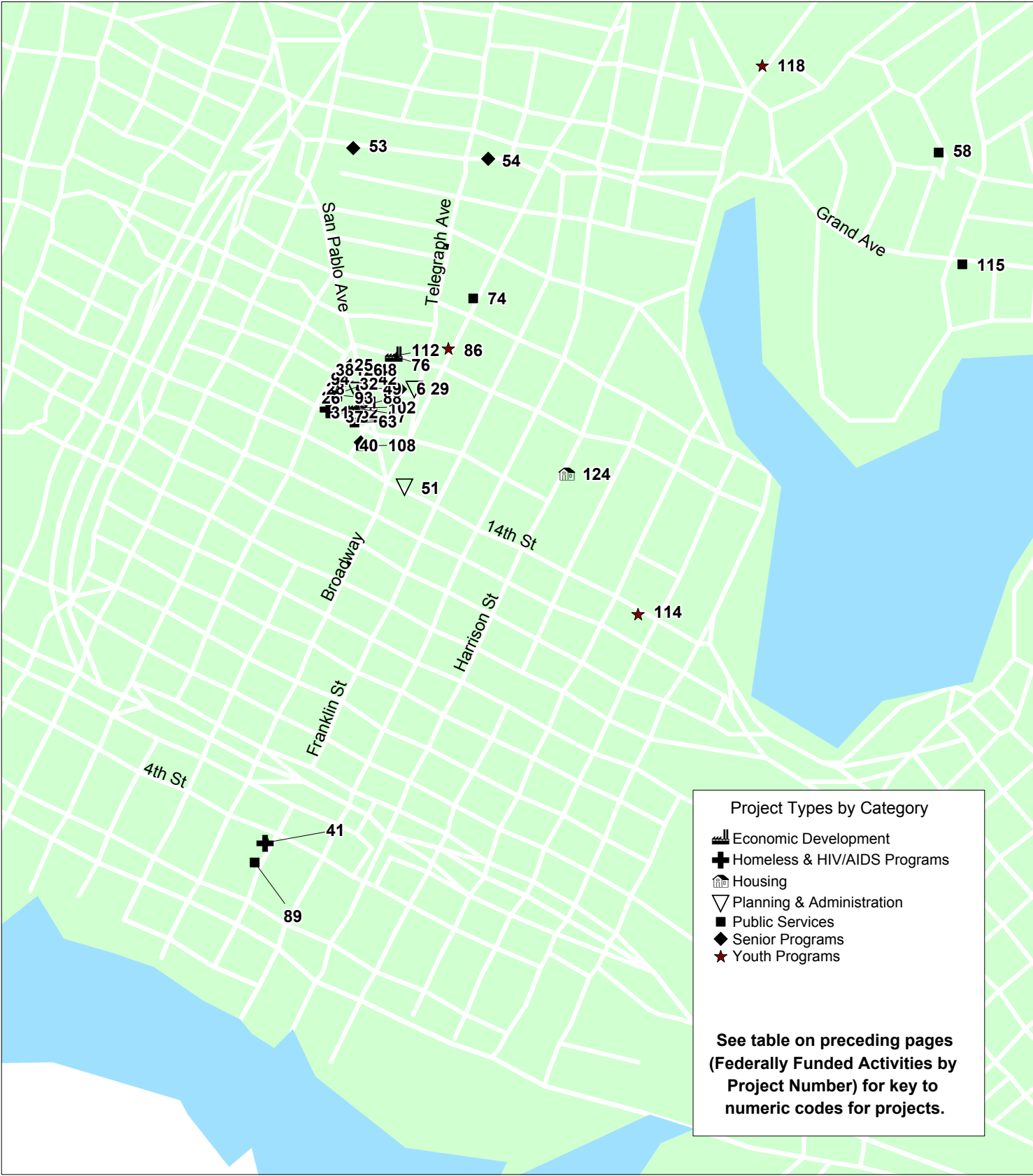
Project ID	Project/Program Name	CDBG	HOME	ESG	HOPWA	TOTAL
45	Life Enrichment Agency-Aging, Health & Human Services/Safe Walk to School	259,755				259,755
46	East Oakland Community Project - Shelter Rent	120,000				120,000
47	East Bay Community Law Center - Housing Advocacy Project	66,000				66,000
49	Jobs for Homeless Consortium/H.E.L.P. Program	83,946				83,946
51	OBDC Program Delivery Costs	315,000				315,000
58	Grandparents and Relatives as Second Parents	50,487				50,487
59	The First Place Fund for Youth/Emancipation Training Center	76,202				76,202
60	Community & Economic Development Agency - Economic Development/Neighborhood Commercial Revitalization (NCR) Personnel Costs	1,030,253				1,030,253
61	Community & Economic Development Agency - Economic Development/Business Development Program Delivery Costs	285,848				285,848
62	Eden Council for Hope and Opportunity - Home Equity Conversion Counseling	22,000				22,000
63	Housing Rights, Inc. - Comprehensive Fair Housing Services	47,000				47,000
64	Community & Economic Development Agency - Economic Development/NCR Program	291,468				291,468
66	Community & Economic Development Agency/HCD - Rehabilitation Loan Program	3,042,602				3,042,602
67	Community & Economic Development Agency/HCD - Vacant Housing Program	216,181				216,181
69	La Clinica de la Raza-Fruitvale Health Project, Inc./Hawthorne Elementary School-Based Clinic	42,051				42,051
70	Lao Family Community Development, Inc./Multilingual Homeownership Center	53,469				53,469
73	Sports4Kids/School-Based Sports & Fitness Program	5,000				5,000
74	Community & Economic Development Agency - Economic Development/NCR Main Street Program	375,000				375,000

Project ID	Project/Program Name	CDBG	HOME	ESG	HOPWA	TOTAL
75	ARC Associates/Allendale Family Resource Center	12,000				12,000
76	Community & Economic Development Agency - Economic Development/One Stop Capital Shop	387,028				387,028
77	East Bay Conservation Corps/Eastmont Corridor Blight Abatement Project	60,000				60,000
78	East Bay Little Stars Preschool/After-School Tutorial & Leadership Program	36,000				36,000
79	Ethiopian Community and Cultural Center, Inc./Case Management Program	20,716				20,716
80	Fred Finch Youth Center-Alameda County Homeless Youth Collaborative/Youth Housing Empowerment Project	45,000				45,000
81	Marcus A. Foster Educational Institute/Prescott Clown Troupe	11,000				11,000
82	Oakland Asian Students Educational Services/Village Mosaic Collaborative-Diversity Education Project	20,000				20,000
83	Oakland Citizens' Committee for Urban Renewal-Eastmont Computing Center/East Oakland Community Connector Project	75,000				75,000
84	East Bay Conservation Corps/Burbank Elementary Community Garden	30,000				30,000
85	Pro-Ject Love/Food Distribution	14,000				14,000
86	Boys & Girls Clubs of Oakland/Smart Moves Program	43,180				43,180
87	Elmhurst Food Pantry/Emergency Food Brown Bag Program	50,500				50,500
88	Eden Information and Referral/Housing Outreach and Information Access	50,000				50,000
89	Rebuilding Together/Christmas in April	50,000				50,000
90	Community & Economic Development Agency/HCD - Access Improvement Program	400,000				400,000
	TOTAL	11,906,000	4,883,314	344,000	2,019,000	19,152,314

E. MAPS SHOWING LOCATIONS OF PROJECTS

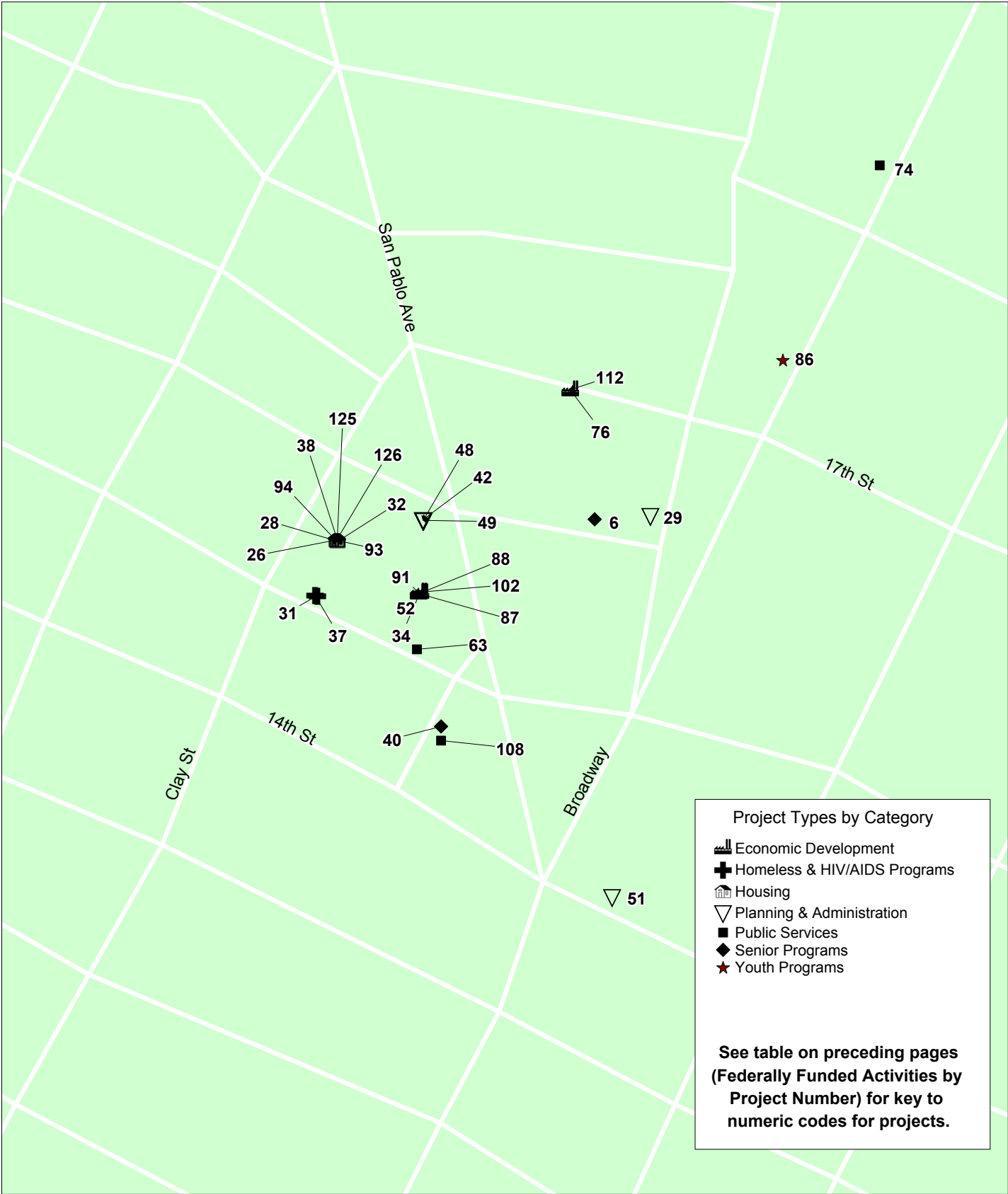
Consolidated Plan Projects, FY 2003-04

Downtown Area



Consolidated Plan Projects, FY 2003-04

Downtown Area (Detail)



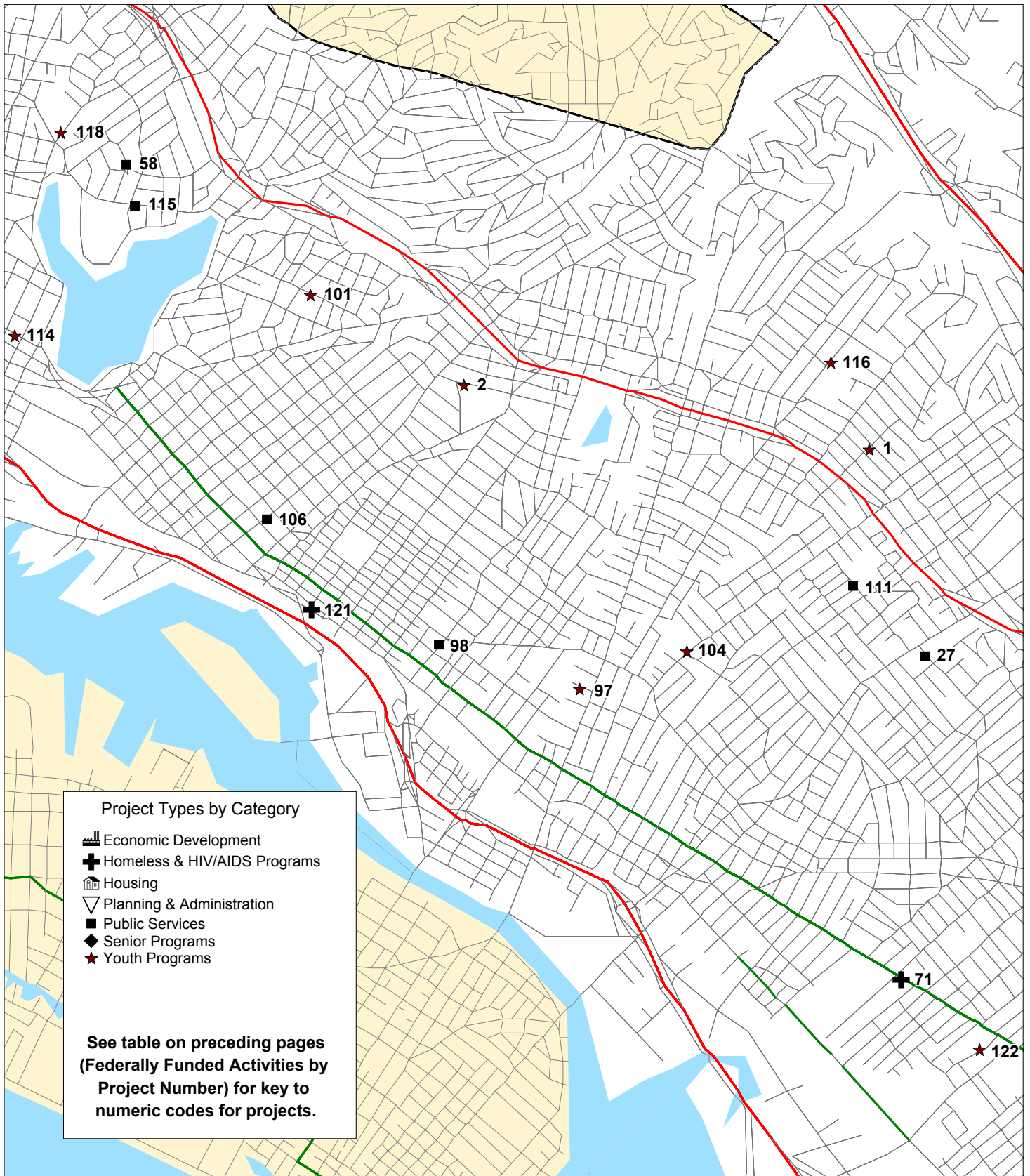
Consolidated Plan Projects, FY 2003-04

North and West Oakland



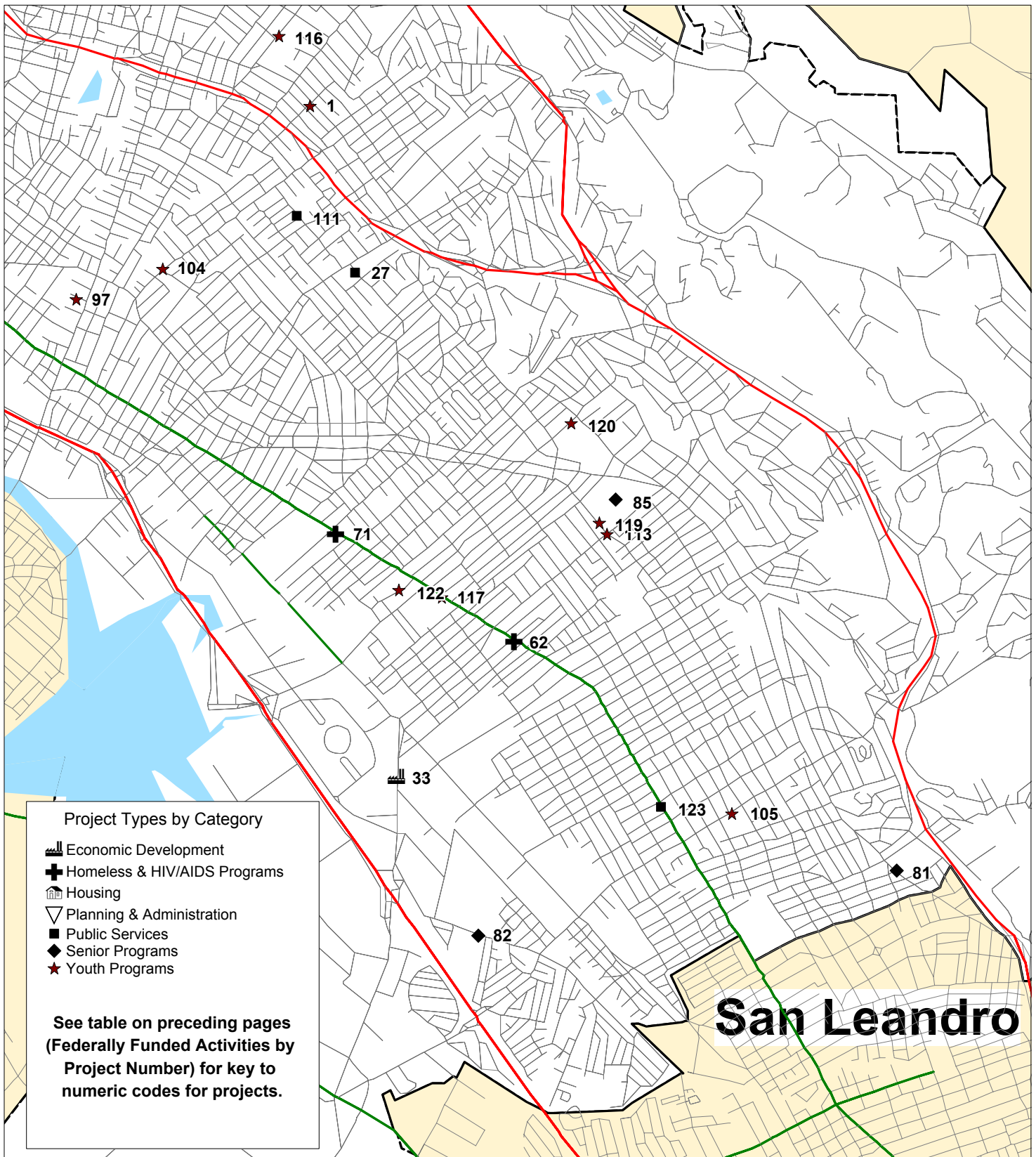
Consolidated Plan Projects, FY 2003-04

Eastlake/San Antonio/Fruitvale



Consolidated Plan Projects, FY 2003-04

Central East Oakland/Elmhurst



**F. DETAILED PROJECT INFORMATION SHEETS (HUD CONSOLIDATED PLAN TABLE 3)
(alphabetical by project name)**

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0028	A Safe Place/Children's and Teens Program	05N Abused and Neglected Children	CDBG	\$ 23,564
			ESG	\$ 0
			HOME	\$ 0
	Anti-Crime Programs	570.201(e)	HOPWA	\$ 0
	To reduce crime and make safer neighborhoods	100 People (General)	TOTAL	\$ 23,564
			Total Other Funding	\$ 0
	The funds will be used to provide comprehensive assistance for children of battered women served by the emergency shelter and support services program as well as to coordinate community resources for teens to address the issue of domestic violence. NO, CO, F/SA.			

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

P.O. BOX 23006, Oakland, CA 94623

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0075	ARC Associates/Allendale Family Resource Center Public Services This program will provide computer training, employment counseling, and job referrals for parents and families of the Allendale Year Round Elementary School in the Central Oakland District. In addition, child development activities will be offered for preschool children.	05H Employment Training	CDBG	\$ 12,000
			ESG	\$ 0
		570.201(e)	HOME	\$ 0
			HOPWA	\$ 0
		80 People (General)	TOTAL	\$ 12,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

3760 Penniman Street, Oakland, CA 94619

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0006	Alameda County Community Food Bank	05 Public Services	CDBG	\$ 46,404
		(General)	ESG	\$ 0
G19550	Public Services		HOME	\$ 0
		570.201(e)	HOPWA	\$ 0
	The Shared Maintenance and Delivery Scholarships Program will provide for subsidizing the cost of distributing food items to direct-service agencies that serve meals or emergency brown bags to low-income persons in the Central Oakland, North Oakland and Elmhurst Districts.	20211 People (General)	TOTAL	\$ 46,404
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

700 Murmansk, Bldg. 590, Suite 69, Oakland, CA 94607

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0002	Alameda County Health Care	05D Youth Services	CDBG	\$ 76,615
	Fndtn/Model Neighborhood Program		ESG	\$ 0
H66800		570.201(e)	HOME	\$ 0
	Youth Programs		HOPWA	\$ 0
		1089 People (General)		
			TOTAL	\$ 76,615
	This program will provide health career training internship, mentor support, and health education to promote the development of low-income minority youth at Calvin Simmons Middle School in the Fruitvale/San Antonio District and Elmhurst Middle School in the Elmhurst District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

1411 East 31st Street, Oakland, CA 94602
 2101 35th Avenue, Oakland, CA 94601
 1800 98th Avenue, Oakland, CA 94603

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0026	Alzheimer's Services of the East Bay/Adult Day Care Services	05A Senior Services	CDBG	\$ 44,811
H67200		570.201(e)	ESG	\$ 0
	Senior Programs	6 People (General)	HOME	\$ 0
			HOPWA	\$ 0
			TOTAL	\$ 44,811
	This program will provide for day care, medical care and support services for persons diagnosed with dementia as well as for counseling, support groups and information for caregivers and the community. (North Oakland)		Total Other Funding	\$ 0

Help the Homeless?	No	Start Date: 07/01/03
Help those with HIV or AIDS?	No	Completion Date: 06/30/04
Eligibility:	570.208(a)(2) - Low / Mod Limited Clientele	
Subrecipient:	Subrecipient Private 570.500(c)	
Location(s):	Addresses	

561 A Street, Hayward, CA 94541
2320 Channing Way, Berkeley, CA 94704

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0036	Bay Area Community Services/Meals on Wheels	05A Senior Services	CDBG	\$ 150,880
G148910		570.201 (e)	ESG	\$ 0
	Senior Programs	90 Elderly	HOME	\$ 0
			HOPWA	\$ 0
			TOTAL	\$ 150,880
	This program will provide for the delivery of hot meals five days a week to frail, homebound elderly to help maintain them in their own homes. (North Oakland, Fruitvale/San Antonio, and Elmhurst Districts).		Total Other Funding	\$ 0

Help the Homeless?	No	Start Date: 07/01/03
Help those with HIV or AIDS?	No	Completion Date: 06/30/04
Eligibility:	570.208(a)(2) - Low / Mod Limited Clientele	
Subrecipient:	Subrecipient Private 570.500(c)	
Location(s):	Addresses	

459 22nd Street, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0086 G149010	Boys and Girls Clubs of Oakland/SMART Moves Program Youth Programs This program will provide problem-solving, decision-making, communication and basic life skills training for youth aged 6 to 18 to assist them in recognizing and resisting media influences and peer pressures to engage in alcohol, tobacco and other drug use, early sexual involvement and youth gang violence. (Central East Oakland)	05D Youth Services	CDBG	\$ 43,180
			ESG	\$ 0
		570.201(e)	HOME	\$ 0
			HOPWA	\$ 0
		30 People (General)	TOTAL	\$ 43,180
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
Subrecipient: Subrecipient Private 570.500(c)
Location(s): Addresses

1327 65th Avenue, Oakland, CA 94608

U.S. Department of Housing & Urban Development

CPD Consolidated Plan

Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0031 CW	CEDA/CDBG Program Administration/Monitoring	21A General Program Administration	CDBG	\$ 1,515,900
			ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
			TOTAL	\$ 1,515,900
	Planning & Administration	570.206	Total Other Funding	\$ 0
	To plan, administer and monitor the City's federal grant programs.	0 N/A		
	Funds will be used to cover the cost to the City of monitoring projects and programs funded with CDBG funds and for the administration of the program. Includes cost for Budget & Finance Agency, Program Planning & Community District Participation.			

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility:
 Subrecipient: Local Government
 Location(s): Community Wide

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0061	CEDA/EC/Business Development Program Delivery Costs	18B ED Technical Assistance	CDBG	\$ 285,848
			ESG	\$ 0
			HOME	\$ 0
	Economic Development	570.203 (b)	HOPWA	\$ 0
		71 Jobs	TOTAL	\$ 285,848
	Provides an integrated network of business support and lending assistance through the One Stop Capital Shop (OSCS) including: intake, screening, financial data collection and analysis; loan packaging, review and underwriting; loan disbursement; portfolio management and monitoring; technical assistance; development workshops and training opportunities; outreach efforts to market business development services.		Total Other Funding	\$ 0
Help the Homeless? No		Start Date: 07/01/03		
Help those with HIV or AIDS? No		Completion Date: 06/30/04		
Eligibility:		570.208(a)(1) - Low / Mod Area		
Subrecipient:		Local Government		
Location(s):		Addresses		

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0074	CEDA/ED/NCR Program - Main Street Program	18B ED Technical Assistance	CDBG	\$ 375,000
			ESG	\$ 0
			HOME	\$ 0
	Economic Development	570.204	HOPWA	\$ 0
		700 Businesses	TOTAL	\$ 375,000
	Participating CBDs, East Bay Asian Local Development Corporation and Unity Council will implement the Commercial Facade Improvement and Merchants Association Programs in the Eastlake and Fruitvale districts respectively.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(1) - Low / Mod Area
 Subrecipient: CBD0 - 570.204
 Location(s): Addresses

250 Frank H Ogawa Plaza, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0034	CEDA/ED/National Development Council	18B ED Technical Assistance	CDBG	\$ 25,000
	Economic Development	570.203 (b)	ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
	Provides technical assistance to eligible neighborhoods and small business clients in the Community and Economic Development Agency in obtaining financing for CDBG and/or HUD 108 financed projects and other CD-eligible economic development projects.	8 Businesses	TOTAL	\$ 25,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(4) - Low / Mod Jobs
 Subrecipient: Subrecipient Public 570.500(c)
 Location(s): Addresses

250 Frank H Ogawa Plaza, Oakland, CA 94612

U.S. Department of Housing & Urban Development

CPD Consolidated Plan

Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0064	CEDA/ED/Neighborhood Commercial Revitalization (NCR) Program Economic Development The NCR Program funds are available for the Commercial Facade Improvement Program and the Merchant Associations Assistance Program in over fifteen targeted NCR areas.	18B ED Technical	CDBG	\$ 291,468
		Assistance	ESG	\$ 0
			HOME	\$ 0
		570.203 (b)	HOPWA	\$ 0
		1200 Businesses	TOTAL	\$ 291,468
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208 (a) (1) - Low / Mod Area
 Subrecipient: Subrecipient Public 570.500 (c)
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0060	CEDA/ED/Neighborhood Commercial Revitalization Program Staff	18B ED Technical Assistance	CDBG	\$ 1,030,253
			ESG	\$ 0
			HOME	\$ 0
	Economic Development	570.203 (b)	HOPWA	\$ 0
		1200 Businesses	TOTAL	\$ 1,030,253
	Funds will provide staff costs to develop and implement the Neighborhood Commercial Revitalization (NCR) program in 15 to 18 targeted NCR areas in the community development districts.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a) (1) - Low / Mod Area
 Subrecipient: Local Government
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0076	CEDA/ED/One Stop Capital Shop	18B ED Technical Assistance	CDBG	\$ 387,028
	Economic Development	570.203 (b)	ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
	Provides small business loans and loan packaging services to businesses through the One Stop Capital Shop.	10 Jobs	TOTAL	\$ 387,028
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208 (a) (4) - Low / Mod Jobs
 Subrecipient: Local Government
 Location(s): Addresses

519 17th Street, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0011 CW	CEDA/HCD/Access Improvement Program (AIP)	14A Rehab; Single-Unit Residential	CDBG	\$ 217,000
			ESG	\$ 0
			HOME	\$ 0
	Housing	570.202	HOPWA	\$ 0
		12 Housing Units	TOTAL	\$ 217,000
	AIP makes units accessible to persons with disabilities by providing matching grants to property owners to make accessibility improvements to both rental property and property owned and occupied by disabled persons.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(3) - Low / Mod Housing
Subrecipient: Local Government
Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0090	CEDA/HCD/Emergency Home Repair	14A Rehab; Single-Unit Residential	CDBG	\$ 400,000
	Housing	570.202	ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
	Provide zero interest loans of up to \$7,500 for emergencies such as roof repair/replacement, sewer repairs or repair/replacement of other mechanical systems to immediately correct life, health or safety hazard conditions to owner-occupied properties located in community development districts.	60 Housing Units	TOTAL	\$ 400,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(3) - Low / Mod Housing
 Subrecipient: Subrecipient Public 570.500(c)
 Location(s): Addresses

250 Frank H. Ogawa Pl., Ste. 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0014 CW	CEDA/HCD/Homeless Winter Relief Program Public Services The program provides additional beds, services and motel/hotel vouchers in the City's shelter network between November 1 and April 1 each year. The City provides additional funds during the winter months so that more homeless people can get off the street and into warm shelter.	03T Operating Costs of Homeless/AIDS Patients Programs 570.201 (e) 2000 People (General)	CDBG	\$ 225,000
			ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
			TOTAL	\$ 225,000
			Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/03
Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility:
Subrecipient: Local Government
Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0009	CEDA/HCD/Lead Hazard Control Paint Program	14I Lead-Based/Lead Hazard Test/Abate	CDBG	\$ 225,000
CW			ESG	\$ 0
			HOME	\$ 0
	Housing	570.202	HOPWA	\$ 0
		55 Housing Units	TOTAL	\$ 225,000
	The program provides assistance to very low income elderly or disabled homeowners to paint the exterior of their homes and/or to remediate lead-based paint hazards from the property.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a) (3) - Low / Mod Housing
 Subrecipient: Local Government
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources
0066	CEDA/HCD/Rehabilitation Loan Programs	14A Rehab; Single-Unit Residential	CDBG \$ 3,042,852 ESG \$ 0 HOME \$ 0 HOPWA \$ 0
	Housing	570.202	
	This program provides financial assistance to low and moderate income homeowners for upgrading their properties. Loans are provided to owner occupants based on need and income. Lower income owners can obtain amortized loans at 6% and very low income homeowners can obtain deferred loans.	24 Housing Units	TOTAL \$ 3,042,852 Total Other Funding \$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(3) - Low / Mod Housing
 Subrecipient: Subrecipient Public 570.500(c)
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0044	CEDA/HCD/Supplemental Hunger Program	05 Public Services	CDBG	\$ 81,616
		(General)	ESG	\$ 0
H49400	Public Services		HOME	\$ 0
		570.201(e)	HOPWA	\$ 0
	This program will provide for the purchase and distribution of emergency brown bags of food to low- and moderate-income residents at least 5 times per year through the Alameda County Community Food Bank network.	120000 People (General)	TOTAL	\$ 81,616
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(1) - Low / Mod Area
 Subrecipient: Local Government
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0067	CEDA/HCD/Vacant Housing Program	14A Rehab; Single-Unit Residential	CDBG	\$ 216,181
	Housing		ESG	\$ 0
			HOME	\$ 0
		570.202	HOPWA	\$ 0
	Identification and acquisition of blighted and vacant houses for rehabilitation or new construction of affordable housing for low and moderate income households.	20 Housing Units	TOTAL	\$ 216,181
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(3) - Low / Mod Housing
 Subrecipient: Subrecipient Public 570.500(c)
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0032	Camp Fire Boys and Girls, Bay Area/Kids with Dreams Project	05D Youth Services	CDBG	\$ 59,600
G91800			ESG	\$ 0
		570.201(e)	HOME	\$ 0
	Youth Programs		HOPWA	\$ 0
		600 People (General)		
			TOTAL	\$ 59,600
	This program will provide year-round, academic advancement and life enrichment opportunities at Acorn Housing for at-risk children and youth aged 5 to 18 from low-and moderate-income families in the Western Oakland District.		Total Other Funding	\$ 0

Help the Homeless?	No	Start Date: 07/01/03
Help those with HIV or AIDS?	No	Completion Date: 06/30/04
Eligibility:	570.208(a)(2) - Low / Mod Limited Clientele	
Subrecipient:	Subrecipient Private 570.500(c)	
Location(s):	Addresses	
1145 10th Street, Oakland, CA 94607		

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0033	Center for Independent	21D Fair Housing	CDBG	\$ 99,750
	Living/Disabled Housing Search and Co	Activities (subject to	ESG	\$ 0
NO G07850		20% Admin cap)	HOME	\$ 0
	Special Needs/Non-Homeless		HOPWA	\$ 0
		570.206		
			TOTAL	\$ 99,750
			Total Other Funding	\$ 0
	<p>This program will provide assistance to help Oakland residents with disabilities to prevent homelessness and institutionalization by finding accessible and affordable rental housing. Activities will remove impediments to fair housing and expand housing opportunities for persons with disabilities. (North Oakland)</p>			

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

436 14th Street, Ste. 218, Oakland, CA

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0062	ECHO/Home Equity Conversion Program	05 Public Services	CDBG	\$ 22,000
		(General)	ESG	\$ 0
	Public Services		HOME	\$ 0
		570.201 (e)	HOPWA	\$ 0
	This program provides education and counseling regarding Home Equity Conversion.	20 People (General)	TOTAL	\$ 22,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(3) - Low / Mod Housing
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

305 Franklin Street, Suite 305, Oakland, CA 94607

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0023	ECHO/Rental Assistance Program	05 Public Services	CDBG	\$ 87,000
		(General)	ESG	\$ 0
	Homeless & HIV/AIDS		HOME	\$ 0
		570.201(e)	HOPWA	\$ 0
	Funds will be used to provide general support for non-profit subrecipient that provides 1st and last months assistance as part of homeless prevention.	20 People (General)	TOTAL	\$ 87,000
			Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? Yes Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

305 Franklin Street, Suite 305, Oakland, CA 94607

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0046	EOCP Shelter Rent	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$ 120,000
	Homeless & HIV/AIDS		ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
		570.201 (e)		
	Funds will be used to pay for lease costs for the East Oakland Shelter, operated by the East Oakland Community Project.	712 People (General)	TOTAL	\$ 120,000
			Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? Yes Completion Date: 06/30/04

Eligibility: 570.208(a)(1) - Low / Mod Area
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

5725 East 14th Street, Oakland, CA 94621

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0043	EOCP Shelter	03C Homeless	CDBG	\$ 30,000
	Acquisition/Rehabilitation/Relocation	Facilities (not	ESG	\$ 0
G168550		operating costs)	HOME	\$ 0
			HOPWA	\$ 0
	Homeless & HIV/AIDS	570.201(c)		
		1 Public Facilities	TOTAL	\$ 30,000
	Funds will be used to purchase and rehabilitate a new site for the East Oakland Shelter, which is operated by the East Oakland Community Project. The program provides shelter & services to homeless people and has dedicated HIV/AIDS beds.		Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? Yes Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

7515 East 14th Street, Oakland, CA 94621

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0010	East Bay Central American Refugee Committee	05 Public Services (General)	CDBG	\$ 48,000
G216010			ESG	\$ 0
			HOME	\$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
		4000 People (General)	TOTAL	\$ 48,000
	The Youth and Family Enrichment Program will provide leadership development for high school age youth; education, health, employment, housing and immigration resources as well as food distribution for families. (Fruitvale/San Antonio).		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

4355 Virginia Ave, Oakland, CA 94619
 1540 12th Avenue, Oakland, CA 94606

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0047	East Bay Community Law Center/Housing Advocacy	05K Tenant/Landlord Counseling	CDBG	\$ 66,000
G149110			ESG	\$ 0
			HOME	\$ 0
	Housing	570.201 (e)	HOPWA	\$ 0
		28 People (General)	TOTAL	\$ 66,000
	The program will provide housing information and legal advocacy for low-income tenants in collaboration with Housing Rights, Inc.		Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

3130 Shattuck Ave, Berkeley, CA

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0084	East Bay Conservation Corps/Burbank Community Garden	05D Youth Services	CDBG	\$ 30,000
			ESG	\$ 0
		570.201 (e)	HOME	\$ 0
	Youth Programs		HOPWA	\$ 0
		325 People (General)		
			TOTAL	\$ 30,000
	This program will provide leadership development and community service opportunities for youth from the East Bay Conservation Corps Corpsmember High School and Burbank Elementary School who will be engaged in the development of a community garden and beautification of the elementary school. (Central East Oakland)		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

3350 64th Avenue, Oakland, CA 94605

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0077	East Bay Conservation Corps/Eastmont Corridor Project	05D Youth Services	CDBG	\$ 60,000
			ESG	\$ 0
		570.201 (e)	HOME	\$ 0
	Youth Programs		HOPWA	\$ 0
		30 People (General)		
			TOTAL	\$ 60,000
	This program will provide leadership development and community service opportunity for youth aged 14 to 24 who will be engaged in blight abatement projects such as litter and graffiti removal, recycling, and tree pruning, re-staking and planting (Central East Oakland).		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

73 Avenue and Bancroft, Oakland, CA 94605

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0078	East Bay Little Stars/AfterSchool Tutor & Leadership Program	05D Youth Services	CDBG	\$ 36,000
G190910		570.201 (e)	ESG	\$ 0
	Youth Programs	10 People (General)	HOME	\$ 0
			HOPWA	\$ 0
			TOTAL	\$ 36,000
	This program will provide after- school tutoring, cultural awareness enhancement, social skills and other learning activities for first through ninth grade students from low- and moderate-income families (Eastlake/San Antonio/Chinatown).		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

169 14th Street, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0088	Eden I&R/Housing Outreach and Information Access	05J Fair Housing Activities (if CDBG, then subject to 15% cap)	CDBG ESG HOME HOPWA	\$ 50,000 \$ 0 \$ 0 \$ 0
	Public Services	570.201(e)	TOTAL	\$ 50,000
	The project will assist low-income Oakland residents to identify affordable housing units and provide referrals to contact landlords and property managers.	500 People (General)	Total Other Funding	\$ 0

Help the Homeless?	No	Start Date: 07/01/03
Help those with HIV or AIDS?	No	Completion Date: 06/30/04
Eligibility:	570.208(a)(2) - Low / Mod Limited Clientele	
Subrecipient:	Subrecipient Private 570.500(c)	
Location(s):	Addresses	

1610 Harrison Street, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0087	Elmhurst Food Pantry/Emergency Brown Bag Program	05 Public Services (General)	CDBG	\$ 50,500
			ESG	\$ 0
			HOME	\$ 0
		570.201(e)	HOPWA	\$ 0
		14900 People (General)	TOTAL	\$ 50,500
	This program will provide brown bags of emergency food to low-income families and individuals in the Elmhurst District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

9437B East 14th Street, Oakland, CA 94603

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0019	Emergency Shelter Program	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$ 0
CW	Housing	570.201 (e)	ESG	\$ 344,000
			HOME	\$ 0
			HOPWA	\$ 0
	Operating cost and supportive services for emergency shelter for the homeless.	15000 People (General)	TOTAL	\$ 344,000
			Other Funding	
			Local Match	\$ 362,000
			Total Other Funding	\$ 362,000

Help the Homeless? Yes Start Date: 07/01/03
Help those with HIV or AIDS? Yes Completion Date: 06/30/04

Eligibility:
Subrecipient: Local Government
Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0079	Ethiopian Community & Cultural Center, Inc./Case Management	05 Public Services (General)	CDBG	\$ 20,716
			ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
	Public Services	570.201(e)		
		135 People (General)	TOTAL	\$ 20,716
	This program will provide needs assessment, advocacy and follow-up to assist low-income, limited English-speaking Ethiopian families with interpretation, translation, information and referral, outreach, escort and transportation services. (Fruitvale/San Antonio)		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
Subrecipient: Subrecipient Private 570.500(c)
Location(s): Addresses

353 Grand Avenue, Oakland, CA 94610

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0008	Family Violence Law Center/Domestic Violence Prevention	05G Battered and Abused Spouses	CDBG	\$ 29,000
G53600			ESG	\$ 0
			HOME	\$ 0
	Anti-Crime Programs	570.201(e)	HOPWA	\$ 0
	To reduce crime and make safer neighborhoods	225 People (General)	TOTAL	\$ 29,000
			Total Other Funding	\$ 0
	This program will provide crisis counseling, legal services and peer support groups for women and their children who are victims of domestic violence as well as dating violence education for youth. (North Oakland)			

Help the Homeless?	Yes	Start Date: 07/01/03
Help those with HIV or AIDS?	No	Completion Date: 06/30/04
Eligibility:	570.208(a)(2) - Low / Mod Limited Clientele	
Subrecipient:	Subrecipient Private 570.500(c)	
Location(s):	Addresses	

P.O.BOX 22009, OAKLAND, CA 94623

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0080	Fred Finch Youth Center-Alameda	05D Youth Services	CDBG	\$ 45,000
	County Homeless Youth		ESG	\$ 0
G191410		570.201 (e)	HOME	\$ 0
	Youth Programs		HOPWA	\$ 0
		55 People (General)		
			TOTAL	\$ 45,000
	The Youth Housing Empowerment Project will assist homeless, runaway, and at-risk youth with shelter referral, permanent housing search, money management training and other support services. (Central East Oakland)		Total Other Funding	\$ 0

Help the Homeless?	Yes	Start Date: 07/01/03
Help those with HIV or AIDS?	No	Completion Date: 06/30/04
Eligibility:	570.208(a)(2) - Low / Mod Limited Clientele	
Subrecipient:	Subrecipient Private 570.500(c)	
Location(s):	Addresses	

3800 Coolidge Avenue, Oakland, CA 94602

U.S. Department of Housing & Urban Development

CPD Consolidated Plan

Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0058	Grandparents and Relatives as Second Parents	05A Senior Services	CDBG	\$ 50,487
G216210		570.201 (e)	ESG	\$ 0
	Public Services	4000 People (General)	HOME	\$ 0
			HOPWA	\$ 0
			TOTAL	\$ 50,487
	The Getting a GRIP program will provide support groups, information, referrals, peer and crisis counseling, educational workshops, respite and other supportive services to grandparents and seniors in the Central East Oakland and Elmhurst Districts who are caregivers for young relatives.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

274 Eastmont Town Center, Oakland, CA

U.S. Department of Housing & Urban Development

CPD Consolidated Plan

Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0029 CW	HOME/CHDO Organizational Operating Expenses Planning & Administration To plan, administer and monitor the City's federal grant programs. Funds will be provided to increase the capacity of Community Housing Development Organizations (CHDOs) to develop affordable housing in the City of Oakland.	21I HOME CHDO Operating Expenses (subject to 5% cap) 570.500(c) 0 N/A	CDBG	\$ 0
			ESG	\$ 0
			HOME	\$ 244,166
			HOPWA	\$ 0
			TOTAL	\$ 244,166
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/08

Eligibility:
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources
0015	HOME/Housing Development	12 Construction of	CDBG \$ 0
		Housing	ESG \$ 0
CW	Housing	570.201 (m)	HOME \$ 4,150,817
			HOPWA \$ 0
	This program provides construction and permanent financing to nonprofit and for-profit developers of housing for low/mod households, both new construction and substantial rehabilitation. Most units are expected to be rental; some ownership units will also be assisted.	50 Housing Units	TOTAL \$ 4,150,817
			Total Other Funding \$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/08

Eligibility:
 Subrecipient: Subrecipient Private 570.500 (c)
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0030	HOME/Program Monitoring and Administration	21H HOME	CDBG	\$ 0
		Admin/Planning Costs of	ESG	\$ 0
CW		PJ (subject to 10% cap)	HOME	\$ 488,331
	Planning & Administration		HOPWA	\$ 0
	To plan, administer and monitor the City's federal grant programs.	0 N/A	TOTAL	\$ 488,331
	Funds will be used to cover the cost to the City of monitoring projects and programs funded with HOME funds and for the administration of the program.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/08

Eligibility:
 Subrecipient: Local Government
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources
0018	HOPWA (Alameda County)	03T Operating Costs of	CDBG \$ 0
		Homeless/AIDS Patients	ESG \$ 0
CW	Homeless & HIV/AIDS	Programs	HOME \$ 0
			HOPWA \$ 1,507,103
		570.201 (e)	
	Operating supportive service and housing development cost for the provision of shelter and services to persons infected with HIV/AIDS.	726 People (General)	TOTAL \$ 1,507,103
			Total Other Funding \$ 0

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? Yes Completion Date: 06/30/04

Eligibility:
 Subrecipient: Subrecipient Public 570.500 (c)
 Location(s): Addresses

224 W. Winton Ave., Room 105, Hayward, CA

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources
0024	HOPWA (City of Oakland - Administration)	21A General Program Administration	CDBG \$ 0 ESG \$ 0 HOME \$ 0 HOPWA \$ 20,190
CC	Homeless & HIV/AIDS	570.206	
		0 N/A	TOTAL \$ 20,190
	Cost of administering HOPWA program.		Total Other Funding \$ 0

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? Yes Completion Date: 06/30/04

Eligibility:
 Subrecipient: Local Government
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources
0038	HOPWA (Contra Costa County)	03T Operating Costs of	CDBG \$ 0
		Homeless/AIDS Patients	ESG \$ 0
CW	Homeless & HIV/AIDS	Programs	HOME \$ 0
			HOPWA \$ 491,707
		570.201 (e)	
	Operating supportive services and		TOTAL \$ 491,707
	housing development cost for the	300 People (General)	
	provision of shelter and services to		Total Other Funding \$ 0
	persons infected with HIV/AIDS.		

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? Yes Completion Date: 06/30/04

Eligibility:
 Subrecipient: Subrecipient Public 570.500 (c)
 Location(s): Addresses

250 Pine St, Martinez, CA

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0037 G76750	Healthy Babies Project, Inc./Healthy Families Program	05F Substance Abuse Services	CDBG	\$ 60,000
			ESG	\$ 0
	Special Needs/Non-Homeless	570.201(e)	HOME	\$ 0
			HOPWA	\$ 0
	This program will provide comprehensive residential and day treatment services for low- and moderate-income chemically dependent women and support services for their children in the North Oakland and Western Oakland Districts.	60 People (General)	TOTAL	\$ 60,000
			Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/02
Help those with HIV or AIDS? Yes Completion Date: 06/30/03

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
Subrecipient: Subrecipient Private 570.500(c)
Location(s): Addresses

471 - 34th Street, Oakland, CA 94609
3229 Elm Street, Oakland, CA 94609

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0063	Housing Rights, Inc./Comprehensive Services	21D Fair Housing Activities (subject to 20% Admin cap)	CDBG	\$ 47,000
	Public Services	570.206	ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
			TOTAL	\$ 47,000
	This program will conduct investigations into housing discrimination against families with children.	0 N/A	Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility:
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

2718 Telegraph Avenue #100, Berkeley, CA 94705

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0039	International Institute of the East	05H Employment	CDBG	\$ 55,000
	Bay/Caregiver Training	Training	ESG	\$ 0
G191210			HOME	\$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
		27 People (General)	TOTAL	\$ 55,000
	The Caregiver Job Training and Placement Program will provide child and infant care employment preparation, placement and retention services for low income immigrant and refugee women. (Western Oakland and Eastlake/San Antonio/Chinatown).		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

297 Lee Street, Oakland, CA 94610

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0049	Jobs for Homeless Consortium/H.E.L.P Program	05H Employment Training	CDBG	\$ 83,946
H77500			ESG	\$ 0
			HOME	\$ 0
	Homeless & HIV/AIDS	570.201(e)	HOPWA	\$ 0
		82 People (General)	TOTAL	\$ 83,946
	The Homeless Employment Through Learning and Preparation program will provide homeless persons with job training, placement and retention services that will enhance their ability to secure and retain jobs and become self-sufficient and productive. (North Oakland and Western Oakland)		Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

1915 Broadway, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0045	LEA/DHS/Safe Walk to School Program	05 Public Services	CDBG	\$ 259,755
		(General)	ESG	\$ 0
G149510	Youth Programs		HOME	\$ 0
		570.201(e)	HOPWA	\$ 0
	This program will provide for safe and secure passage of children to the Oakland public elementary and middle schools through the use of adult site monitors in the Elmhurst, Western Oakland, Central Oakland, Eastlake/San Antonio/Chinatown, Fruitvale/San Antonio, and Central East Oakland Districts.	9478 People (General)	TOTAL	\$ 259,755
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(1) - Low / Mod Area
 Subrecipient: Local Government
 Location(s): Addresses

150 Frank H. Ogawa Plaza, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0022	LEA/DHS/Senior Companion Program	05A Senior Services	CDBG	\$ 79,924
H77920	Senior Programs	570.201(e)	ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
		1680 People (General)		
	The funds will be used to recruit and train senior volunteers who will provide in-home companion assistance and information/referral services to homebound frail and isolated elderly in the North Oakland, Eastlake/San Antonio/Chinatown, Western Oakland, Central Oakland, Fruitvale/San Antonio and Elmhurst Districts.		TOTAL	\$ 79,924
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
Subrecipient: Local Government
Location(s): Addresses

150 Frank H. Ogawa Plaza, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0021	LEA/LIB/Golden Gate Library Computer Center	05 Public Services (General)	CDBG	\$ 50,000
H48000			ESG	\$ 0
			HOME	\$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
		600 People (General)	TOTAL	\$ 50,000
	This program will provide for free computer access and training to enhance the technological skills of low and moderate income youth and unemployed or under-employed persons in the North Oakland District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/02
 Help those with HIV or AIDS? No Completion Date: 06/30/03

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

5606 San Pablo Avenue, Oakland, CA 94608

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0069	La Clinica De la Raza/Fruitvale Health Project, Inc.	05L Child Care Services	CDBG	\$ 42,051
G149210			ESG	\$ 0
			HOME	\$ 0
	Public Services	570.201 (e)	HOPWA	\$ 0
		350 People (General)	TOTAL	\$ 42,051
	The Hawthorne Elementary School-Based Clinic will provide access to basic health care services for students enrolled at Hawthorne and other public schools in the Fruitvale/San Antonio District. The youth and their families will also have access to services at La Clinica's health center and receive assistance in enrolling in health insurance programs.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/02
 Help those with HIV or AIDS? No Completion Date: 06/30/03

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

3302 East 18th Street, Oakland, CA 94601

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0070	Lao Family Community Development, Inc.	05 Public Services (General)	CDBG	\$ 53,469
			ESG	\$ 0
			HOME	\$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
		200 People (General)	TOTAL	\$ 53,469
	The Multilingual Homeownership Center Program will provide for information, counseling and assistance to low- and moderate-income, limited English-speaking first-time homebuyers in the Eastlake/San Antonio/Chinatown and Fruitvale/San Antonio Districts.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

 Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

 1551 23rd Avenue, Oakland, CA 94606

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0004 H47300	Legal Assistance for Seniors/Legal Services for Seniors Senior Programs This program will provide community outreach and education and offer free legal advice and representation to low-income seniors in areas such as healthcare, housing, income maintenance, grandparent/ caregiving, asset management and incapacity planning. (Central Oakland).	05A Senior Services	CDBG	\$ 15,000
			ESG	\$ 0
		570.201 (e)	HOME	\$ 0
			HOPWA	\$ 0
		42 People (General)	TOTAL	\$ 15,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

510 16th Street, Suite 200, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0055	Lifelong Medical Care-Over 60 Health	05A Senior Services	CDBG	\$ 40,000
	Center/East Oakland Cli		ESG	\$ 0
H74100		570.201 (e)	HOME	\$ 0
	Senior Programs		HOPWA	\$ 0
		385 People (General)		
			TOTAL	\$ 40,000
	Funds will be used to provide primary and preventative medical and health screening services as well as social services and income support for low income older adults in the Elmhurst District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Public 570.500(c)
 Location(s): Addresses

10700 MacArthur Blvd., Oakland, CA 94605
 9255 Edes Ave., Oakland, CA 94603

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0081	Marcus Foster Institute/Prescott Clown Troupe Satellite Prog	05D Youth Services	CDBG	\$ 11,000
			ESG	\$ 0
		570.201 (e)	HOME	\$ 0
	Youth Programs		HOPWA	\$ 0
		40 People (General)		
			TOTAL	\$ 11,000
	This program will provide after- school circus arts instruction and enrichment opportunities for low- income 4th and 5th grade students at Lockwood Elementary School. (Central East Oakland)		Total Other Funding	\$ 0

Help the Homeless?	No	Start Date: 07/01/03
Help those with HIV or AIDS?	No	Completion Date: 06/30/04
Eligibility:	570.208(a)(2) - Low / Mod Limited Clientele	
Subrecipient:	Subrecipient Private 570.500(c)	
Location(s):	Addresses	

6701 East 14th Street, Oakland, CA 94621

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0020	Minor Home Repair Program	14A Rehab; Single-Unit Residential	CDBG	\$ 250,000
			ESG	\$ 0
			HOME	\$ 0
	Housing	570.202	HOPWA	\$ 0
	Provide zero interest loans of \$2,500 to \$7,500 for emergencies such as roof repair/replacement, sewer repairs or repair/replacement of other mechanical systems to immediately correct life, health or safety hazard conditions to owner-occupied properties located in the community development districts.	60 Housing Units	TOTAL	\$ 250,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(3) - Low / Mod Housing
 Subrecipient: Subrecipient Public 570.500(c)
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0051	OBDC Program Delivery Costs	18B ED Technical Assistance	CDBG	\$ 315,000
	Economic Development		ESG	\$ 0
			HOME	\$ 0
		570.203 (b)	HOPWA	\$ 0
	Provide the administration of the CDBG-funded NEDF revolving loan programs, Section 108 and EEC loans, to provide loan packaging assistance, and to offer one-on-one management and technical assistance in connection with revolving loan funds.	12 Jobs	TOTAL	\$ 315,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(4) - Low / Mod Jobs
 Subrecipient: Local Government
 Location(s): Addresses

519 17th Street, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0083	OCCUR/Eastmont Computing Center	05D Youth Services	CDBG	\$ 75,000
			ESG	\$ 0
	Youth Programs	570.201(e)	HOME	\$ 0
			HOPWA	\$ 0
		400 People (General)		
	The East Oakland Community Connector Project will provide technology training and mentoring to offer alternatives for youth and young adults at risk of being involved in violence, crime, delinquency, gang involvement and drug use. (Central East Oakland and Elmhurst)		TOTAL	\$ 75,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

7200 Bancroft Avenue, Oakland, CA 94605

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0082	Oakland Asian Students Educational Services	05D Youth Services	CDBG	\$ 20,000
			ESG	\$ 0
		570.201(e)	HOME	\$ 0
	Youth Programs		HOPWA	\$ 0
		150 People (General)		
			TOTAL	\$ 20,000
	The Village Mosaic Collaborative-Diversity Education Project will provide after-school academic, enrichment and life skills services as well as multicultural diversity education to reduce racial prejudice and conflict for students at Westlake Middle School. (Western Oakland)		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

2629 Harrison Street, Oakland, CA 94610

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0016	Oakland Small Business Growth Center	18C Micro-Enterprise Assistance	CDBG	\$ 115,000
	Economic Development	570.201 (o)	ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
	Provides reduced space costs, management and technical assistance and clerical assistance for small businesses at a centralized business incubator facility.	7 Jobs	TOTAL	\$ 115,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(4) - Low / Mod Jobs
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

675 Hegenberger Road, Oakland, CA
 250 Frank H Ogawa Plaza, Suite 5313, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0085	Pro-Ject Love/Food Distribution Program	05 Public Services (General)	CDBG	\$ 14,000
			ESG	\$ 0
			HOME	\$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
		364 People (General)	TOTAL	\$ 14,000
	This program will provide food, clothing and other assistance to low-income families and individuals in the Central Oakland District.		Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

 Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

 1200 17th Avenue, Oakland, CA 94601

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0001	Project Re-Connect	05D Youth Services	CDBG	\$ 125,000
			ESG	\$ 0
H08600	Youth Programs	570.201(e)	HOME	\$ 0
			HOPWA	\$ 0
		69 People (General)		
	This program will provide intervention counseling for low- and moderate-income high-risk youth aged 11 to 17 years and their families to reduce recidivism among juvenile offenders. Educational and support services are offered to assist the youth connect back to their families, schools and society. (Eastlake/San Antonio/Chinatown, Central Oakland, Fruitvale/San Antonio, Elmhurst)		TOTAL	\$ 125,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

3580 Laurel Avenue, Oakland, CA 94602

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0005	Project SEED/Supplemental Mathematics Instruction Program Youth Programs This program will provide supplementary instruction in advanced mathematics designed to raise the academic self-confidence and achievement of low-income, primarily minority, Oakland public school students in the 7 CD Districts.	05D Youth Services	CDBG	\$ 260,000
			ESG	\$ 0
		570.201 (e)	HOME	\$ 0
			HOPWA	\$ 0
		2063 People (General)	TOTAL	\$ 260,000
			Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
Subrecipient: Subrecipient Private 570.500(c)
Location(s): Addresses

2530 San Pablo Avenue, Suite K, Berkeley, CA 94702

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0089	Rebuilding Together with Christmas in April	14A Rehab; Single-Unit Residential	CDBG	\$ 50,000
H32800			ESG	\$ 0
			HOME	\$ 0
	Housing	570.202	HOPWA	\$ 0
		15 Housing Units	TOTAL	\$ 50,000
	This program repairs and rehabilitates homes of low income elderly and disabled Oakland residents.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 06/30/03
 Help those with HIV or AIDS? No Completion Date: 07/01/04

Eligibility: 570.208(a)(3) - Low / Mod Housing
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

250 Frank H. Ogawa Plaza, Oakland, CA 94612

U.S. Department of Housing & Urban Development CPD Consolidated Plan Listing of Proposed Projects

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0012	Sentinel Fair Housing/Landlord-Tenant Issues	21D Fair Housing Activities (subject to 20% Admin cap)	CDBG	\$ 130,000
CW	Public Services	570.206	ESG	\$ 0
			HOME	\$ 0
			HOPWA	\$ 0
			TOTAL	\$ 130,000
	Funding Operation Sentinel to conduct landlord/tenant mediation services to prevent evictions, and to investigate discrimination in housing.	0 N/A	Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

 Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

 1611 Telegraph Ave., Suite 1410, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0073	Sports4Kids/School-Based Sports and Fitness Program	05L Child Care Services	CDBG	\$ 5,000
G216710			ESG	\$ 0
			HOME	\$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
		351 People (General)	TOTAL	\$ 5,000
	This program will provide structured in-school and after-school sports and fitness programming and homework help at Cleveland Elementary School in the Eastlake/San Antonio/Chinatown District.		Total Other Funding	\$ 0

Help the Homeless?	No	Start Date: 07/01/03
Help those with HIV or AIDS?	No	Completion Date: 06/30/04
Eligibility:	570.208(a)(2) - Low / Mod Limited Clientele	
Subrecipient:	Subrecipient Private 570.500(c)	
Location(s):	Addresses	

745 Cleveland Street, Oakland, CA 94606

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0035	St. Mary's Center/Senior Homeless Program	05A Senior Services	CDBG	\$ 54,000
G16050		570.201 (e)	ESG	\$ 0
	Senior Programs		HOME	\$ 0
		40 People (General)	HOPWA	\$ 0
			TOTAL	\$ 54,000
	This program will provide for the placement of Case Managers at hotels and shelters to offer on-site support services to elderly who are homeless, formerly homeless or at-risk of homelessness. (Western Oakland))		Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/03
 Help those with HIV or AIDS? No Completion Date: 06/30/04

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele
 Subrecipient: Subrecipient Private 570.500(c)
 Location(s): Addresses

635 22nd Street, Oakland, CA 94612

U.S. Department of Housing & Urban Development **CPD Consolidated Plan** **Listing of Proposed Projects**

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0059	The First Place Fund for	05D Youth Services	CDBG	\$ 76,202
	Youth/Emancipation Training Center		ESG	\$ 0
G191110		570.201 (e)	HOME	\$ 0
	Youth Programs		HOPWA	\$ 0
		157 People (General)		
			TOTAL	\$ 76,202
			Total Other Funding	\$ 0
	<p>This program will provide resources and support for low- and moderate-income youth aged 17 to 23 who are preparing to emancipate from the foster care system or who have recently turned 18 and emancipated. The services will include housing search assistance, case management, counseling and other assistance. (North Oakland, Eastlake/San Antonio/Chinatown, Western Oakland, and Central Oakland).</p>			

Help the Homeless?	Yes	Start Date: 07/01/03
Help those with HIV or AIDS?	No	Completion Date: 06/30/04
Eligibility:	570.208(a)(2) - Low / Mod Limited Clientele	
Subrecipient:	Subrecipient Private 570.500(c)	
Location(s):	Addresses	
1755 Broadway, Suite 304, Oakland, CA 94612		

V. Certifications

LOCAL GOVERNMENT CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential antidisplacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Drug Free Workplace -- It will or will continue to provide a drug-free workplace by:

1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
2. Establishing an ongoing drug-free awareness program to inform employees about -
 - (a) The dangers of drug abuse in the workplace;
 - (b) The grantee's policy of maintaining a drug-free workplace;
 - (c) Any available drug counseling, rehabilitation, and employee assistance programs; and
 - (d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1;
4. Notifying the employee in the statement required by paragraph 1 that, as a condition of employment under the grant, the employee will -
 - (a) Abide by the terms of the statement; and
 - (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;

5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted -
 - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

Signature/Authorized Official

Date _____

Title _____ City Manager _____

Specific CDBG Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

Following a Plan -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
2. Overall Benefit. The aggregate use of CDBG funds including section 108 guaranteed loans during program year 2002-03 (a period specified by the grantee consisting of **one**, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the

proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

Compliance With Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of part 35, subparts A, B, J, K and R, of title 24;

Compliance with Laws -- It will comply with applicable laws.

Signature/Authorized Official

Date_____

Title _____City Manager_____

Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

Appropriate Financial Assistance -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

Signature/Authorized Official

Date_____

Title _____City Manager_____

HOPWA Certifications

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the plan:

1. For at least 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
2. For at least 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

Signature/Authorized Official

Date_____

Title _____City Manager_____

LOCAL GOVERNMENT GRANTEE
EMERGENCY SHELTER GRANTS PROGRAM
CERTIFICATIONS BY THE CHIEF EXECUTIVE OFFICER

I, Robert C. Bobb, Chief Executive Officer of the City of Oakland, certify that the local government will ensure the provision of the matching supplemental funds required by the regulation at 24 CFR 576.51. I have attached to this certification a description of the sources and amounts of such supplemental funds.

I further certify that the local governments will comply with:

- (1) The requirements of 24 CFR 576.21 (a)(4) providing that the funding of homeless prevention activities for families that have received eviction notices or notices of termination of utility services will meet the requirements that: (A) the inability of the family to make the required payments must be the result of a sudden reduction in income; (B) the assistance must be necessary to avoid eviction of the family or termination of the services to the family; (C) there must be a reasonable prospect that the family will be able to resume payments within a reasonable period of time; and (D) the assistance must not supplant funding for preexisting homeless prevention activities from any other source.
- (2) The requirements of 24 CFR 576.53 concerning the continued use of buildings for which emergency shelter grants are used for rehabilitation or conversion of buildings for use as emergency shelters for the homeless; or when funds are used solely for operating costs or essential services.
- (3) The building standards requirement of 24 CFR 576.55;
- (4) The requirements of 24 CFR 576.56, concerning assistance to the homeless; and
- (5) The requirements of 24 CFR 576.57, other appropriate provisions of 24 CFR Part 576, and other applicable Federal laws concerning nondiscrimination and equal opportunity.
- (6) The requirements of 24 CFR 576.59(b) concerning the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970.
- (7) The requirement of 24 CFR 576.59 concerning minimizing the displacement of persons as a result of a project assisted with these funds.

- (8) The requirements of 24 CFR Part 24 concerning the Drug Free Workplace Act of 1988.
- (9) The requirements of 24 CFR 576.56(a) and 576.65(b) that grantees develop and implement procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted with ESG funds and that the address or location of any family violence shelter project will not be made public., except with written authorization of the person or persons responsible for the operation of such shelter.
- (10) The requirement that recipients involve, to the maximum extent practicable, homeless individuals and families in policymaking, renovating, maintaining, operating facilities assisted under the ESG program, and in providing services for occupants of these facilities as provided by 24 CFR 76.56.
- (11) The requirements of 24 CFR 576.57(e) are met dealing with the provisions of, and regulations and procedures applicable with respect to the environmental review responsibilities under the National Environmental Policy Act of 1969 and related authorities as specified in 24 CFR Part 58.

I further certify that the submission of a completed and approved Consolidated Plan with its certifications, which act as the application for an Emergency Shelter Grant, is authorized under State and/or local law, and that the local government possesses legal authority to carry out grant activities in accordance with the applicable laws and regulations of the Department of Housing and Urban Development.

Name and Title

Signature of Chief Executive Officer

Date

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING AND DRUG-FREE WORKPLACE REQUIREMENTS:

A. Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

B. Drug-Free Workplace Certification

1. By signing and/or submitting this application or grant agreement, the grantee is providing the certification.
2. The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the grantee knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.
3. For grantees other than individuals, Alternate I applies. (This is the information to which jurisdictions certify).
4. For grantees who are individuals, Alternate II applies. (Not applicable jurisdictions.)
5. Workplaces under grants, for grantees other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.
6. Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g.,

all vehicles of a mass transit authority or State highway department while in operation, State employees in each local unemployment office, performers in concert halls or radio stations).

7. If the workplace identified to the agency changes during the performance of the grant, the grantee shall inform the agency of the change(s), if it previously identified the workplaces in question (see paragraph five).
8. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of Performance (Street address, city, county, state, zip code)

Check X if there are workplaces on file that are not identified here; The certification with regard to the drug-free workplace required by 24 CFR part 24, subpart F.

9. Definitions of terms in the Nonprocurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. Grantees' attention is called, in particular, to the following definitions from these rules:

"Controlled substance" means a controlled substance in Schedules I through V of the Controlled Substances Act (21 U.S.C.812) and as further defined by regulation (21 CFR 1308.11 through 1308.15);

"Conviction" means a finding of guilt (including a plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes;

"Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any controlled substance;

"Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including: (i) All "direct charge" employees; (ii) all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and (iii) temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the grantee's payroll. This definition does not include workers not on the payroll of the grantee (e.g., volunteers, even if

used to meet a matching requirement; consultants or independent contractors not on the grantee's payroll; or employees of subrecipients or subcontractors in covered workplaces).